



## NEWS: EUROPE

## Croats take hard line on Moslem sea port

By Gillian Tett in London and Laura Silber in Belgrade

CROATIAN President Franjo Tuđman yesterday appeared to damp hopes of a rapid resumption of the Bosnian peace talks when he said he was not prepared to make any further concessions to the Moslems' territorial demands.

Speaking in Zagreb, five days after the breakdown of the talks in Geneva, Mr Tuđman insisted he would not hand over the Adriatic port of Neum to the Bosnian government.

Mr Alija Izetbegović, Bosnian president, who yesterday met United Nations officials in New York, has repeatedly insisted that peace talks cannot restart unless the Croats guarantee the Moslems access to the Adriatic.

Mr Tuđman's statement came amid signs that US officials were seeking to step up the pressure on both the Serbs and Croats to make fresh territorial concessions.

In an apparent attempt to force Serb leaders to be more flexible, the west has moved to stop sanctions busting along Serbia's southern border, it emerged yesterday.

The former Yugoslav republic of Macedonia, apparently prompted by the US, announced that it had stopped illegal commercial traffic between the two states.

Meanwhile, as Moslem and Croat forces continued to jostle for land in central Bosnia, UN officials warned that another



Bosnian Serb soldiers conducting exercises in positions near the northern town of Doboj where clashes continue with Moslems

humanitarian crisis was developing in the central Bosnian town of Jablanica.

In the last week up to 10,000 Moslem refugees had arrived in the small mountain town, which has been cut off from aid convoys by fighting between Moslem and Croat

forces, according to Mr Ray Wilkinson, a UN spokesman in Sarajevo.

The majority of the refugees appeared to be victims of Croat "ethnic cleansing", although 450 men had also apparently come from Croat detention camps, Mr Wilkinson said.

During an airlift of Croat wounded from Nova Bila hospital in central Bosnia last week, a helicopter pilot said his aircraft had been fired on by Moslems. His claim could not be independently verified.

It is a tribute to the officer corps, and to the stolidity of the Russian recruits, that this army has remained quiescent, with Colonel Stanislav Terekhov's national-communist Union of Officers still apparently a minority cause. But can it take much more without becoming dangerous?

Mr Yeltsin, and Marshal Pavel Grachev, the defence minister, heard these grumbles when they toured the elite Taman division (whose sol-

diers defended Mr Yeltsin's parliament during the August 1991 coup). Mr Yeltsin spoke about difficult times not spoiling the capacity of the Russian army to respond to any and all challenges, but it was no more than words.

An army which number 4m five years ago is now estimated by General Dmitri Volkogonov, Mr Yeltsin's military adviser, at about 1.8m and falling fast. New regulations for the draft exempt the majority of young men - allowing the army to take a mere 300,000 this year. Of the spring draft, only 13 per cent had reported.

At its present rate of decline, the army will be below a target strength of 1.5m well before the set date of January 1995.

Since the reduction will be an unplanned one, largely among the ranks of conscripts, it will be an army mainly composed of generals, officers and ser-

geants.

The option of using "contract" soldiers, the harbingers of the professional army which is an official aim, cannot fill the gap in spite of monthly pay of Rba50,000 - 10 times more than a conscript's earnings. Only a little over 100,000 have signed up this year for all the armed services.

The lack of interest is hardly surprising given that, in June, there was no pay at all for the army and, in some bases, elec-

tricity and gas were cut off. In addition to the vast demobilisation, and withdrawal from former satellites, the armed forces must adjust to a world at once less and more threatening than that in which they flourished.

They have lost a great enemy to their west and found little ones everywhere else, but especially to the south. The North Caucasus - where an arc of ethnically-mixed autonomous states within Russia stretch across the borders of Georgia, Armenia and Azerbaijan - are in armed ferment.

Increasingly, too, Russian forces are being drawn into conflicts in former Soviet republics, including Tajikistan, Georgia and Moldova, around the River Dniester, where they are protecting the interests of Russian speakers.

From out of this dramatically swift re-ordering of its character and its duties, the Russian military could hardly be expected to produce a new doctrine - though one is promised. Mr Yeltsin said last week that he wanted it later this year.

The general staff talks of a smaller army - but a more professional, more efficient, better equipped force. For the moment, however, they must strive to prevent disintegration - and the politicisation of a traditionally apolitical force.

## Mostar wounded evacuated

FOURTEEN wounded patients were evacuated from a makeshift hospital in the besieged Moslem quarter of Mostar yesterday as part of a reciprocal agreement between Moslem and Croat military leaders, Reuter reports from Mostar.

Spanish peacekeeping troops took the 14, mostly soldiers but

including one injured woman and a child, to the nearby town of Medjugorje. The evacuation had been delayed since Saturday.

From there, they set off by Bosnian army helicopter to the Moslem-held town of Zenica.

Nato fighter aircraft flew over the Medjugorje area

before and during the airlift, dropping flares to discourage attacks.

During an airlift of Croat wounded from Nova Bila hospital in central Bosnia last week, a helicopter pilot said his aircraft had been fired on by Moslems. His claim could not be independently verified.

## Commissioner brushes aside British resistance to social legislation

## Brussels sets sights on works councils

By David Goodhart, Labour Editor

THE EUROPEAN Commission yesterday served notice that as soon as the Maastricht treaty has been ratified it will side-step the resistance of the British government and push ahead with the directive on establishing works councils for consulting employees in large companies.

Mr Padraig Flynn, social and employment affairs commissioner, said yesterday in an address to the British Trades

Union Congress conference in Brighton that all Community countries except Britain had agreed to start implementing the directive, which will affect about 700 larger companies in Europe.

Britain will not be directly affected, as it has opted out of the Maastricht treaty social chapter, but about 100 UK multinationals will be drawn in through their European subsidiaries. Assuming that the Maastricht treaty is ratified in November, the works council legislation could

become law, after a period of consultation, within six months.

Mr Flynn said he regretted the British "opt-out" from the social chapter and hoped that the UK would rejoin the other 11 before "too huge a chasm" has built up on social legislation.

But he also confirmed that the Commission last week agreed an "opinion" on equitable wages, which has no legislative force but underlines the philosophical difference between the UK government,

which has been abolishing minimum wage legislation, and the European Commission.

Mr Flynn also lent his backing to the idea of a world social charter, saying that it should be raised at the world jobs summit proposed by President Bill Clinton.

He suggested, in particular, reform of tax regimes to help job creation and further reductions and changes in working time, "bearing in mind that work sharing implies income sharing".

Calling for a "new social pact" to beat unemployment, he pleased his TUC audience by stressing that wage competition with countries of the European Union was not a sensible strategy but he also said that everyone would have to "give up many cherished preconceptions".

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## Yeltsin's generals fear leading phantom army

By John Lloyd in Moscow

RUSSIAN President Boris Yeltsin made the remarkable promise, while visiting army units in the Moscow region last week, that he would spend one day a month "working with the military". It was a promise born of necessity, and of fear.

The Russian military faces a series of structural crises which any armed force would find agonising to absorb. It is suffering a dramatic loss of prestige and power: plunging recruitment; wars on and within new frontiers, a worsening housing shortage; rock-bottom pay; the absence of any military doctrine; an inability to train because of lack of fuel, ammunition and equipment; disintegrating discipline; attacks on its property and threats to the bases it still tries to hold from the Baltics to Balkan.

It is a tribute to the officer corps, and to the stolidity of the Russian recruits, that this army has remained quiescent, with Colonel Stanislav Terekhov's national-communist Union of Officers still apparently a minority cause. But can it take much more without becoming dangerous?

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## Azeris may join CIS and improve chances of peace

By John Lloyd

THE CHANCES of settling the Nagorno-Karabakh conflict improved yesterday after talks between Mr Boris Yeltsin, the Russian president, and Mr Gai-dar Aliyev, acting head of state of Azerbaijan.

Speaking after meeting Mr Yeltsin, Mr Aliyev said that the "self-imposed isolation" visited on Azerbaijan by the previous government of Mr Abulfaz Elchibey was now over - and that he may apply for membership of the Commonwealth of Independent States at its next summit meeting on September 24 in Moscow.

On Nagorno-Karabakh, Mr Aliyev said that the problem was "not that of Azerbaijan's alone, but of the entire Caucasus. The Russian Federation cannot remain indifferent to the conflict between Azerbaijan and Armenia."

Membership of the CIS would bring Azerbaijan into closer contact with Armenia, a member since its inception - while Mr Aliyev's comments on Russia's interest in the Caucasian conflicts clearly marks out a role for Russia as mediator and peace-maker.

Mr Tansu Çiller, the Turkish prime minister, is to visit Moscow tomorrow, for talks on

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Photographed by Annie Leibovitz

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# France's economy on recovery course

By Alice Rawsthorn and David Buchan in Paris

HOPES that 1994 will be a year of recovery for the troubled French economy were strengthened yesterday by confirmation from the government that it expects growth of 1.4 per cent in gross domestic product next year.

The Economy Ministry, which is finalising plans for the 1994 budget due to be completed by September 22, is sticking to the growth forecast it made in June. However, this 1.4 per cent figure conceals changes in the underlying state of the economy.

Consumer expenditure is expected to rise more slowly than initially forecast because the recent reductions in inter-

est rates have been too slight to restore consumer confidence. By contrast, the ministry has upgraded its forecast for exports to 3.2 per cent growth due to the recent fall in the value of the French franc.

The ministry's cautious confidence was reinforced by the publication of a small business survey by *Le Tribune*, the economic newspaper, which showed that France's small and medium-sized companies, which have borne the brunt of the recession, are less pessimistic about the economic outlook.

More than half of the companies surveyed believed that the economic situation had stabilised, against just 5 per cent in a previous study made in April. Only 42 per cent said

that the climate had worsened, compared with 81 per cent in April.

Meanwhile, the prime minister, Mr Edouard Balladur, yesterday agreed to link a possible reduction in overall working hours more closely with provisions to make labour patterns more flexible, in order to make the government's proposed five-year employment programme more palatable to the unions.

The draft law will go to parliament later this month.

At the end of a nine-hour meeting with unions and employers yesterday, Mr Balladur stressed his desire for the two sides of industry "to negotiate wherever possible, rather than to have rules imposed on them".

## French to reform pay-TV and cable

By Alice Rawsthorn in Paris

THE French government is considering plans to forge closer links between Canal-Plus, the successful pay-TV channel, and the struggling cable television network, as part of its forthcoming broadcasting reforms.

Mr Alain Carignon, communications minister, told *Les Echos*, the French financial newspaper, that the reforms could include the sale of Canal-Plus as part of a package including cable channels in an attempt to boost cable subscriptions.

At present Canal-Plus, which offers a mix of films and sport, is sold separately from cable. Since its 1983 launch it has become one of France's most dynamic channels, with 3.6m subscribers at the end of last year. The cable system, by contrast, has attracted only 1m subscribers and is burdened by heavy losses. Some observers suspect that Canal-Plus's success and its popularity with viewers has made life even more difficult for the cable franchises.

The original franchise for Canal-Plus, whose chairman, Mr André Rousselet, is a close friend of Mr François Mitterrand, the socialist president, comes up for renewal at the end of 1995. The new centre-right government will in December present its proposals for the new franchise.

Mr Carignon told *Les Echos* that Canal-Plus should benefit from his plans to change the franchise system so that each licence lasts for five to six years and is automatically renewable three times, provided the holders meet their legal obligations.

As a result, he said, the pay-TV channel should try to help cable's development. Canal-Plus said it could not comment on the government's plans as the situation was "so delicate". The reforms are also likely to include proposals to raise the maximum size of shareholdings in television companies from 25 per cent to 50 per cent.

W German industry wants special regime for eastern goods

## Kohl plea for investment in east

By Judy Dempsey in Berlin

WEST GERMAN industry yesterday called for special treatment for east German goods in response to a call by Chancellor Helmut Kohl for investment to be stepped up in the east of the country as a means of countering the collapse of the economy there.

Mr Kohl made his appeal at a meeting in the Chancellery with industry and unions. He and government officials are increasingly concerned about rising unemployment in the five eastern Länder. The rate is 15 per cent of the 8m-strong labour force, but when job creation schemes, short-term work, and retraining programmes are taken into account, the figure exceeds 35 per cent.

The restructuring process "could not be left solely to the free play of market forces", Mr Kohl said, calling on western industry to invest more in the east to stem the fall in manufacturing and induce growth. He singled out how investments in construction, services and crafts in small workshops were already contributing to the slight growth in gross domestic product.

These three sectors are largely fueling GDP which is

forecast to grow by about 6 per cent this year – albeit from a very low base following a 30 per cent decline in 1991. They are mainly focused on the local market in eastern Germany, rather than exports.

At yesterday's meeting the Federation of German Industry (BDI) said higher investment should be coupled with a system granting preferential treatment, including tax benefits, for east German products in order to make them "good value". West German industry has so far placed DM14bn (£5.6bn) worth of orders in the east over the past two years. Last week the BDI said it would increase its purchases from the eastern states to DM25bn a year by 1995.

The need to create local pockets of industry in eastern Germany stems not only from high unemployment. It reflects a tacit admission by west German industry, unions and government officials that the entire structure of wage agreements there has priced the region out of the market.

Wages in most sectors are now 80 per cent of west German levels, but productivity, particularly in steel, engineering and mining, are about 70 per cent below levels in the west.

## Half-win awaits Brundtland

Karen Fossli on why Norway's PM views election with ambivalence

NORWAY'S prime minister, Mrs Gro Harlem Brundtland, seems certain to lead her Labour party to victory in the country's general election next Monday. But she is deriving little cheer from that.

For the election is likely to make her struggle to bring Norway into the European Community all the more difficult as anti-EC parties look set to boost their parliamentary representation.

An electorate ever-resistant to the prospect of EC membership will see to that. And to make matters worse, she will not have support on Europe from the party with which she has formed an alliance.

What this all means is that Mrs Brundtland and her party colleagues are going around campaigning for re-election with one of their most important policy issues virtually unmentionable.

Judging from the polls, Labour is widely expected to be the same as it was in the 1988 election – around 34 per cent of the vote; its worst result since 1930.

In 1988, Labour was forced to

make way for a centre-right

coalition government, when it

became clear that the bloc of

80 parliamentary seats, 53 of

which were won by Labour

and 17 by the SV, was not

enough to outweigh the five non-socialist parties which won 34 seats.

A centre-right tripartite coalition formed a government which fell quickly on the Europe issue. Labour stepped in to pick up the pieces at the height of Norway's worst post-war economic crisis.

As Mrs Brundtland trudged around northern Norway at the weekend, her message to the electorate – that a vote for Labour did not mean a vote for EC membership – for the most part fell on deaf ears.

"If we do not achieve a result which the government can recommend to the Norwegian people, we do not have a result that we can go out and fight for," she told fishermen in Hammerfest, Europe's northernmost city.

In the high north, where fishing provides the mainstay of household income, there is decided scepticism about EC membership. The fishermen fear membership means relinquishing part of their hard-earned fishing quotas to Europe's fishermen, who, after having depleted their own

resources, will look to Norway to boost their catch.

However, a feeling is emerging that if Norway can conclude an acceptable negotiating result on fish with Brussels, allowing free market access and unchanged quotas, then membership could be tolerated.

The reason is that membership might have the effect of boosting Norway's exports to the Community of processed fish and fish products.

During the election campaign Mrs Brundtland has adamantly refused to debate the EC question, insisting it is not an EC election and that the issue will be decided in a referendum to be held in 1994 or 1995.

"Many people are sceptical and many are negative about Norwegian membership. Despite this there is broad agreement about the Labour Party's and the government's strategy; that it was right of us to seek membership, that we must negotiate and that we must achieve a result which the people can vote on in a referendum," she said.

The Financial Times plans to publish a Survey on

## MEXICO

on Monday, October, 11th 1993

against a backdrop of next year's Presidential elections, and with the North American Free Trade Agreement still hanging in the balance.

The survey will include among other topics, assessments of the economy, the banks and brokerages, and examine Mexico and its standing on the international markets, as well as spotlighting the country's most important companies.

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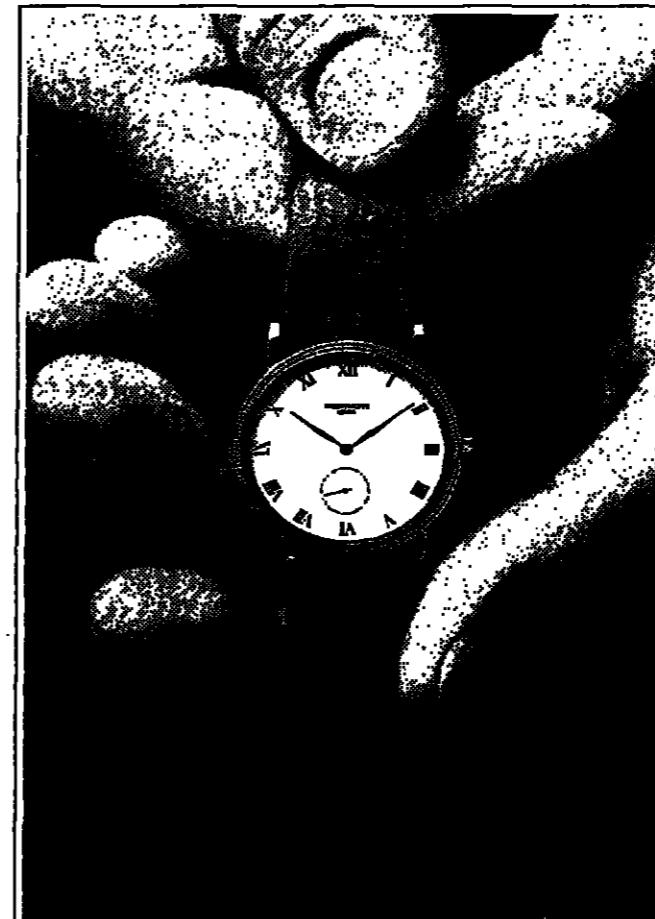
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## NEWS: INTERNATIONAL

Inspectors freeze dealing in leading stocks

## Mehta probe fears hit Indian shares

By Stefan Wagstyl  
in New Delhi and  
R C Murthy in Bombay

INDIAN shares fell sharply yesterday following news that income tax inspectors had frozen dealings in large blocks of leading stocks as part of an investigation into the affairs of Mr Harshad Mehta, the broker at the centre of last year's Bombay financial scandal.

Even though the Bombay Stock Exchange urged investors to stay calm, the index of 30 leading shares fell 42.66 points to 2,821.20 amid concern that the inspectors' order could prevent trading in certain stocks for an indefinite period.

The exchange said in a statement that the inspectors' freeze applied only to specified blocks of shares in nine stocks and not to all trading in these stocks.

Last night it said the total value of the shares was some Rs1.5bn (£31.7m).

The inspectors' action has undermined the recent optimism in the market inspired by evidence of foreign financial institutions buying large

amounts of Indian shares for the first time.

The inspectors' orders apply to shares held by 134 companies and individuals connected to Mr Jagdish Narayan Bhatt, a Bombay stockbroker who dealt on behalf of Mr Mehta. The stocks in question are all large Indian companies. They include Reliance Industries, the chemicals and textiles group, Great Eastern Shipping, the transport company, and ITC, the tobacco and hotels group which is part owned by BAT of the UK.

The income tax inspectors' investigation began last year after Mr Mehta was arrested for his alleged involvement in the Rs42bn scandal which rocked the Bombay securities market last year. Mr Mehta and others were accused of trading illegally in the interbank securities market in order to siphon funds into the stock market.

While the Criminal Board of Investigation probed the accusations of illegal trading, the income tax authorities began to examine possible infringements of income tax law by Mr

Mehta. The tax investigation culminated in yesterday's announcement.

Mr Mehta, who denies all wrongdoing, is fighting his case hard. Earlier this year he claimed he had presented Mr P V Narashima Rao, the prime minister, with a suitcase full of cash. The statement rocked political circles and led to a no-confidence debate in parliament. Mr Narashima Rao won the vote but has not been able to dispel fully the damage done by Mr Mehta's claim.

● Punjab National Bank, one of the largest and most prosperous of India's state-owned banks, has taken over New Bank of India, a lossmaking state bank.

The long-awaited move, first mooted by the Finance Ministry in 1990, was seen by officials as the only way of saving the New Bank of India from collapse. But the takeover was held up by disputes over the relative seniority of staff at the two banks.

New Bank of India lost Rs754m in the year to March, and the Punjab National Bank made a net profit of Rs380m.

## Reforms lift exports 27%

By Stefan Wagstyl  
in New Delhi

INDIA'S exports are growing strongly in the wake of its economic reforms and the devaluation of the rupee over the past two years, according to figures published yesterday.

After two years' sluggish growth, exports in the first four months of the financial year, which started in April, rose 27 per cent to \$8.9bn (£4.56bn), far exceeding the government's expectations. This compares with growth of under 5 per cent in the year to

the end of March.

The sudden increase in growth has given rise to hopes that India is at last seeing the benefits of the reform programme launched in 1991 by the government of Mr P V. Narashima Rao, the prime minister.

Exports of textiles, leather goods and agricultural goods are growing strongly, as are those of engineering products.

But the surge in performance this year also includes shipments of goods delayed in the first three months by the religious disturbances which hit

the country following the sacking of the Ayodhya mosque and terrorist bombs in Bombay.

Imports in the first four months were 7 per cent down at \$7.35bn, due to low demand for machinery and industrial raw materials. However, companies continue to be concerned about possible foreign competition as barriers to the entry of imports come down.

However, the decline in imports is helping to maintain India's foreign exchange reserves at a high level of about \$7bn, on latest figures.

A spokesman for the Jordanian monarch cited a flurry of activity on the Middle East peace

## Egypt takes Mideast mediator role

By Tony Walker in Cairo

MR YASSIR ARAFAT, leader of the Palestine Liberation Organisation, is due to meet Egypt's President Hosni Mubarak today amid signs of concerted diplomatic efforts to speed the signing of framework peace agreements between Israel and all its Arab neighbours.

Egypt, the only Arab state to have made peace with Israel, appears to be playing a key mediating role in diplomacy aimed at fulfilling a stated US desire for Syria, Lebanon and Jordan to conclude outline agreements with Israel as part of a comprehensive deal under the terms of the present Middle East peace talks.

The US has nominated September 13 for a possible signing ceremony and indicated it could be held at the White House if Syria, Jordan and Lebanon were also placed to join the Palestinians in concluding accords with the Israelis.

But Syria and Lebanon both indicated yesterday that this date appeared optimistic. Ms Farouk al-Sharaa, Syrian foreign minister, told reporters in Beirut there had been "nothing new on the Syrian path" of the negotiations in Washington during the present round. Mr Faris Bouez, his Lebanese counterpart, also said that "we cannot say there is any progress compared with the previous rounds".

One indication of the intensified diplomatic manoeuvring was the decision of King Hussein of Jordan to postpone a visit to Jordan early next week. A spokesman for the Jordanian monarch cited a flurry of activity on the Middle East peace



Yasser Arafat (right) and Egyptian Foreign Minister Amr Moussa embrace at Cairo airport yesterday

Associated Press

front as a reason for the postponement.

Mr Arafat held talks in Cairo yesterday with Mr Amr Moussa, the Egyptian foreign minister, after his arrival from Damascus. The two sides are believed to have focused on ways of shoring up Arab support for the PLO agreement with Israel.

Arab officials said a statement of support for the Israeli-Palestinian deal by the Gulf

Co-operation Council, representing six Gulf states, was significant since it ensured a majority within the Arab League for the peace deal.

Gulf foreign ministers meeting in Riyadh said the GCC continued to "support peace efforts... in the hope that [Arab-Israeli] negotiations would make substantive progress along all tracks to push the peace process forward."

This was a reference to par-

allel talks between Israel and Syria, Lebanon and Jordan.

On his arrival in Cairo yesterday, Mr Arafat dismissed suggestions that Syrian endorsement had been lukewarm for the Israel-Palestinian interim peace agreement. He described his lengthy talks in Damascus on Sunday with Syrian President Hafez al-Assad as "brotherly, warm and dignified". He told reporters: "I have thanked President Assad for

the meeting, for his understanding and for all the advice he has given, especially in this atmosphere and the developments that the Palestinian and Arab cause is passing through."

Mr Assad was reported to have advised Mr Arafat that it was up to the Palestinians to say Yes or No to the peace plan. Syria's president said he would support the view of the Palestinian majority.

## Deportees set to return

ALMOST half the 398 Palestinians deported by Israel to south Lebanon expect to return tomorrow after nearly nine months in exile. Reuter reports from Marj az-Zohour, Lebanon.

Mr Abdul Aziz al-Rantisi, deportee leader, stated at their tent camp in no-man's land yesterday that the first batch, said by Israel to number 187 men, would return tomorrow.

The deportees expect the International Red Cross to supply them today with a list of those allowed to return, but most have already heard whether they are included. Israel says the remaining 203 exiles will be allowed back by the end of the year.

## Israel wants to hold on to Golan listening post

By Andrew Gowers  
in Jerusalem

ISRAEL is poised to negotiate with Syria on a phased withdrawal from the occupied Golan Heights in coming weeks, but will insist on making the area a demilitarised zone and keeping an electronic listening post there once Israeli troops depart, an Israeli negotiator said yesterday.

Mr David Kimche, a former top Foreign Ministry and intelligence official who is now an Israeli delegate to the multilateral Middle East peace talks, told a news conference that Israel was convinced Syria's President Hafez al-Assad was intent on a deal with the Jewish state.

The president would be spurred towards detailed negotiations by the imminent agreements between Israel and the Palestine Liberation Organisation.

But he said both sides would prefer to implement such an understanding gradually, with Syria normalising relations in steps over several years, while Israel moved off the Golan Heights, which it occupied in

the 1967 Arab-Israeli war.

Mr Kimche's analysis, based on intelligence accounts of recent political deliberations in Damascus, was that Mr Assad was not ready to move rapidly to full normalisation. Equally, Israel would need a phased agreement like that under which it handed Sinai back to Egypt in the late 1970s, leaving behind a multinational peace-keeping force.

This would enable it to safeguard the security of its northern regions, which Syrian forces on the Golan threatened during the 1990s, and deal with the Israeli settlers who have since built homes and farms on the strategic heights.

The extent of any Israeli withdrawal is likely to remain the principal bone of contention in what is universally expected to be the toughest part of the bilateral Arab-Israeli talks still to come.

Syria will insist Israel commits itself to a complete pull-out, while Israel would prefer to make a declaration in principle of Syrian sovereignty over the Golan, demilitarisation of the area, leaving details such as the composition of any multinational observer force to be sorted out subsequently.

"We will have to decide

whether we can do that [withdraw completely] - and if so, how we are to be compensated from the point of view of security and settlers," said Mr Kimche, stressing that the modalities of withdrawal had yet to be broached in the negotiations.

"But I cannot see by any means that we would agree to Syrian soldiers going back to the Golan."

Israel's Golan electronic listening facilities were its "eyes and ears on what's going on in Syria," he said. He added that Israel might agree to a third party - such as the US - taking over the listening post, provided Israel had access to the information.

Mr Kimche said that although Mr Assad had evidently been angered by the PLO's failure to consult him on its deal with Israel, this would help him also make peace.

He also said Israel would withdraw fully from territory in south Lebanon provided the PLO and Syria undertook to curtail attacks on Israel's northern border by the Islamic militant group, Hezbollah.

Syria was likely to maintain a strong influence over events in Lebanon, he went on, and Israel would not object to that.

## Nigeria oil strike lifted

By Paul Adams in Lagos

NIGERIA'S main oil workers' union yesterday suspended its 10-day strike, which was aimed at pressuring the interim government to recognise the outcome of the June presidential elections.

Most other trade unions voted to end their strike last week, but the Nupeng union's block on fuel supplies has stopped normal operations in government and the private

sector throughout southern Nigeria. Nupeng is expected to lift the strike with immediate effect, but public and commercial transport will need most of this week to return to normal.

Nupeng's leaders described the suspension as a "tactical withdrawal... allowing a truce to give authorities time to review their position on the 12th June presidential elections and find a solution acceptable to the victors and the vast majority of people."

The other members of the Nigeria Labour Congress called off the strike when the interim government backed down over the proposed 10-fold rise in the price of petrol, but the oil workers' strike action was entirely political.

Nupeng was aiming to force the government to hand over to Mr Moshood Abiola, banned winner of the presidential polls who is taking refuge in Britain; its leaders hinted at more strikes to back their cause.

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## Orient Express arrives in the orient

By Victor Mallet in Bangkok

WITH recession in Europe cutting into the revenues of the Venice Simplon-Orient-Express, Mr James Sherwood - who heads the Sea Containers shipping group and its affiliate Orient-Express Hotels - is launching a luxury train service between Bangkok and Singapore to take advantage of tourist growth in Asia.

The new Eastern & Oriental (E&O) Express is already plying the 1,942-km route up and down the Malayan peninsula and is expected to be opened officially on September 19. An initial investment of about \$25m (£15.2m) and months of negotiations with the Thai and Malaysian governments and railway authorities were required to bring the project to fruition.

The E&O is the first scheduled train to take passengers all the way from Singapore to Bangkok - normally they have to change trains at Butterworth in north Malaysia - and a Thai law had to be changed to allow a private company to run trains on the Thai state rail network. Immigration officers from Bangkok are flown down to the Malaysian border at E&O's expense each time the train enters Thailand.

Mr Sherwood took the precaution of involving Malaysian and Thai companies with good government contacts in the project. Malaysian property companies YTL and Landmarks hold 32 per cent and 18 per cent respectively; Orchid Lodge, majority owned by the Thai conglomerate Italithai, and Orient-Express Hotels each have 25 per cent.

The two-day E&O journey, starting from \$740 per person for a one-way ticket between Bangkok and Singapore, is marketed as an experience, like a luxury cruise, rather than as a means of transport.

"Everything pointed to south-east Asia, which I have got to know well because many of my other business activities are concentrated there," Mr Sherwood says of his decision to launch the service. Because of the climate, tourism there is a year-round business, he observes. The Venice Simplon-Orient-Express, launched in 1982, suffers from the seasonal nature of tourism in Europe and has recently been hit by recession and a dearth of American visitors.

E&O executives say they already have 6,000 advance bookings for the Asian journey, equivalent to more than half a year's trips. Each train can take 132 passengers.

Mr Sherwood and his colleagues are already considering other destinations in Asia, including Cambodia - site of the ancient Khmer temples of Angkor Wat - and China.

## World air links 'could crumble'

WORLD air networks could crumble if the industry's recession dragged on, Mr Pierre Jeanniot, director-general of the International Air Transport Association (Iata), said yesterday. Reuter reports from Cairo. Losses this year would reach "several million" dollars, he estimated.

Mr Jeanniot told airline leaders and analysts that their troubles were far from over.

"What can happen over the next few years is the potential degeneration of international air networks."

If losses continued, more airlines would fold and the industry could implode. As the number

of destinations served by airlines dropped, unit costs would rise, causing more bankruptcies.

Mr Gerald Ballies, chairman of a US commission into the industry this year, said it was vital to scrap "archaic" bilateral air traffic pacts and develop a multilateral system.



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## Uneasy return for Marcos's remains

Jose Galang on fears and hopes accompanying the ex-dictator's body

THE RETURN to the Philippines this week of the body of Mr Ferdinand Marcos, the deposed dictator, could provide fuel for his old supporters to stoke up disenchantment over a stagnant economy.

Mr Marcos's body is scheduled to be flown to his home province of Ilocos Norte in the northern Philippines today. It will be put on display at a newly constructed family mausoleum until burial rites on Friday.

The former president's only son, Ferdinand Jr, left Manila last Friday to fetch the body from Hawaii, where it had been kept in a refrigerated crypt since his death in September 1989. Mr Marcos's widow Imelda has been barred by courts from leaving the Philippines.

Mr Marcos was forced out of the presidency in 1986 in a military-led revolt against his administration. He fled with his family to Hawaii.

The dictator's fall swept into power Mrs Corazon Aquino, whose husband Benigno, a charismatic opposition leader at the time, had been gunned down in 1983 upon his return from a three-year exile in the US. Aquino family members remain convinced that the Marcos government had a hand in the slaying.

Mrs Aquino, during her presidency, had refused to allow the return of Mr Marcos's remains.

Mr Marcos supporters were involved in several armed attempts to overthrow her. All were thwarted - due to a large extent to the support given to Mrs Aquino by Mr Fidel Ramos, her armed forces chief of staff and later defence secretary. Mr Ramos, who was also among the leaders who sided



Ferdinand Marcos Jr (left), only son of former Philippine President Ferdinand Marcos, leads a procession with his father's sealed casket in Honolulu yesterday before boarding a flight to the Philippines

block to sustained economic progress, were Mr Ramos to pay his respects.

The people of Ilocos, known for their frugality and clannishness, are regarded as a strong base for anybody with political ambitions. Commonly referred to as the "Solid North", the Ilocos region was a big asset in the political machine of Mr Marcos.

Although the government does not plan to extend state honours at the funeral, Mr Ramos has named four cabinet secretaries to a committee that will help the Marcoses in the

burial. His sister, Senator Leticia Ramos-Shahani, will represent him at the funeral. Vice-president Joseph Estrada will be the highest-ranking official present.

Mr Ramos has also allowed the use of a government building in Mr Marcos's home town as a venue.

Thronghs of Marcos admirers are expected to gather in Ilocos. Millions of other Filipinos, however, still remember Mr Marcos as the president who placed the country under martial law in 1972. He said then that communists were threat-

ening to destabilise the government. The era, however, came to be known for the abuses perpetrated by the military and civilian leaders while the economy, at the time the most prosperous in Asia after Japan's, deteriorated steadily.

By the early 1980s the economies of virtually all of the country's neighbours were booming while the number of Filipinos living below the poverty line swelled.

The country is still trying to extricate itself from the economic shambles that Mr Marcos left behind.

Electronics giant follows lead on staff cuts by other groups

## Toshiba to swing axe at 5,000 jobs

By William Dawkins in Tokyo

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## NEWS: THE AMERICAS

President may take measures to bypass Congress

## Clinton targets economy

By Nancy Dunne in Washington

PRESIDENT Bill Clinton yesterday vowed to do "anything I can" to stimulate a US economy plagued by job losses in both the private and public sectors.

Mr Clinton, touring areas of Florida hit last year by Hurricane Andrew, was responding to a report in the New York Times that his administration was considering short-term stimulative measures similar to those taken by President George Bush in 1992.

A \$17bn (\$11.2bn) job-creating package introduced by Mr Clinton early this year was killed by a Republican filibuster in the Senate. According to the New York Times, administration officials are now considering measures which do not require congressional approval, including delays in tax collection, a speed-up of gov-

ernment spending, and an easing of rules governing the airline industry and bank lending.

Mr Clinton's autumn agenda is typically ambitious - healthcare reform, passage of the North America Free Trade Agreement, an anti-crime measure, and Vice-President Al Gore's government restructuring plan, due to be unveiled today.

However, the administration's focus on the economy is a recognition that nothing will boost its fortunes so much as a strengthened recovery.

The president must reckon with Congress's continuing appetite for budget reduction measures, going beyond the cuts in the \$500bn budget plan narrowly approved last month.

Some officials would like to direct stimulative spending towards California, the New York Times said. Unemployment in

the most populous state is now 9 per cent, thanks largely to job cuts in defence-related industries.

Mr Ron Brown, commerce secretary, has already begun to approve assistance to California, where the president's popularity has been sinking.

Later last month Mr Brown announced \$10.7m in grants for California, the first in a number of planned moves to speed defence re-conversion and revitalise the state's economy.

A \$2m grant will help convert Castle Air Force Base to a site suitable for commercial businesses. A \$1.6m grant will help the state fund the purchase of equipment to utilise aerospace technologies in the production of electric vehicles and advanced transportation systems. These projects alone are expected to create 8,000 jobs over two years.

## Reserve levels peak in Mexico

By David Luhnow  
in Mexico City

MEXICO has announced record levels of international reserves, which should further ease perennial worries of a currency devaluation and give the government more scope to boost the sluggish economy without fueling inflation.

The Banco de Mexico announced on Sunday that international reserves grew to \$22.6bn (£14.5bn) at the end of August, a \$4.03bn increase from the end of last year. The trade ledger is also looking better, officials said. For the first half of the year, the current account deficit stood at \$10bn, 4 per cent less than at the same time last year, while the capital accounts to finance the deficit jumped to \$14bn.

"The strength of the Mexican economy gives the government a lot of room to manoeuvre," said Mr Timothy Heyman, of Barings Securities.

A tight grip on money under President Carlos Salinas has slowed inflation to 8 per cent a year and created a budget surplus of more than \$4bn dollars for the first half of the year.

## Canada set for October poll

By Bernard Simon in Toronto

CANADA's prime minister, Ms Kim Campbell, is set to call a general election in the next day or two for October 25.

The poll, just a month short of the expiry of the ruling Progressive Conservatives' five-year mandate, promises to be one of the most closely fought and unpredictable in recent Canadian history. Pre-election jitters have already unsettled financial markets. The Canadian dollar fell sharply last week, forcing a jump in short-term interest rates.

The usual three-way battle among the Conservatives, the opposition Liberals and the left-of-centre New Democratic party is complicated this time by the presence of two popular regional groups.

The separatist Bloc Québécois has won support among French-speaking Quebecers, who played a crucial role in sweeping the Conservatives to victory in the past two elections. In the west, the Reform party has made inroads with a populist platform of less government, tighter immigration controls and a retreat from

official bilingualism.

The outcome is further clouded by the virtual collapse of the NDP, hobbled by unpopular New Democrat governments in Ontario and British Columbia.

Recent opinion polls show the Liberals slightly ahead of the Conservatives. Besides portraying Ms Campbell as a clone of her unpopular predecessor Mr Brian Mulroney, the Liberals stand to benefit most from the NDP's weakness.

Ms Campbell, who took over as prime minister two months ago, has delayed the election to put as much distance as possible between herself and Mr Mulroney. The Tories are putting their faith in polls which show her far ahead of Liberal leader Mr Jean Chrétien in personal popularity.

Ms Campbell has followed the example set by President Bill Clinton in his campaign by avoiding the mainstream media and instead making countless appearances among "ordinary Canadians".

The main parties have so far focused on economic issues, especially deficit reduction and job creation.

The bickering within the Concertación mirrors the less public debate over the anniversary of the 1973 coup, still a public holiday after the government's failed attempt to shift it to a less controversial day. The failure to do so in itself highlights the restrictions imposed by the 1989 constitution which, among other things, enabled Gen Pinochet to stack the Sen-

## No easing of general's grip in 'free' Chile

David Pilling on the coming 20th anniversary of Pinochet's coup

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HERE is a little copper coin in Chile, the 10 peso piece, which depicts the angel of liberty snapping the chains of repression that for so long have bound her wrists. It does not commemorate Chile's return to democracy in 1990, after 17 years of military rule, but the coup of 1973 that brought the general, led by Augusto Pinochet, to power.

As Chile approaches the 20th anniversary of the coup of September 11, the coin remains a small but significant reminder of the fragile balance that exists between the civilian government and the military forces. The authority of the transitional administration, led by President Patricio Aylwin, is still strictly circumscribed by the armed forces and by Gen Pinochet's 1980 constitution which remains largely intact.

Relations with the military, alternately civil and strained during the democratic transition, have become tense over the past few months. The low point was May 25 when the president took advantage of President Aylwin's absence abroad to put on a show of strength on Santiago's streets. Troops appeared in full combat gear, sporting automatic weapons and rocket launchers, as the generals - still headed by Gen Pinochet - held a meeting.

The sabre-rattling of May was largely provoked by the one issue that has dogged civilian-military relations since the 1990 handover - the matter of human rights abuses committed during the military regime. Most leaders of the armed forces believe that the issue has dragged on for too long. Many still argue that during the 1970s the military was engaged in a legitimate war against Marxism, and that their actions should not be criticised.

Furthermore, since few, if any, torturers and assassins are to be punished - because of an amnesty promulgated in 1978 - most in the military feel that to pursue trials is a waste of time which can only further sully the armed forces' reputation.

President Aylwin's recent attempt to bring the trials to a conclusion ended in disaster last week when divisions within the governing Concertación coalition killed off the president's bill. The so-called "Aylwin Law", presented to the nation in an emotional speech last month, had sought to appoint special judges to hear human rights trials in secret. The hope was largely to unearth fresh information that might have led to the discovery of bodies "disappeared" by the military.

The president was last week forced to halt the bill's progress through Congress after parties within his own coalition voted against the secret clause which they argued denied the nation its right to know. It seems clear that, during months of discussions with Gen Pinochet, the president had reached agreement with the military, but had not squared the deal within his own government.

His retreat, seen in Santiago as a personal political defeat, shows the difficulty of trying to appease politicians and soldiers when they are pulling in different directions.

The bickering within the Concertación mirrors the less public debate over the 20th anniversary of the 1973 coup, still a public holiday after the government's failed attempt to shift it to a less controversial day. The failure to do so in itself highlights the restrictions imposed by the 1989 constitution which, among other things, enabled Gen Pinochet to stack the Sen-

nation has forgotten what he sees as the service performed by the military in overthrowing Mr Allende's Marxist government. "Everybody in this country has forgotten," he said in a recent speech. "It is as though a shadow of amnesia has passed over the minds of the people."

He remains a combative defender of the new role carved out for the armed forces under what has been called a "protected democracy". He cannot be dismissed by the government and is guaranteed to remain commander in chief until 1998. The president also has no power to reduce the huge armed forces budget which is inflation-proofed and supplemented by 10 per cent of the state copper company's earnings.

Mr Eduardo Frei, the presidential candidate of the Concertación almost certain to win December's general election, has pledged to tackle what he regards as the military's excessive power. After the armed forces' recent flexing of muscles, it seems his task will be far from easy.



The Moneda palace, bombed in the final stages of the 1973 coup that overthrew President Salvador Allende, after restoration. The building is out of bounds to coup celebrations. Picture Ken Wain

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Poor harvest will mean shortfall

## Japan pressed to lift rice import ban

By Emiko Terazono in Tokyo

JAPAN may be forced to import rice for emergency supplies because of this year's poor rice harvest, the result of cold weather and a spate of typhoons.

The rice shortage coincides with mounting pressure on Japan to open its rice market within the Uruguay Round of multilateral trade negotiations. While the Ministry of Agriculture denies that there is a shortage, industry analysts point out emergency rice imports will be inevitable.

Japan relaxed its ban on rice imports on one occasion, for 150,000 tonnes of rice from South Korea in 1984, to make up for a shortage.

At the time the government is facing increasing pressure from the US and other leading rice producers.

Mr David Graves, president of the US Rice Millers Association,

tion, last month called for Japan to buy American rice for emergency imports, while the Australian government has also lobbied Tokyo.

The coalition government under Mr Morihiro Hosokawa, the prime minister, has backed the import ban. Many members of the coalition are supported by rural constituencies. Electoral reform, which Mr Hosokawa has pledged to introduce this year, is expected to correct the under-represented urban vote and dilute the powerful rice lobby, quickening the pace of liberalisation.

As of August 15, the Agriculture Ministry said the rice harvest index stood at 95 against the average harvest of 100.

However, Mr Yoshiro Takahashi of Rice Databank, a private research organisation on rice, says the final index could fall below 90, and the actual shortfall could rise to 700,000 tonnes.

The average annual demand is 10.6m tonnes.

The ministry intends to review its policy of reducing rice production, established in 1971 to prevent an oversupply.

The ministry is now asking local governments to find out whether farmers who turned their rice paddies into vegetable and fruit fields wish to resume rice growing.

Japan and the US will meet in Washington on Thursday to discuss a framework for a new economic partnership. Renter adds.

The environment, technology, human resource development, population control and AIDS will be discussed, along with Japan's global trade surplus.

Japan's global trade surplus grew to \$11.82bn (77.8bn) in July from \$9.23bn a year earlier. The surplus with the US climbed to \$4.68bn from \$3.6bn.

## Boeing opens technical research centre in Moscow

By Paul Betts, Aerospace Correspondent

BOEING, the world's largest commercial aircraft manufacturer, yesterday opened a technical research centre in Moscow, reflecting the growing trend of collaboration between Russian and western aerospace groups.

The Boeing centre follows a year of planning with leaders of the Russian commercial aerospace industry. It is equipped with computer facilities for use by Russian research engineers and scientists who will work under contract to Boeing.

Boeing said the centre's initial projects would include research into aerodynamics, special alloys and the impact of sub-zero weather on aircraft fuel systems.

If research projects proved fruitful, there would be benefits to current and future civil aircraft programmes including studies on a 600-800 seater super jumbo airliner and a new generation of supersonic aircraft.

Boeing is already studying development of a super jumbo with the four European partners in the Airbus programme, including British Aerospace, Aerospatiale of France, Deutsche Aerospace and Cassa di Pensions.

All the partners have already indicated they would be interested in extending their collaboration to other manufacturers, including Russian aerospace groups.

Boeing has been anxious to exploit the long-term potential of the commercial aircraft market in the Commonwealth of

Independent States and Russia's well-established research and scientific expertise.

For their part, Russian manufacturers have been keen to forge close links with western companies to secure new sources of hard currency funding and access to western markets.

Boeing, which has already supplied 737 twin engine airliners to CIS airlines, expects domestic traffic in the CIS to grow by around 3 per cent a year between now and 2010, while international traffic to and from the CIS is forecast to grow annually by 5 per cent.

Over the next 16 years, Boeing expects demand for 1,300 new aircraft for domestic use in the CIS and a further 250 aircraft for international use, worth a total of \$55bn (£36.4bn) at current dollar values.

## Hungary is model in mobile phone scramble for E Europe

Nicholas Denton on prospects for western companies in a region where the phones don't work

### EAST EUROPEAN CELLULAR TELEPHONE SUBSCRIBERS (January '93)

Country	Subscribers	Penetration*
Czech/Slovakia	5,188	0.29
Croatia	6,000	1.29
Estonia	2,400	2.59
Hungary	22,010	2.08
Latvia	1,200	0.37
Lithuania	267	0.06
Poland	3,000	0.08
Russia Moscow	2,415	0.24
Russia St Petersburg	1,057	0.21
Slovenia	4,000	2.00
Total	48,537	0.52
Total W European**	5,985,146	18.25

\*Per 1,000 of population. \*\*As at March 1; figures for analogue networks.

Source: FT Mobile Communications Newsletter

three years ago, customers queued up outside its offices. Penetration has been much more rapid than in the west. Westel has 33,000 subscribers and expects to have 40,000 by the time the company's investment of \$85m brings nationwide coverage at the end of the year.

Hungarian subscribers, moreover, spend nearly three times as much time on their mobile phones than the average user in western Europe, despite stiffer charges. No wonder rivals describe Hungary as "the jewel in the crown" of US West's east European operations.

Hungary's new breed of entrepreneurs, temperamentally status-conscious, are particularly avid mobile phone users. "Maybe it is to do with the Hungarian nature: they are the traders of central Europe," says Mr Richard Spandler, head of international mobile services for Telecom Denmark.

But Hungary's neighbours are no cellular slouches. US West's Czech and Slovak ventures have about 10,000 subscribers, and they are also heavy users. Poland's Centertel expects 20,000 customers by the end of this year.

Common to the region is the inadequacy of the standard telephone network. Waiting lists attest to suppressed demand for telephones in the region, which programmes for investment in landlines will take years to satisfy.

Survey evidence from Hungary is that half of subscribers to existing analogue mobile services have no access to a standard telephone line. They are the only communications option for many businesspeople. Short of getting into a car, that is.

## Shortlist for Greek railway project

By Kerin Hope in Athens

THE Greek government has shortlisted five international consortia to bid for a Dr30bn (£225m) project to build a single-line underground railway for Thessaloniki in northern Greece.

The Public Works Ministry said the contract for the 9.3km underground would be awarded at the end of this year, with construction due to start early in 1994.

The ministry indicated that bidders who could guarantee completion of the turnkey project by 1997, the year when Thessaloniki becomes cultural capital of Europe, would hold an advantage in the selection process.

Thessaloniki has already launched a Dr30bn public works programme to improve the city's infrastructure and cultural facilities.

The twin-track line, crossing the city centre, will be constructed at a depth of 15 metres, well below an extensive archaeological layer containing remains of the city's Roman and Byzantine past. However, a considerable amount of archaeological excavation, which could cause delays, will still be needed.

The Greek state is to cover half the project's cost and will also subsidise fares. The remainder of the financing is to be provided by the contractor, which will be entitled to operate the system for 25 years. According to preliminary studies, 30m-50m passengers a year would use the underground.

The five contenders are: Interinfras, a French consortium involved in a project to extend the Athens underground system; Alexandrian Metro, led by Siemens of Germany, which is also participating in the Athens project; Mechaniki, led by a northern Greek construction company; Lougnes, a French, Canadian and Greek consortium including Bouygues of France and Bombardier of Canada; and Iris-Rommetro, a Greek-Romanian group.

## China faces sanctions over rhino horns trade

**SANCTIONS** against China and Taiwan for illegal trading in rhino horns will today be considered by the 120-nation UN Convention on International Trade in Endangered Species (Cites), David Gardner writes from Brussels.

The standing committee of Cites, meeting in Brussels, is examining allegations that these countries have failed to stamp out the trade, banned since 1976.

The sanctions could take the form of a ban on virtually all wild animal products from and into China and Taiwan, not just products from rare animals, according to the Environmental Investigation Agency.

The last Cites standing committee meeting in Washington last March decided to defer any decision until after further consultations with China and Taiwan.

The EIA and the World Society for the Protection of Animals say that in July - a month after both governments claimed to have ended the trade - their teams found a one-tonne stockpile of rhino horn in China, equivalent to the number of rhinos now surviving in Zimbabwe. In Taiwan, 19 out of 24 pharmacies admitted to stocking rhino horn - used for reducing fever - while two-thirds of Hong Kong chemists had rhino horn for sale.

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'to drop  
slowly'**

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expect heavy showers. Not to mention fluffy  
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shampoo and shaving kits available on request. (Rubber ducks, regrettably, are not currently provided.) There's even a valet pressing service to smooth out the wrinkles in your clothes, while you attend to ones on your face. Any wrinkles in your work meanwhile, can be quickly ironed out by using the phones or fax machine.

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Independent**

NEWSPAPER prices will rise by 10 per cent in the autumn, says the Independent. It is the first of the major papers to announce a price increase this year. The others are expected to follow in October because of the continuing threat of the new Copyright Directive, says the paper.

The increase is the second in a year and is expected to become the third in the first half of 1994. The paper has now gone up by 10 per cent in the last 12 months, says the paper, which has been operating at 10 per cent of its previous price level.

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think that the Vision is the perfect addition to Chrysler's family of distinctive vehicles. And clearly, we're not the only ones who think so.



## BUSINESS AND THE LAW

**W**hat did 140,000 UK policemen do recently when they spotted a potential pensions loophole in an opinion from the Advocate General of the European Court of Justice?

The answer is they turned to the UK industrial tribunals - each and every one of them filed a separate sex discrimination claim. Firemen, air traffic controllers and some bank workers piled in, too, with the result that the already over-stretched tribunals acquired the equivalent of more than two years' work almost overnight.

The policemen are watching the Coloroll group of cases on which judgment in the ECJ is expected soon. The cases follow an earlier judgment on sex equality in occupational pensions and the court is being asked to decide whether employers may pay higher lump sum pensions to women because they live longer than men. The advocate general has suggested that men with complaints in train when the judgment is delivered could qualify for extra benefits - hence, on Police Federation advice, the flurry of complaints to tribunals.

These recent mass claims, springing from machinations in Luxembourg, provide an extreme example of how far industrial tribunals have departed from their original function.

When the first tribunals were set up 30 years ago in the UK, they had a simple job: to hear employers' complaints about the training they were then in operation.

Since then, a stream of changes to the law has widened the jurisdiction of tribunals, making them virtually local labour courts dealing with most employment matters. This domestic jurisdiction has been overruled recently by rulings from Brussels and Luxembourg.

As the scope of industrial tribunals has widened, criticism of them has mounted. Allegations by users - employers as well as employees - of delays in cases being heard and excessive legalism are prompting demands for an overhaul of the system.

Mr David Cockburn, a partner with Pattinson & Brewer, a law firm which often acts for trade unions, has experience of how complex proceedings may now be.

He represented a group of sacked Tilbury dockers in the longest-ever tribunal case. After 205 days of hearings between 1988 and 1992, 47 pages of written decision, and a further 13 days in the Employment Appeal Tribunal, the case is awaiting a Court of Appeal decision. Costs so far total about £3m.

The dockers' case presents a very different picture from the "simple palm-tree justice" tribunals were expected to dispense, says Mr Cockburn. "Tribunals were even staffed

## Jury is out over a mass of minutiae

**Diane Summers** on calls to reform the over-complicated and over-stretched industrial tribunal system

in the beginning by old colonial judges. The intention was they would be speedy, informal and cheap, determining reasonableness in accordance with common sense criteria, rather than the interpretation of legislation or precedent.

But, according to critics, those early aims, set out in 1968, are not being met. Mr Peter Martin, head of legal affairs at the Engineering Employers' Federation says that most employers consider tribunals to be a "good thing but they're disappointed in the way they're operating now".

The Confederation of British Industry echoes this view.

With the relative decline of trade union power and the break-up of national bargaining between employers and unions, the entire industrial relations setting has changed so much that there should be a rethink, says Mr Cockburn.

"Tribunals grew up at a time when the law largely kept out of industrial relations and grievances were dealt with around the bargaining table. Now many employees look to the law as the way of solving employment-related problems," he says.

The most common complaint against tribunals is that there are excessive delays in cases being heard. In England and Wales, half of cases have to wait over six months before being dealt with; Scotland appears to be more efficient, with only 20 per cent of cases having to wait that long.

Critics claim backlog reached ridiculous proportions after tribunals ran out of money in mid-1990. The use of part-time chairmen for hearings was suspended to make savings, resulting in a temporary 40 per cent fall in the number of hearings.

Since then, tribunals in England and Wales have had a new president, Judge Timothy Lawrence, who says the problem of delays is being tackled by increased funding and the recruitment of more chairmen. But he points to difficulties caused by an "enormous and unprecedented increase in work" for the tribunals in recent years.

In 1990-91, there were about 43,000 applications registered with tribunals in the UK; the next year this leapt to almost 67,500; for 1992-93



the figure stands at just under 72,000. It remains to be seen what the policemen's claims will do for this year's total.

Judge Lawrence blames the recession for much of the increase in tribunal cases. Two-thirds of applications recently have concerned allegations of unfair dismissal.

He also believes people have become more aware of their rights and that an increasing number of white-collar workers on higher salaries have been bringing complaints - and their legal representatives - to tribunals.

**D**elays are not a problem only for applicants, according to the CBI and EEF. Mr Michael O'Connor, head of employment law at the CBI, says managers dislike having cases hanging over them.

Apart from long delays, the next most frequent criticism of tribunals is that they have become legalistic to an absurd degree - the Tilbury dockers' case is an extreme example. The original concept was that applicants should be able to conduct their own cases.

Judge Lawrence accepts that "inevitably and sadly" legalism has increased and attributes this mainly to "outside influences" such as the higher courts, parliament and the EC.

The Engineering Employers' Fed-

eration is now calling for the government to review the entire workings of tribunals. There would be no shortage of suggestions to such a review from lawyers, pressure groups and academics. Mr Martin, for example, would like to see binding settlements more easily reached, without the need to go to a tribunal in the first place. He would also advocate a move to replace the "forest of case law" with updated codes of practice on issues such as dismissal on the grounds of ill-

health.

A move away from the adversarial

and towards a more inquisitorial

approach, with a greater use of written statements, is also frequently mentioned by would-be reformers as a way of getting more quickly to the heart of disputes.

The latest suggestion for reform has come from Roy Lewis and Jon Clark, respectively professors of law and industrial relations at the University of Southampton. In a pamphlet published by the Institute of Employment Rights, which is being launched this week at the TUC congress in Brighton, they argue that arbitration could provide a voluntary alternative to the tribunal route.

In the first detailed exposition of how such a scheme might work, they say that "alternative dispute resolution" has become a fashionable topic in areas as diverse as matrimonial and commercial disputes. In employment matters, they argue, the opposite seems to be happening.

The two, who are themselves on the panel of arbitrators for the Advisory, Conciliation and Arbitration Service, see arbitration as potentially a fairer, cheaper and more accessible method of parties settling their differences. The increased use of arbitration would also help to alleviate the current overloading in the tribunals, they argue.

The most radical suggestion of all would be to abolish tribunals completely, on the grounds that they have outlived their usefulness, have become terminally bogged-down in legalism and overlap confusingly with other courts.

Numerous though critics of tribunals are, the suggestion of complete abolition is usually met with horror. The consensus is that virtually every flaw in the tribunals is magnified in other jurisdictions.

As one Acas official put it, adapting Winston Churchill's verdict on democracy: "It's the worst system apart from all the others." The way forward is clearly reform.

**\*Employment Rights, Industrial Tribunals and Arbitration: the case for alternative dispute resolution by Roy Lewis and Jon Clark. Institute of Employment Rights, 112 Greyhound Lane, London SW16 5RN. £20 (£5 to affiliates)**

Top 10 UK law firms ranked by profits per partner 1992-93		
Firm	Profits per partner	Gross fees, £m
1 Allen & Overy	£297,000	117
2 Slaughter and May	£233,000	112
3 Linklaters & Paines	£222,000	154
4 Freshfields	£202,000	126
5 Ashurst Morris Crisp	£204,000	47
6 Macfarlanes	£266,000	26
7 Lovell White Durrant	£250,000	210
8 Clifford Chance	£256,000	210
9 Herbert Smith	£249,000	78
10 Davies Arnold Cooper	£237,000	26

The table gives a figure for the average net profit generated per equity partner within a firm.

Average profits per partner do not take into account pay. Source: Legal Business, September 1993.

**Robert Rice** on a survey of last year's profits at the top 100 firms

## Allen & Overy 'most profitable in UK'

**T**he UK's top 100 law firms bill £2.7bn in fees in the 1992-93 financial year and achieved average profits per partner of £176,000, according to an annual survey of law firm earnings by Legal Business magazine, published tomorrow.

Allen & Overy, the City solicitors, emerged as the most profitable UK firm, with profits per partner of £377,000 on a turnover of £117m. It jumped ahead of Slaughter and May, which finished first and second in 1991-92 with profits per partner of £277,000 and £249,000 respectively.

In 1992-93 Slaughter achieved profits per partner of £333,000 on a slightly reduced turnover (down from £13m to £12m), and Linklaters had profits per partner of £222,000 on an increased turnover of £154m (up from £144m).

Overall, the 100 law firms covered by the survey earned combined profits of £990m. Although these are impressive figures for a period of recession, the magazine says there are clear signs from the generally lower levels of gross fees that the business of law is no longer a growth industry, but one where firms are fighting for a share of a decreasing pie.

Ms Karen Dillon, editor of Legal Business, says that 1992-93 was a tough year for law firms, and this year she expects to see mergers, asset-stripping, and partners moving in record numbers.

One notable feature of the last

**The typical law firm partner is starting to earn the same kind of money as his/her clients. That's good news for clients'**

**A league table of gross fees also confirms the widening gap between the top six firms and the rest. Clifford Chance is ranked top with a turnover of £220m, followed by Linklaters with £154m, Freshfields £124m, Allen & Overy £117m, Lovell White Durrant £115m and Slaughter £112m. But there is then a large gap to seventh-placed Herbert Smith, which has a turnover of £77.8m.**

**The magazine comments that last year's financial results indicate that medium-sized firms suffered the most. It is among these firms that the mass defections of lawyers, asset-stripping and mergers will take place, it says.**

**If they do not, they will be facing what Alan Hodgart of Hodgart Temporal, the management consultancy, calls the "gentle decline" into oblivion, it concludes.**

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\* Siemens Nixdorf has founded an independent company for systems integration: Sistem consulting. For further information please contact: Siemens Nixdorf, RDZ 11/ES 66, Würzburger Straße 121, D-90744 Fürth

## MANAGEMENT: THE GROWING BUSINESS

## Taxing time for Germany

The value added tax regime introduced at the launch of the single European market on January 1 is causing problems for German business. This is the conclusion of a survey by the German industry association, the Bundesverband der Deutschen Industrie.

The survey found that the tax regime has placed a considerable burden in terms of cost and bureaucracy on German business. Its findings back up complaints made by British companies and business organisations.

The new tax regime has imposed additional costs on business equivalent to 0.3 per cent of the value of intra-EC trade, the survey calculates. This has resulted from the need to update computer programmes, train staff in the complexities of the tax system, collate trade data and employ additional administrative staff.

The single market VAT system has transferred responsibility for reporting VAT liability and the collection of trade data from customs posts to businesses. The EC still hopes to introduce a simplified system, taxing all intra-EC shipments in the country of origin, in January 1997.

In the meantime, the transitional system has led to a marked complication of trade activities, the German industry association says. Companies must maintain three separate systems for dealing with VAT, for domestic sales, for intra-EC sales, and for sales to customers outside the EC.

Businesses handling large volumes of deliveries frequently have difficulty identifying invoices from suppliers within the EC on which no VAT has been paid. Discrepancies between the data required for tax and for trade statistics purposes impose an additional burden.

German businesses also had problems confirming customers' VAT registration numbers from the tax authorities. This puts them at a disadvantage compared with their French counterparts, which can call up numbers on the Minitel database.

CB

\*Erfahrungen Deutscher Unternehmen mit dem Umsatzsteuerlichen Übergangssystem, BDI. Fax +221 37 08 730.

**D**avid Irwin and his team helped 136 people start up in business last year. They helped an even larger number decide they were perhaps not suited to going it alone.

Irwin's offices are in an area of Newcastle upon Tyne reminiscent of the region's industrial past. But Project North East, the enterprise agency he heads, is aiming for an even brighter future for the region and has already made a considerable contribution.

Project North East runs counselling and training sessions for would-be entrepreneurs as well as helping the owners of established businesses improve their management skills. It helps growing businesses raise finance and runs schemes to boost their exports.

The organisation is just one of more than 300 enterprise agencies throughout the UK.

The agencies, which started in St Helens, Merseyside, in 1978 - though London also claims a founding role - became important contributors to the rebirth of Britain's enterprise culture in the 1980s.

They were set up as a private-sector initiative working alongside public-sector organisations, to revitalise local business communities.

Last year more than 6,000 companies contributed about £17m in cash and kind, often by seconding staff, to the agencies' finances.

Their initial focus was on helping people who wanted to start up their own business, though many have since diversified into a broader range of business support.

Present high levels of unemployment have, however, emphasised their relevance to particular services such as job creation. "Creating jobs and growth is right back on the agenda," says Brian Wright, chief executive of the London Enterprise Agency.

The agencies have remained a remarkably stable element in the small business support network, in spite of many changes in this area. They have not been untouched by the new developments, the most challenging so far being the creation of a nationwide network of one-stop business advice shops, now renamed "business links".

The one-stop shops are a government initiative to bring together local providers of business support - chambers of commerce, local authority economic development units, Training and Enterprise Councils (TECs) and the agencies - to provide more effective services.

The creation of the business link network is just one of a number of challenges to the agencies' existing form. Other developments are:

• A decision by Business in the Community (BiC), which co-ordinates community programmes for its corporate members, to give up its role of umbrella organisation for

the agencies.

• The growing role of the Training and Enterprise Councils in channelling government funds into enterprise development.

• A revitalised chamber of commerce movement which is attempting to bring the level of service it provides up to the level of its publicly financed continental counterparts.

BiC's decision to end its special relationship with the enterprise agencies came at a time when they were grappling with the effects of some of the other changes in the small business support sector. BiC had acted as a lobbyist for the agencies and encouraged them to increase their professionalism.

Its departure from this role has been followed by several months of rivalry as agencies in the east Midlands attempted to forge a national organisation called the Association of Local Enterprise Agencies. But the association failed to win sufficient backing and a national network is now being formed under the National Federation of Enterprise Agencies banner.

John Guest, a senior executive for Cadbury Schweppes, has been seconded to the federation as chief executive. He says the strength of the organisation is that it will be "owned" by the agencies in a way that BiC never was.

The federation will provide a national voice for the agencies and give encouragement in areas such as quality management.

Guest envisages the federation's ambit going beyond that of simply acting as a trade association for the agencies. He says it should also set out to influence those government policies directed at helping small firms.

With the national organisation now in place the agencies should be well placed to address the more fundamental challenges to their role. These centre on their relationships with the TECs, the one-stop shops and the pattern of corporate funding.

Guest recognises the potential problem of "sponsor fatigue" but believes it can be overcome through improved marketing by the agencies to their private-sector backers. The TECs, Guest says, account



Bridging the enterprise gap: David Irwin, head of Project North East in Newcastle

for 50 per cent of the agencies' budgets, most of it in the form of payments for training and counselling contracts.

Corporate sponsors account for just 20 per cent, but they still provide half of the agencies' "core funding" to meet overheads and administrative costs.

Irwin reckons Project North East received about 13 per cent of its 1993 revenue from £1.2m from corporate backers, 26 per cent from the UK public sector, 12 per cent from the European funds and 49 per cent from fees and other earned income.

"You must handle your sponsors correctly but provided they still get recognition for what they do there

should be no reason for them to stop funding you," he says.

Irwin says, however, that it is important for the government to continue to pump money into the small-business sector through programmes such as the Enterprise Initiative, which subsidises consultancy help.

Project North East and the other agencies charge their established company clients for services where possible but are still committed to providing a free service to start-up businesses.

Many involved in enterprise agencies see the maintenance of their individual identity as central to their ability to continue to raise private-sector finance. In theory they have a strong hand. The agencies have unrivalled experience in helping start-ups and advising small established businesses.

The chambers of commerce role, in contrast, has always veered more towards providing information and assistance in fields such as exports. And while many TECs have expanded into providing training and advice they are, in comparison to agencies, only recent arrivals.

"Our unique contribution is our experience operating a business advice service for six years," comments Bryce Staniland, finance director at DonBAC, the Doncaster enterprise agency, shortly to join the local one-stop shop.

Despite the agencies' tradition of providing hands-on help to small firms, the picture is inevitably becoming blurred as some become absorbed in the local TEC or merge with chambers. There is already evidence of the belief that agency numbers will decrease over the next few years, leaving only those which have a broad financial and operating base.

Irwin estimates that 50 agencies at most will be strong enough to survive. Guest says the agencies' federation represents 100 of the 250 agencies in England and the regional associations are signing up new members all the time. He hopes that the regional associations will form networks so that the larger agencies support the smaller ones.

But he acknowledges the agency movement will not be served by maintaining weak agencies which cannot offer a good level of service.

David Grayson, managing director of BiC's business strategy group, contends that the one-stop shops are the natural successors of the agency movement of the 1980s. The agencies face considerable change but should not feel threatened, he says.

Agency directors and the small business community will be hoping that he is right. At the same time many in the community must be concerned that one of the most successful sectors of small business support faces such an upheaval.

## In a Nutshell

### UK loan scheme basks in popularity

Changes to the UK government's loan guarantee scheme have led to a sharp increase in the number of loans granted and a strong demand for loans at the highest permitted level of £250,000.

There was a near three-fold increase in the value of loans granted to £21.7m in July and August compared with the same period of 1992 while the number of loans rose by 18 per cent to 430. Nine of the loans were for the maximum amount of £250,000 (the new top rate for established businesses) while a further 37 were for loans of between £100,000 (the previous maximum) and £250,000.

From increasing the amount which can be lent under the scheme from July 1, the guarantee cover for established businesses was raised from 70 to 85 per cent. The guarantee premiums were also cut.

### Paying up when the time is right

New proposals for reducing the problem of late payments have been made in the form of a draft Interest on Payments Bill by the Forum of Private Business.

The forum suggests that suppliers should have a statutory right to collect overdue payments for up to six years from the date of invoice. This statutory right would be conferred if the principal amount but no interest had been paid or, when a customer could not be collected until he could.

The proposed legislation has been framed to allow the creditor to choose the best time to collect the interest while minimising the risk of losing business. Interest could be demanded when the supplier ceased to trade with the customer, when it became less important to retain the customer or when the supplier retired or went into liquidation.

Forum, Ruskin Chambers, Drury Lane, Euston, Cheshire WA16 6HA. Tel. 0563 634467.

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## BUSINESSES FOR SALE

Midland Investment Casting Company Limited ("MICC")  
Betabite Hydraulics Limited ("Betabite")  
Aeromech (Components) Limited ("Aeromech")  
Precision (Auto) Parts Limited ("Precision")  
(All in Administrative Receivership)

The joint administrative receivers offer for sale the business and assets of the following companies:

## MICC

- Producers of "Lost Wax" investment castings in ferrous and non ferrous materials.
- Future order book in excess of £420,000.
- Historic turnover of approximately £1.75 million p.a.
- Approximately 50 employees.
- Freehold premises of approximately 38,000 sq ft at Firs Industrial Estate, Kidderminster, Worcestershire.

## BETABITE

- Leading manufacturers of extensive stocks of compression fittings in mild and stainless steel.
- Blue Chip customer base.
- Historic turnover of approximately £1.6 million p.a.
- Semi skilled workforce of approximately 30 employees.
- Freehold premises of approximately 18,000 sq ft at Manor Park, Runcorn, Cheshire.

## AEROMECH AND PRECISION

- Suppliers to the motor trade of valve guides, valve seat inserts and pre-combustion chambers for diesel engines.
- Blue chip customer base.
- Historic turnover of approximately £600,000 p.a.
- Skilled & semi skilled work force of approximately 15 employees.

For further information please contact:

D K Duggins or R Bailey,  
Arthur Andersen,  
1 Victoria Square,  
Birmingham B1 1BD.  
Tel: 021 233 2101 or 0562 824001. Fax: 021 643 7647 or 0562 820563.

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The Republic of Poland  
Invitation to Negotiations

## The Minister of Privatisation

As a part of the Polish Government's privatisation program and on the basis of art. 23 of the July 13, 1990 Act on the Privatisation of State-Owned Enterprises (Dz. U. nr 51/90 poz. 298, and all subsequent amendments) (the "Privatisation Act"), an invitation is extended by the Minister of Privatisation, on behalf of the State Treasury of the Republic of Poland to interested parties with proven experience in the packaging manufacturing industry to negotiate and thereafter pursue their interest in purchasing not less than 10% of the shares of:

## PAKPOL S.A.

In accordance with art. 24 of the Privatisation Act, employees will be given the opportunity to acquire up to 20% of the shares at preferential rates.

Main criteria for investor selection:

- proposed price, terms and form of payment
- planned operations and a statement of how this program will be pursued
- expected investment expenditures (including investments in environmental protection) related to the investment program
- employment forecasts
- envisaged method of financing investment expenditures
- documentation of sources to finance the purchase and the execution of the proposed investment program

Interested parties are requested to contact:

Tomasz Budziak  
Ministry of Privatisation  
Capital Privatisation Department  
Krusza 36/Wspolna 36 Street  
00-255 Warsaw  
room: 472  
tel/fax: (48-22) 625-25-58

A memorandum containing basic information about the Company is available at the Ministry of Privatisation. Interested parties will be sent a confidentiality letter for execution as a condition precedent to their receipt of the memorandum. Replies should be sent before 24th September 1993. The Ministry of Privatisation reserves the right to extend the invitation to negotiation and to suspend negotiations without stating any reasons.

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The business comprises the following major assets:

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- a citrus fruit processing line with a capacity to process 15 tonnes of fruit per hour;
- 3 further packing houses not currently operational;
- internationally known brand names.

For further information please contact Robin Burman on telephone: (+44) (+0) 71 213 1188. Fax: (+44) (+0) 71 213 1330.

Information will only be provided to persons falling within Article 3, Paragraph 3 of the Financial Services Act 1986 (Investment Advertisements) (Exemptions), Order 1988 (SI 1988 No 318), as amended by SI 1992 No 374.

## Woodmill Hospital

Ernst & Young have been retained to sell "Woodmill Hospital" situated in Cullompton, near Exeter, Devon.

The premises were completed in February 1993 and consist of the following:

- An operating theatre
- An X-ray and radiology department
- A general treatment/physiotherapy unit
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The hospital is fully equipped with the latest technology and all the beds are also registered for use as a Nursing Home.

For further information contact David Peacock or Jonathan Johns of Ernst & Young, Broadwalk House, Southernhay West, Exeter, Devon EX1 1LF or telephone: 0392 433541.

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## TECHNOLOGY

**A** few years ago, tales of a miraculous new drug on the market to treat schizophrenia began to make their way around hospitals and psychiatrists' offices in Europe and the US. The stories told of patients debilitated by mental illness, sinking desperately into hallucinations and paranoia, then suddenly rehabilitated and living a normal life.

The success of the drug, clozapine, which was launched by Sandoz of Switzerland in the US in 1989, awakened a long-dormant interest in developing treatments for schizophrenia.

Encouraged by the clozapine experience, pharmaceutical groups are now producing a new generation of drugs to alleviate schizophrenia.

Among the most promising are risperidone and bromoperidol, both manufactured by Janssen, a Belgian subsidiary of Johnson & Johnson, and remoxipride, made by Astra in Sweden. The UK pharmaceutical group Zeneca is expected to launch a competing treatment by late 1995 and Merck of the US and Etabl of Sweden are also developing candidates.

Schizophrenia, a serious mental illness involving hallucinations and paranoia, and in rare cases "split personality" syndrome, is a relatively common disease, affecting about 1 per cent of the population. It usually appears in late adolescence, when the frontal lobes of the brain are developing rapidly, and its impact is devastating. If untreated, the afflicted lose touch with reality and often drift into extreme poverty. Nearly one-third of the homeless population in the US is thought to suffer from the disease.

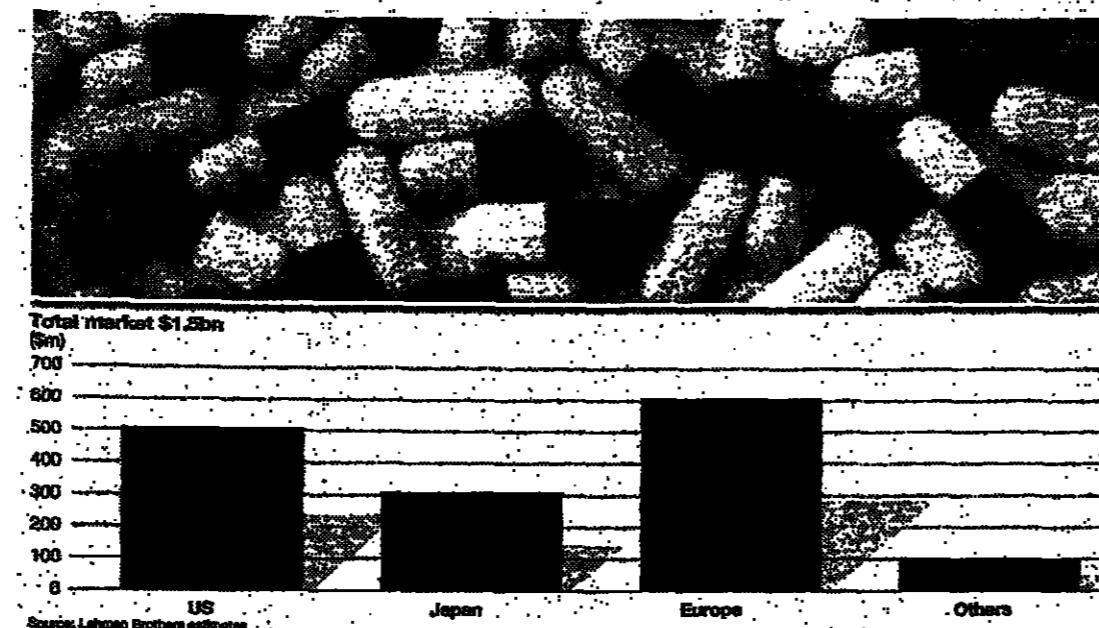
The drug market for schizophrenia is already substantial, with total annual sales amounting to about \$1.5bn (£1bn), according to Ian Smith, a pharmaceuticals analyst with Lehman Brothers International in London.

It is also one of the faster-growing areas in the industry, with sales expanding at a rate of about 9 per cent a year. Moreover, with the large number of new drugs for schizophrenia coming on to the market, these numbers could balloon.

"We are finally starting to see a wide range of drugs developed for schizophrenia," says Peter Tooley, head of medical affairs for Janssen in the UK. "After 30 to 40 years of studying the disease, we're starting to get a handle on the disease."

Schizophrenia, which has long been a mystery to scientists, is now known to involve errant chemical messages making their way through the brain. "Dopamine receptors" are thought to play an important role in this mental game.

## World anti-psychotics market 1991



of telephone, and almost all schizophrenic drugs on the market – referred to as neuroleptics – inhibit different classifications of these receptors.

Prior to the current generation of neuroleptics, the development of schizophrenic treatments depended more on luck than science. The first drug used in treating schizophrenia, thioridazine, was discovered by accident.

A doctor in Vietnam noticed that the compound, used at that point as a sedative, was effective in ridding patients of hallucinations.

Psychiatrists began to use the product to treat schizophrenia and similar drugs were soon widely available.

Support for neuroleptics as the primary treatment for schizophrenia has been growing ever since, and is now embraced by the majority of psychiatrists.

Despite the growing faith in drugs to alleviate mental disease, the market for schizophrenia drugs is just emerging from a dry spell which spanned nearly 30 years.

"After the first drug came out, all we saw were variations on that treatment," says John Kane, chairman of psychiatry at the Long Island Jewish Medical Centre, New York. "That's why it's so exciting now to see a renaissance in drugs for the disease."

Doctors are particularly anxious for alternatives because past treatments have been far from perfect.

Drugs introduced prior to clozapine were extremely effective in controlling the hallucinations and paranoia, but they left patients depressed, apathetic and socially inept.

They had no effect at all on large numbers of schizophrenic patients and provoked disturbing side-effects: a clumsy gait, compulsive foot tapping and an irreversible neurological syndrome, " tardive dyskinesia", characterised by twitching of the facial muscles and tongue.

When it hit the market, clozapine was unique in that it did not cause muscle spasms. It was also effective

for many patients who had failed to respond to traditional treatments. "For many of my patients, clozapine has seemed like a miracle," says Robert McDivitt, trustee of the American Psychiatric Association.

Clozapine has its own problems, though. Its effectiveness in treating schizophrenia had been documented 20 years before its 1989 launch, but was withdrawn from the market due to a risky, though rare side-effect: agranulocytosis, a white blood cell deficiency.

Agranulocytosis can often prove fatal. However, the drug was finally approved for market because so few patients taking the drug – around 1 per cent – develop the affliction, and because the risk of the disease can be greatly reduced through regular blood tests. The drug's approval also reflected the desire of researchers to monitor the side-effects, and improvements in patients' condition, and get a better understanding of the role of the dopamine receptors," says Jager.

"Clozapine is a dirty drug, by which I mean that it affects a

wide range of patients.

"With schizophrenic patients this is an even greater risk. I have some patients who refuse even to try certain drugs because they say a voice has told them it's poisonous."

Still, the wider choice of drugs on the market will be a boon, not only to schizophrenic sufferers, but to researchers as well. "With the new treatments, we will be able to monitor the side-effects, and improvements in patients' condition, and get a better understanding of the role of the dopamine receptors," says Jager.

"The key has not yet been found, but we are coming closer every year."

number of different dopamine receptors," says Peter Jager, international product manager for the drug. "The new generation of drugs will be addressing specific receptors, and will therefore be much cleaner."

Neuroleptics such as risperidone have generated a great deal of interest because they seem to deal with the socialability of the patient as well as the more serious problem of hallucinations. The drug can cause muscle spasms, although the problem is much less severe than with traditional treatments.

The medical community is waiting anxiously to acquire the new drugs, several of which have been approved in Europe but not in the US.

"I have one patient who is just hanging on until she can get risperidone," says Jerome Rogoff, a professor at Harvard Medical School and assistant chief of psychiatry at the Faulkner Hospital in Boston. "It may make a difference."

Despite progress in research on schizophrenia, a great deal of mystery still shrouds the disease. "No one knows, for instance, why the drugs have an impact on the receptor cells within hours, but no effect on the patient for weeks," says Donald Klein, a professor of psychiatry at Columbia University. "It may be that the receptors are just the first domino in the chain, and once the other dominoes are understood, that would pave the way for new drugs."

It is also unclear why neuroleptics now on the market are effective in treating some patients and not others. Some scientists believe it is a question of narrowing the search down to a single, specific receptor. Others believe schizophrenia is not a single disease, but a group of diseases, which require distinct drug treatments.

Even if researchers come up with a perfect drug, doctors say it will not eradicate the disease. Patients usually suffer a relapse if they stop taking medication. "Patients with no mental illness will stop taking their pills once they feel well," said Rogoff.

With schizophrenic patients this is an even greater risk. I have some patients who refuse even to try certain drugs because they say a voice has told them it's poisonous."

Still, the wider choice of drugs on the market will be a boon, not only to schizophrenic sufferers, but to researchers as well. "With the new treatments, we will be able to monitor the side-effects, and improvements in patients' condition, and get a better understanding of the role of the dopamine receptors," says Jager.

"The key has not yet been found, but we are coming closer every year."

## Technically Speaking

## A kick-start for multimedia

By Jonathan Taylor

**E**VERYONE is talking about multimedia. Rapid growth has been predicted for this combination of text, sound and pictures. A number of the factors necessary to make this growth happen are finally falling into place.

In the personal computer world, many manufacturers are now tailoring their hardware with CD-Rom drives built in (CD-Rom being the main delivery system for multimedia products). Also, the drives have tumbled in price and CD-Roms are cheap to produce.

However, if we are to see a real explosion in the market, with the multimedia CD realising its potential and becoming common in homes and businesses, a big obstacle needs to be overcome – the cost of creation.

Up to now, principally text-based CD-Rom products have been developed and marketed by publishing houses whose principal copyright asset is text. The moment a book publisher strays from its traditional copyright base and enters the world of multimedia, creative costs can be crippling. Yet multimedia is exactly the area publishers need to be in to service the information market of the next century.

The importance of reducing the cost of materials in a multimedia CD-Rom product is considerable. Imagine all the elements which go to make up a 100-page encyclopaedia – them at least double this to take account of the fact that multimedia also uses sound, animation and film.

The best way of imagining how such a development would work is in terms of a resource centre. Authors or authoring organisations would become subscribers, their fee purchasing a particular level of usage, including republication of materials selected. The idea is to kick-start the development of the multimedia industry. It provides obvious cost advantages to authors which, in a co-operative affair.

The computing industry thrives on the enthusiasm and drive of small developers and authors. It is in the interests of publishers to share their copyright materials with resource holders in other industries, whether music, film or animation. This would make available, at reasonable cost, the single most expensive creative overhead.

Consequently, some hardware and software manufacturers have poured huge subsidies into multimedia titles in a bid to ease the transition to commercial reality. The author is chief executive of Andromeda Interactive based in Abingdon, Oxfordshire.

## CONFERENCES

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Please telephone for further information:

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## AUCTIONS

COURT OF CAGLIARI:  
NOTICE OF AUCTION

Execution no. 45/88 versus EDISAC Immobiliare Srl.  
On 11th November 1993 at 11.30 a.m. the auction sale of the building described herewith will take place:

Tourist complex in Villasimius, Capo Boi, consisting of 40 accommodation units with various appearances, registered at the Land Registry Office under F 19 maps 33, 35, 10, 32/B, 69/S, 69/L, 69/8, 69/1/2 and 101; subject to amnesty charges.

Base price: Lit. 3,500,000,000  
Minimum progressive bid: Lit. 500,000,000

Deposit and fees: 30% of base price to the Court's office by 8th November 1993, at 1:00 p.m.

Residual amount to be paid within 30 days from adjudication in compliance with the Consolidation Act regulations on mortgage credit.

DIRECTOR'S COURT  
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## LEGAL NOTICES

UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK

In re: OLYMPIA & WATER STREET

FINANCE CORP., and

O & Y WATER STREET CREDIT CORP.,

Debtors.

Case No.  
23-52049 (JLG)  
(Jointly Administered)  
(Chapter 11)

NOTICE OF HEARING TO CONSIDER MODIFICATION OF JOINT PLAN TO  
INCORPORATE SETTLEMENT OF CLAIMS AGAINST SALOMON BROTHERS INC. ET AL.

NOTICE IS HEREBY GIVEN as follows:

1. A hearing will be held at a hearing on notice of the Clerk of the Court of the United States Bankruptcy Court for the Southern District of New York, 222 Franklin Street, New York, NY 10038, on Friday, November 12, 1993, at 10:00 a.m. to consider the motion of the debtors and their counsel, O & Y Water Street Credit Corp., and Olympia & Water Street Finance Corp., to approve the Settlement of Claims Against Salomon Brothers Inc. et al. (the "Settlement") and to consider the proposed modification of the Joint Plan to incorporate the Settlement. The hearing will be held in the Courtroom of the Clerk of the Court of the United States Bankruptcy Court for the Southern District of New York, 222 Franklin Street, New York, NY 10038, at 10:00 a.m. on Friday, November 12, 1993.

2. The purpose of the proposed modification is to provide for the settlement of potential claims against the debtors and their counsel, O & Y Water Street Credit Corp., and Olympia & Water Street Finance Corp., and to provide for the modification of the Joint Plan to incorporate the Settlement.

3. The Settlement includes, among other things, claims which may be asserted against Salomon Brothers Inc. et al. by the debtors and their counsel, O & Y Water Street Credit Corp., and Olympia & Water Street Finance Corp., and claims asserted by the debtors and their counsel, O & Y Water Street Credit Corp., and Olympia & Water Street Finance Corp., against Salomon Brothers Inc. et al.

4. The Settlement is being proposed by the debtors and their counsel, O & Y Water Street Credit Corp., and Olympia & Water Street Finance Corp., and is being proposed to the Court by the debtors and their counsel, O & Y Water Street Credit Corp., and Olympia & Water Street Finance Corp., as an attempt to settle all claims asserted by the debtors and their counsel, O & Y Water Street Credit Corp., and Olympia & Water Street Finance Corp., against Salomon Brothers Inc. et al.

5. The Settlement will be effective when the Joint Plan is confirmed by the Court.

6. The Settlement will be effective when the Joint Plan is confirmed by the Court.

7. The hearing will be held on Friday, November 12, 1993, at 10:00 a.m. in the Courtroom of the Clerk of the Court of the United States Bankruptcy Court for the Southern District of New York, 222 Franklin Street, New York, NY 10038.

8. The Settlement will be effective when the Joint Plan is confirmed by the Court.

9. The Settlement will be effective when the Joint Plan is confirmed by the Court.

10. The Settlement will be effective when the Joint Plan is confirmed by the Court.

# Personal tax expertise however you translate it

- If you'd like to find ways to minimise your tax bill at home or abroad, you should talk to us.
- Our personal tax planning and compliance experts have a wide range of expertise, so they know all the ways and means to cut your tax bill down to size.
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- Thanks to this network, you can take advantage of the best rates and deals, planning your tax affairs both nationally and internationally.
- For more details, contact Richard Rees-Pulley, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH. Direct line: 071-931 2832.

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## From public and private sectors to Avon's lobbying forum

The Western Development Partnership in Avon, a public and private sector lobbying forum, has appointed its first chief executive. Richard Brown. Until May this year he was manager of strategic direction and organisation at the power distribution company National Grid.

The partnership was formed as a company in June to press the case for Avon's economic development. It arose out of a widely-held belief that the region has suffered from the lack of a unified voice, especially in pressing its case in Whitehall and Brussels. The

impact of the recession on the area has been compounded by the contraction of the defence and aerospace industries.

Chris Garcia, a strategic planning consultant, has been drawing up a business plan for the partnership, which has funding of £250,000 for its first year from councils, industry and Avon. Tec. Brown's task will be to promote the region and attract inward investment and job creation. The partnership has already been active in co-ordinating bids for European Community regional aid.

Brown's background is in both the public and private sectors. An Oxford graduate now aged 46, his early career was as a civil servant, firstly with the Department of the Environment and then the Department of Trade and Industry. For three years he was head of the North American section of the DTI's Invest in Britain Bureau.

In 1988 he joined Meyer International, the timber supplier, where he was head of corporate development and joint managing director of its German subsidiary, Kloeckner-Meyer.

He joined National Grid in February last year.

■ Stephen Hopewell has been promoted from divisional general manager to joint operations director responsible for the management of PENDRAGON's existing businesses.

■ Andrew Mawby, formerly Auto Refinish director for Asia Pacific based in Japan, has been appointed sales director Northern Europe for AUTOMOTIVE REFINISH, part of PPG; he succeeds Tom Mauck who is returning to the US.

■ Richard Craddy and Alan Roberts have been promoted to become directors of Strachan & Henshaw, part of WEIR GROUP.

■ Eddie Styring, formerly md of Dixons and Comet, has been appointed md of Allied Maples, part of ASDA GROUP.

■

## Constructive careers

■ Jim Leask, formerly financial director, has been appointed md of Hall & Tawse Scotland, part of RAINIE; he succeeds Jim Birnie who is taking early retirement for health reasons.

■ Alan Gunner, formerly a director of Trafalgar House Construction (Regions), has been appointed md of GEOFFREY OSBORNE Civil Engineering. David Kent and Nick Yandle have been appointed to the board of Geoffrey Osborne Building.

■ John Sharples, executive director of TARMAC CONSTRUCTIONS REGIONS' southern region, has been appointed business

development director.

■ Bob Marshall, formerly group md of John Lelliott Group, has been appointed a director of MORGAN LOVELL.

■ Alan Tear is promoted to the board of EDMOND HOLDINGS.

■ Mike Wood, formerly a director of Wimpey Construction, has been appointed chairman of Sir Alexander Gibb & Partners' Project and Construction Management Group in succession to Joey Horn.

■ John Carson, md of the Scottish region, has been appointed deputy md of MILLER Civil Engineering.

■ Chris Myatt, formerly md of Tarmac Industrial Products division, has been appointed chief operating officer and to the board of TARMAC Construction.

## Radcliffe promoted at Hogg Robinson

David Radcliffe yesterday joined the board of Hogg Robinson, the business travel, financial services and transport group. Radcliffe, 40, has worked his way up through the group; he joined in 1978 and now also becomes managing director of Hogg Robinson Business International.

Radcliffe, who was born in Hackney, east London, began his travel management career with the Automobile Association at the age of 23; his first job was to set up an AA travel agency in Norwich.

Brian Perry, the chairman,

says Radcliffe's appointment underlines the importance the group attaches to business travel; having sold its retail travel chain to Airtours last June, Radcliffe says he is looking for possible acquisition targets both inside and outside the UK.

■

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## ARTS

Art / Lynn MacRitchie

# Gilbert and George pay China's price

"THERE ARE many ordinary people here, people off the street. The China Art Gallery is always the place where you see whether the political trend is going backwards or forwards," the young Chinese said.

We were talking in front of "City Drop," one of 55 recent pictures by Gilbert and George on show there until 3 October. He liked "City Drop" which shows Gilbert and George tumbling from the sky above a panoramic view of London.

So did Long Xiu, Professor of the Central Institute of Minorities, and a famous establishment critic of photography and art. His interpretation of the picture was fascinating: He thought that "City Drop" meant that no matter how hard we try, even if we jump up into the sky, it is impossible to escape what we have created. And sometimes, no matter how beautiful those things are, everyone wants to escape.

As we were walking round, he told me of the conversations he could overhear. A young man told an older one he thought the pictures "wonderful." "What's so wonderful?" asked the older man. "There's no beauty there. Everyone is standing up side down."

The Chinese have had long and painful practice in looking for meaning in paintings, or indeed any other works of art, and the meaning of the Gilbert and George show both in itself and as an exhibition with government support - it was organised through the cultural section of the Chinese

Embassy in London in co-operation with the China International Exhibition Agency, a department of the Ministry of Culture in Beijing - has been the talk of the Beijing art world ever since the English artists arrived. The art community, though small, is remarkably active, and spans the avant garde, professors in art schools and representatives of the Ministry of Culture, the body which still determines what is the acceptable fate of official art.

The official view seems to be that an exhibition of the works of "My Gilbert and Mr George," the distinguished and famous western artists, is a fine example of cultural exchange and friendship between our two countries. The unofficial view, expressed by a young Chinese who take a pride in aggressive cynicism, is that "they must have paid a lot of money to the China Art Gallery."

While each of these statements is true, neither is the whole truth, nor does their combination add up to it. Four years after the Tiananmen Square incident and in the final stages of its bid to secure the Olympics, permitting such a major exhibition would have been irresistible to any government in need of a boost to the "liberal" aspect of its image.

The China Daily, the English language paper popped up in all hotel guests' doors, even implies as much in its listings entry for the show. As to the money, these days, and indeed throughout the 1980s, the temporary exhibition spaces of the



A prestigious catch: "Eyes" is part of Gilbert and George's exhibition in China. China Art Gallery are available for rent. Some of the young avant garde painters themselves have hired small rooms there for shows - not always without incident, however. The week before the Gilbert and George show opened, an exhibition by a group of young painters was closed after gallery officials demanded that some of the more controversial works be moved to another venue. One exhibitor staged a protest event, cutting his long hair; he was arrested and the show closed down.

The Gilbert and George show occupies three rooms on the first floor, the most prestigious, and rental was levied accordingly. The whole exhibition was paid for with privately raised funds, including

a large contribution from the Anthony D'Offay Gallery and support from the Willis Corroon Group.

At the opening, the gallery was packed to bursting with an extraordinary mixture of art world types, both western and Chinese, dressed in everything from vests and cotton trousers to impeccable business suits to the latest clubbing gear who listened to speeches from the British ambassador and the former Chinese vice-minister for culture before getting stuck into the mini-riot which broke out around the catalogue desk.

And all fuelled on bottles of pop, drunk through a straw - no alcohol, probably fortunately, was served.

And what did the artists think of it all? The opening

they found "very emotional, historic," and there is no doubt that it was.

Gilbert and George wanted to show in China because "There are people here, like everybody else. Once we arrived we knew it was the right decision, because we had this feeling of modernity, of hope. We think they will be able to understand our art in a fresh way."

While some of the younger Chinese viewers expressed disappointment that the pictures had so little "anger" in them (expressing their rage about past events and future uncertainty is a very important theme for Beijing's young painters) all were impressed at the scale of the works, their advanced techniques and their

vivid colours. The last western artist to show in the gallery was Robert Rauschenberg in 1985, whose work had an enormous effect on the work of local painters, leading directly to the present school of Political Pop now finding favour in the west.

There will be a school of Gilbert and George too early to say. Younger Chinese artists are much more sophisticated now, and firmly committed to finding their own way of expressing their experiences, in view which Gilbert and George are in perfect sympathy. Standing in their immediate surroundings, both home and studio of a young artist who had just staged a performance in their honour,

they told him, "This is just how we started out. We were the poorest people we knew."

They are far from poor now, and successful internationally in a way few British artists have ever been. That determined individualism and years of hard work can bring the highest rewards is a lesson that the Chinese are more than ready to hear, and one that the presence in their capital of Gilbert and George, their timing as impeccable as their suits, is uniquely able to embody.

Gilbert & George China Exhibition, China National Art Gallery, Beijing, 3 September to 3 October, then to The Art Museum, Shanghai, 21 October to 11 November. Supported by the Willis Corroon Group.

## Edinburgh

## Moving British debut

THE SINGER Thomas Quasthoff, who made his British debut on Friday morning, was one of the Edinburgh Festival's unknown quantities. In the event, his recital of Schubert and Brahms lieder proved a real success.

A friend, who had arrived late at the Queen's Hall and had to wait outside the auditorium until a suitable pause, told me afterwards of his immediate excitement in hearing Quasthoff's eloquence and unaffected communicative ease through the closed doors, though he had known nothing of Quasthoff beforehand.

This is an important test, because those who see Quasthoff before he starts to sing may find their reactions coloured by the fact that he is a victim of thalidomide. His publicity makes no mention of this, and he himself draws no attention to it.

He enters with his accompanist, mounts some extra steps, and sings from his perch on a stool. His voice is calm, his manners simple and sweet, his accord with Peter Langenhein, his accompanist, one of affection and good humour.

Quasthoff's voice is described as a baritone, though to my ear it is more like a very light bass. In recital it reveals no great volume or glamour, and sometimes it starts to sound slightly ready. But he is a communicator, one who makes the words he sings speak.

The sheer lack of fuss or sentimentality in his way of singing "An die Musik" was refreshing - and touching, after the several dark Schubert songs he had already delivered.

Then, after the interval, he sang the Brahms Four Serious Songs. He gave them without the gravitas or portentousness that has often marked their performance, but rather as a plain creed by which he lived his life.

Like others, I was moved to tears by the Brahms. Last I sound too enthusiastic about Quasthoff, I state that his art is not one of limitless

resource. He phrases with a natural sense of legato but without an always firm canthusa line. He shades his singing eloquently, but has a restricted range of vocal character; there is not much contrast (though enough) between the three or more "roles" he plays in the course of Schubert's *Szene aus Faust* and *Erlkönig*. Singing "Inefice, e tu credevi" from Verdi's *Ernani* (as a self-indulgent first encore), he did not attempt the advanced years of the character who sings it: heartful, but youthful and small-scaled.

Yet Quasthoff is so sincere a singer that he never seems held back by such limitations. The personality that he projects is one of dignity and reflectiveness. He seems naturally suited to music of a personal, Romantic tendency; but he handled some of Schubert's longer narratives with assurance. May he return to these shores, and soon.

Alastair Macaulay

Concert / William Weaver

## A mass resung after 400 years

ONCE, as we are reminded by the sumptuous Gentile Bellini paintings in the Accademia, has long been a city of ceremony. Even today on great occasions such as the Regatta, the feast of the Redeemer, and Carnival, the crowds, the fireworks, the trapings, and the masks are a sometimes degenerate reminder of the grandeur of the Republic in its festive heyday.

The Sava Venice organisation, which has achieved splendour in its restorations, has sponsored, has brought imagination even to its fund-raising and it has turned its attention also to investigating Venetian music and its performance in the past.

The American-born musicologist Randolph Mickelson, long a Venice resident, has for some years been studying not only the manuscripts of Venetian music of the golden age but also the records of performances in the Basilica of San Marco, collating published sources with ancient ledgers to reconstruct with accuracy the music of a specific Mass celebrated on a given day. For, to confound later scholars, the musical parts of the Mass, often composed by several hands, might be given in varying sequences on different occasions.

Over a six-year period, Mickelson has convincingly reconstructed a Mass heard in San Marco on Tuesday 6 May 1597

which it echoed, it has maintained all its brilliance. First a brass choir proceeded from the main door of the church down the nave, through the roodscreen to the altar, its solemn fanfare reechoing in the shadowy air. Then, invisible in the west loft, the Ambrosian singers and members of the National Philharmonic Orchestra performed three psalms of Croce, while the baritone Francis Keeping - standing in for the Nuncio - chanted the words of the Mass, as the Coro

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Like the mosaics through which it echoed, the mass has maintained all its brilliance'

of the solemn Mass, which included music by a dead composer, Adrian Willaert, and by the living Venetians Giovanni Gabrieli and Giovanni Croce. Both composed regularly for the Basilica - Gabrieli was San Marco's organist for many years, and Croce later became his choirmaster, but their fame, and their music, rapidly travelled from Venice to other parts of Europe.

Mickelson found a manuscript of Croce's Ordinary, used in the Doge's Mass, in the Great Choirbook of the

Gregoriano of Treviso - Italy's finest keepers of the Gregorian flame - responded.

Keeping stood in the great porphyry pulpit; the Gregorians clustered below him, so chant and baroque music alternated from separate parts of the church, as chorus alternated with solo instruments, and the organ, sometimes a powerful accompaniment, sometimes magnificently on its own, poured out floods of glorious sound.

The separation of the forces seemed deliberately to counterpose church and state, the stark chanting belonged to heaven while the Doge's assertive trumpets, heard at intervals from behind the altar, were compelling reminders of worldly power.

The gifted young conductor Raffaele Sapore ably kept the separate forces together and -

keeping - helped maintain the shape of the event. Most of the gala international audience sat in the nave, under the flickering reddish light of the chandeliers. But a fortunate few were allowed in the little area before the altar, where the thrones of Doge and Doge's Mass were once stood. Here the acoustics were amazingly clear, the dying echoes never overlapped or became muddled; and the secular brass rang out with a clarity and brilliance that would have fallen sweetly then on dulcet ears, as it did, now, on ours.

Proms

## Henze, Handel, Beethoven

ON SUNDAY we had a brace of BBC Proms: at noon Werner Henze's newly completed *Requiem*, followed by a public party in the park, and in the evening the "period" Orchestra of the Age of Enlightenment playing Haydn's and Beethoven's last symphonies. The special attractions of each had nothing to do with the other.

Henze's *Requiem* has grown from a 1980 "Introitus" - written upon the death, from an AIDS-related illness, of the London Sinfonietta's artistic director Michael Vyner - to a nine-movement work, one of his best. None of the ancient liturgical text is actually sung, though its words apparently guided the composing; Henze is not a believer, and has chosen to treat eight sections of the *Requiem* as symbolic of related deep feeling - grief, fear, loss and so on. He has borrowed a non-canonical ninth, the "Ave verum corpus", surely with Mozart's ethereally tender setting in mind.

Instead of voices, then, Henze has assigned eloquent solo roles to piano and virtuoso trumpet, fronting a large chamber orchestra with many chimes instruments (celesta, vibraphone, tubular bells, handbells). The little *Geistliche*

large-scale pieces, has never been better served than by the original form and style of this *Requiem*.

The evening Prom concert was given by Frans Brüggen and the Orchestra of the Age of Enlightenment ("period" instruments). A nice pairing: the last symphonies of Haydn's and Beethoven's "Choral". In the Albert Hall, with these instrumental forces, the Haydn sounded elegant but a little wan: one wanted to hear it somewhere smaller, or at least to be standing at the front of the Promenade.

Somehow, nonetheless, Brüggen worked miracles with the "Choral" Symphony. His tempi were consistently quick, and perfectly convincing. The dry, rat-a-tat fimpant made a splendid effect in the Scherzo. The New Company chorus had a confidence and clarity disproportionate to their modest numbers, and the soloists - Judith Howarth, Susan Bickley, Hans Peter Blochwitz and Andreas Schmidt - were as clean and well-matched a quartet as I have heard in this work for a long time. The audience was overjoyed, quite rightly.

David Murray

### INTERNATIONAL ARTS GUIDE

#### AMSTERDAM

Muziektheater Tonight, tomorrow afternoon and evening, Fri, Sat and next Mon: Dutch National Ballet present Peter Wright's production of *Giselle*. Thurs and Sun afternoon (also Sep 15, 18, 22, 25, 29); Hartmut Haenchen conducts Klaus-Michael Grüber's *Netherlands Opera* production of *Parfifal*, with Jan Hendrik Rootering, Wolfgang Schöne, Barry McCauley, Günter von Känen and Ruthilie Engert (020-625 5455).

Concertgebouw Sat afternoon: Lev Markiz conducts New Amsterdam Sinfonietta in works by Ketting, Stravinsky and Shostakovich. Next Mon: Simon Rattle conducts City of Birmingham Symphony Orchestra in Bartók and Nielsen. Sep 18: Cecilia Bartoli (24-hour information service 020-671 8345)

#### ANTWERP

Tonight at deSingel: Antonio Pappano conducts Orchestra of

#### BRUSSELS

Palais des Beaux Arts Tonight: Gidon Kremer and friends play chamber music by Schubert, Shostakovich and others. Sat: Simon Rattle conducts City of Birmingham Symphony Orchestra in works by Schoenberg, Schubert and Bartók, with violin soloist Christian Tetzlaff (Antwerp 29, B-2000 Antwerp, tel 03-226 9300; tickets from Tele Ticket Service tel 070-233233 or in person at Fnac, Groenplaats, Antwerp)

#### CHICAGO

CHICAGO SYMPHONY The new season at Orchestra Hall opens on Sep 17 with the first of four performances of Verdi's *Requiem* conducted by Daniel Barenboim, who also directs three other programmes in the opening month (312-435 6668)

#### CHICAGO LYRIC OPERA

The 1993-4 season at Civic Opera House opens on Sep 18 with a new production of *La Traviata* staged by Frank Galati and conducted by Bruno Bartoletti, with a cast led by June Anderson, Giuseppe Saccabatti and Dmitri Hvorostovsky. Massenet's *Don Quichotte* is revived on Sep 26 with Samuel Ramey in the title role (312-332 2244)

#### GENEVA

The 1993-4 season at the Grand Théâtre opens on Sep 1 with a new production of *Carmen*, staged by Adolfo Marsillach and conducted by Gary Bertini, with Denyce Graves in the title role and Thomas Moser as Don José. Further performances Sep 15, 18, 20, 23, 26, 29, Oct 2 (022-311 2311)

#### THEATRE

The first production of the season at Théâtre de Carouge is Moléne's *Le Misanthrope*, opening next Tues and running till Oct 11 (022-343 4343)

#### GHENT

The first staged production at the renovated opera house is *Otello*, conducted by Stefan Soltesz and staged by Gilbert Defo, with a cast led by Cornelis Murgu, Knut Skram and Elena Filipova (Sep 23, 26, 29, Oct 2). The season also includes Samson et Dalila, La Bohème, L'incoronazione di Poppea, La Cenerentola, Lohengrin, Billy Budd and Die Fledermaus (031-225 2425)

#### THE HAGUE

The 1993-4 season of Nederlands Dene Theater opens on Thurs with a programme entitled The Hague School of Dancing, choreographed by Martin Müller, Mats Ek and Nacho Duato. Repeated on Fri and Sat, also Sep 16, 17, 18 (070-360 4930)

#### LINZ

This year's Bruckner Festival opens on Sat with a performance of the Eighth Symphony by the Bavarian Radio Symphony Orchestra, conducted by Lorin Maazel. Other visitors include the Hilliard Ensemble with a programme of choral music by Bruckner, Páter, Purcell and Cage; I Solisti Veneti with works by Respighi and Wolf-Ferrari; and Russian pianist Lazar Berman. Horst Stein conducts the Bamberg Symphony Orchestra in Bruckner's First Symphony, Philippe Herreweghe conducts La Chapelle Royale in Bruckner's Mass in E minor and the final concerto on Oct 2 and 3 are by the London Philharmonic under Franz Welser-Möst (0732-775230)

#### ROTTERDAM

De Doelen Thurs, Fri: Jeffrey Tate conducts Rotterdam Philharmonic Orchestra in works by Beethoven and Bruckner, with piano soloist Lars Vogt (010-217 1717)

#### VIENNA

OPERA Luba Orgonosova is Constanze in tonight's performance of *Entführung*

#### at the Staatsoper, repeated on Sat.

**T**urkey and Russia are locking horns over the future of a multi-million-dollar project to take central Asia's oil to western markets. The outcome of the struggle will help shape the future economic alliances of the region.

The importance of the venture is underlined by tomorrow's scheduled visit to Moscow by Mrs Tansu Çiller, the Turkish prime minister, to meet President Boris Yeltsin. In her first foreign trip, she is expected to focus on Turkish concerns over conflict in the Caucasus, and to enlist Russian backing for Turkey's planned oil pipeline from Baku in eastern Azerbaijan to the Mediterranean port of Ceyhan (see map).

Turkey, a newcomer to regional influence, is seeking to capitalise on its linguistic and ethnic ties with the Turkish-speaking republics. Russia, historically the colonial power, is trying to reaffirm its control over its former empire. The planned pipeline has thrown these tensions into relief.

Negotiations are under way between Azerbaijan, Turkey and several western oil companies to construct the US\$1.4 billion pipeline, financed mainly by British Petroleum, Amoco, Unocal, Pennzoil and McDermott of the US, and Statoil of Norway.

The alternative oil route to the west is via the existing Soviet-built pipelines to the Russian Black Sea port of Novorossiysk, from where tankers take the oil through the Bosphorus straits to Mediterranean refineries. The pipeline would need to be developed and extended as new oilfields come on stream.

"Every route has its difficulties," said a western oil executive. The oil companies say the present Bosphorus route is cheaper and would not require such large investment. For the cash-strapped central Asian republics, the Bosphorus route is also attractive - it offers the prospect of virtually immediate oil revenues because much of the pipeline network is already in place.

There are practical reasons for the misgivings: the Turkish pipeline would have to cross Georgia, Armenia or Iran, all of which would present considerable political risks for any lender to the project. In addition, a large section of the pipeline would have to be built through south-east Turkey, where Turkish Kurds are fighting for independence.

Last week Turkey stepped up the diplomatic pressure by

## Prestige in the pipeline

**J**ohn Murray-Brown examines a dispute between Turkey and Russia over oil export routes

threatening to introduce new restrictions on tankers of more than 150 metres in length passing through the Bosphorus. Turkish foreign minister Mr Hikmet Cetin warned that Turkey would seek a revision of the 1936 Montreux Convention under which merchant vessels in peacetime are ensured unimpeded passage through the straits.

The effect of any curbs on traffic would add costly delays to the tankers shipping oil from Novorossiysk and could force the oil companies to look more favourably on the Turkish pipeline proposal.

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unprecedented commercial opportunity it offers for Turkish businessmen to forge trade links with the republics. For instance, Turkey might take Azeri oil in exchange for manufactured goods and construction contracts.

At the moment, Turkish officials are concentrating on wooing Azerbaijan. If their efforts are successful, Kazakhstan may be persuaded to redirect its oil to the Turkish route. This could pave the way for a separate gas pipeline to take both Kazakh gas and the vast gas reserves of Turkmenistan to Europe.

For Russia, the prospect of losing control over the natural resource exports of former satellites is worrying. The continued use of Russian ports and refineries dependent on Moscow. The Kazakhs already have an agreement with Chevron, the US oil company, to develop the vast Tengiz field, and ship the oil via Novorossiysk. Bechtel of the US has a contract to build a pipeline from Tengiz to Novorossiysk, linking with the existing facility from Baku to Grozny.

**A**ny change by Turkey in the conditions applying to tankers transiting the Bosphorus would be viewed as a provocation by Russia, which might pursue the issue with the International Maritime Organisation, the London-based UN body which handles maritime disputes.

Amendments to Montreux would prejudice relations not just with Moscow, but with all the Black Sea states. This could jeopardise the careful groundwork already undertaken to set up the Black Sea Economic Co-operation forum, which aims to cement trade links throughout the area.

Turkey may have been slow to understand the depth of Russia's determination to hang on to control of central Asia's oil exports. In pushing for the pipeline, the Turks have challenged Russian economic power at a time when Moscow, too, is desperate for the hard currency that accrues from such a project.

Ultimately, however, Turkey may be the winner. It is committing intense diplomatic efforts to persuading western governments to support its case for restricting access to the Bosphorus, while continuing to negotiate for the pipeline with Azerbaijan. A decision on the project may be several months away - but on it rests Turkey's regional prestige.

ments might be possible. "We believe Turkey has a legitimate concern to alter Montreux slightly," said one western observer.

There is a great deal more at stake than regulating tanker traffic, however. The pipeline dispute comes at an awkward time, as Turkey seeks Russia's co-operation to bring peace to the war-ravaged Caucasus.

The project is also seen as the economic lifeline of the region and the centrepiece of a more ambitious Turkish foreign policy. Until now the lack of a common land border with the central Asian republics, and no shared infrastructure, have placed physical limits on Turkish efforts at economic expansion eastwards.

The pipeline itself would bring in an estimated US\$500m a year in tariff revenues. Of equal significance is the



possibility of a new pipeline from the Caspian Sea to the Black Sea via the Bosphorus. This would provide a new route for Caspian oil to western markets, bypassing the Persian Gulf and the Suez Canal.

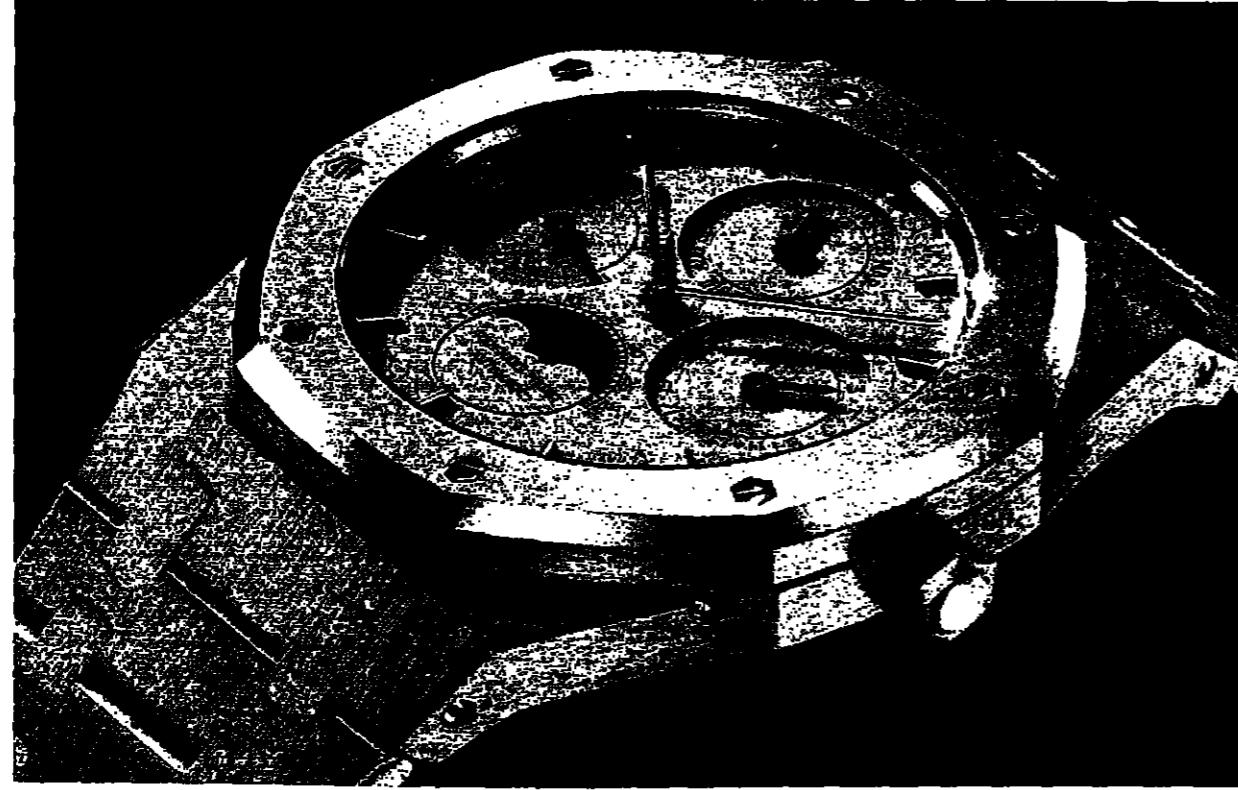
Turkish officials have repeatedly warned about congestion in the Bosphorus because of growing freight use by the newly independent Black Sea states, all dependent on this route for access to western markets. The number of vessels passing through the Bosphorus last year is estimated at 50,000, an increase of 10 per cent over 1991.

According to observers, about 5m tonnes of crude oil is shipped annually through the

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**Joe Rogaly**

## Marx the musical



If you find an ancient Labour party song sheet, price tuppence, in your attic, cherish it. Mine came down the lot ladder during the summer. It is enjoyable, yet it can raise a sting. It makes you weep as you laugh. It is a musical history of the century of collectivism that has now reached its end. What I could do with this material! Andrew Lloyd Webber, eat your heart out.

*The people's flag is deepest red; it left the Labour movement dead. Too cruel? Try arise ye starvelings from your shambles - and please join up in larger numbers.*

Enough tampering. This ancient hymnal contains many popular ditties, the property of no political party. Yet it should be preserved in a museum of the 20th century, if only for its red numbers. The exhortation in the Italian "Bandiera Rossa" is clumsily translated as *raise then the scarlet flag triumphantly! Triumph! Phooey!* The little-known "Dump the Bosses off your Back" promises that *all the agonies you suffer you can end with one good whack.* We'll pass that by. The song ascribed to the Amalgamated Engineering Union, which I bet you cannot even whistle, has a chorus beginning *strong as the steel which we shape with precision...*

It is impossible not to mock, yet it is uncomfortable to do so. Millions of good people sang such tunes, and believed the promises in their seductive rhymes. The suffering they record was genuine; many who sought to improve the condition of the poor, or of badly treated employees, were, every now and then, just for a moment, heroes. *Shall we only hope for heaven when we're dead?* asks Ralph Chaplin's

than it did in 1987, but that still left it 1½m behind its winning performance in 1988. The Conservative popular vote last year was the highest in its history, and 2½m ahead of Labour.

The unions are mortally afflicted. During the 1980s they lost members at twice the rate of the decline in employment. Union membership is down from a peak of 12m to around 8½m now, and falling rapidly.

In Britain it has also put the kibosh on trade unions and made it difficult for Labour to win a general election. The

people's party continues to be branded by the sentiments expressed in its old hymns. It has not adapted itself to the new political marketplace. In spite of everything done since 1983 to shed voter-repelling policies, its image remains as it was that of an organisation run by collectives who will hold you back. This observation is supported by qualitative survey research published by the Fabians a year ago. A follow-up study, whose full results will be available next week, rams the point home.

One reason why Labour is still regarded as a loser by a majority of the electorate is the association of the party with the trade unions. This hurts both sides. In another recent Fabian pamphlet\*, Philip Bassett and Alan Cave quote the survey evidence to the effect that "even among members of a highly Labour-loyal union, trade union support for Labour is the single-largest deterrent for employees considering union membership". Labour did pick up 1½m more votes in last year's general election

unions these are precisely the areas likely to see the next wave of job shedding," notes Mr Mather.

This closes a new trap around Labour. If the party stands for anything, it is for more government activity. It clearly feels obliged to oppose every cut in this or that public programme put forward by the government. It will obstruct privatisation, competitive tendering, hiving off to agencies, and the other devices used by the Conservatives for the unstated purpose of breaking the public sector unions. Whatever Labour's leaders say, that approach is resisted by most people into a plan to offer further protected jobs for the unions' boys and girls, and thus more collective spending.

Prominent among Labour's perceived masters are some of the public sector unions, the potential beneficiaries of its

can recovery hangs by a

a thread. The meeting has the power to throw Africa either a lifeline or a noose.

The last G7 summit in Tokyo failed to act on Africa's crushing debt. Africa cannot afford a similar response from the IMF/World Bank meeting. The issue is simple: if world leaders want to lead, then they have to deal decisively with world debt.

The supplement should be

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The professor's 15 questions, however, must have caused many readers to think that "realistic" or "unrealistic"

would be a more suitable tag for these bosses, according to the answers they gave and the final score totals achieved.

Anyone, for instance, who "strongly agrees" with the question, "The most effective supervisor is one who gets the results management expects, regardless of the methods used in handling people", is not merely being pessimistic but totally unrealistic.

It would be just such an unrealistic management attitude which would cause staff morale to flag and, ergo, company under-performance.

Professor Furnham also refers to "soft" management techniques and, although he does not say what these might be, he would doubtless agree that such techniques would come from what he calls the "optimistic" bosses.

Again I would say that these are the "enlightened or realistic" bosses who understand the psychology of motivation. The use of staff incentives and motivation programmes continually proves not to be an optimistic or soft option.

Indeed, by the results achieved, this enlightened style of management proves to be the realistic one.

Charles Ford, editor, *Incentive Today Magazine*, Blerheim plc, 630 Chiswick High Road, London W4 5BC

## Riding the cyclical swing

*From Mr Stewart Wallis.*

Sir, "Is there anything that governments can do to reassess control of the business cycle?", asked your leader, "Slow-motion economics" (September 4). Would that they got rid of the *curst thing instead!*

Mr Eddie George, the new governor of the venerable (but less old than the business cycle) Bank of England, has called for three years of output growth faster than the rate of inflation. That would be a good start, exceeding more than half the normal length of a cyclical upswing, and go a long way to ensure that the subsequent output growth too was sustained.

Can we have perpetual motion in one country when others still cling to their old cyclical ways? Let the Old Lady and the new chancellor jointly show the way.

Gill Sturdy,  
82 Nether Street,  
North Finchley,  
London N12 8AD

## Iberia move is welcome

*From Mr Etienne Danois-Mariac.*

Sir, The recent ousting of Mr Agullo, chairman of Iberia International Company News, (September 1), is certainly welcomed by a number of frequent flyers resident in Spain. Being exposed to sub-standard service and incidents, including aircraft departures without all passengers checked in, last-minute changes to published schedules, quasi-punitive pricing practices and failure to refund promptly unused full fare tickets (more than six months) is irritating, especially since there is, for all practical purposes, no alternative carrier on most Spanish routes.

Unlike Sir Colin Marshall of British Airways, who takes pains to respond to written communications concerning major service incidents, Mr Agullo has remained silent when I have written to him in an ultimate attempt to have incidents resolved.

Until the European Commission's DG4 takes effective steps at crushing Iberia's abuse of monopoly power, we can only hope that Mr Agullo's successor will introduce customer service on Iberia's agenda. Etienne Danois-Mariac, honorary secretary, IAEI America, Institution of Electrical Engineers, Madrid

## Ministers must offer Africa debt lifeline

*From Mr Stewart Wallis.*

Sir, Your excellent and timely supplement, "Africa, a continent at stake" (September 1), rightly highlights the fact that IMF/World Bank Structural Adjustment Programmes have fallen short of expectations and that few problems in Africa are more burdensome and debilitating than external debt.

The supplement should be compulsory reading for the western finance ministers attending this month's IMF/World Bank annual meeting in Washington. A potential Afri-

## Mickey no foreigner

*From Reverend Peter Disney.*

Sir, May I inform your correspondent Dr Purhouse (Letters, September 3) that the original exporting was from France to America? We Disney's were D'Isigny, Isigny being a dairy place in Normandy. The day you published Purhouse's letter I had a postcard from a Disney family member visiting this home town of our ancestors.

Two brothers came over with William the Conqueror. The family lived at Norton Disney in Lincolnshire for 800 years. Then two brothers in the 17th century moved to Ireland. Walt

Disney was descended from one of these two. He was very interested in the family and I was on a number of occasions

many years ago, asked by mutual cousins to provide them with family information to pass on to him.

If the French really do so much object to Mickey Mouse's return to the land of his ancestral origin, could this perhaps be a latter-day example of a prophet being without honour in his own country?

16 Lower Buffield,  
Monks Ely, Ipswich IP7 7JJ

## Private prisons: rewards and reflections

*From Mr Derek A Coggrave.*

Sir, Your editorial, "Private prisons" (September 2), discussed the wisdom of privately run prisons. There has been considerable debate in recent months regarding the treatment of criminals, with attitudes hardening in the direction of longer prison sentences, the argument being that those convicted cannot offend when locked up.

However, any system which neglects the problem of reoffending must be barren in nature.

Therefore, if prisons are to be run privately under contract, then one element of the contract should be rewards/penalties - for the contractor -

for those prisoners, who once released, do not reoffend. It would then be up to the contractors to decide how the prison environment might be managed to achieve this objective and maximise contractors' rewards.

## FINANCIAL TIMES

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Tuesday September 7 1993

## Building a Eurocompany

SLOWLY, with one step back for every two steps forward, a new generation of truly European companies is taking shape.

Renault/Volvo, announced yesterday, can hope to build on the apparent success achieved by such recent combinations as Asea Brown Boveri, Reed Elsevier and GEC Alsthom. It must try to avoid the problems that beset Carmaud MetalBox and, a couple of decades before, the ill-fated merger between Dunlop and Pirelli.

The way for such ventures has been paved by two longstanding Anglo-Dutch success stories, Unilever and Royal Dutch/Shell; and also by the creation of genuinely pan-European operations by big US companies such as Ford, Exxon and General Motors.

Now Renault/Volvo seeks similar gains, going further than those permitted by the two companies' extensive collaboration agreements and cross-shareholdings.

European mergers must overcome three different barriers. First, they must resolve the practical questions of legal structure and corporate governance that bedevil all cross-border entities. The absence of a European company statute requires elaborate legal structures that add cost and complexity. At least one now-sundered merger would still be working in its boss's opinion, if it had been indissolubly glued together under such a statute. The continued existence of two national companies made it too easy to break the venture apart. If an easy exit had not been available, the managers would have worked harder to solve their disagreements.

### Workable structures

Even without a European statute, however, workable structures exist. More important are shareholders' expectations. The most successful cross-border ventures come from countries with similar capital markets and investment horizons. Conversely, the most acrimonious disagreements have arisen between companies based in Britain, on the one hand, and France or Italy, on the other. On this issue, Renault/Volvo is heading off into uncharted waters, not least because the French side is still state-owned.

The second task facing all such ventures is to build in practice the integrated pan-European business

## Mr Clinton's tricky agenda

IF ANY one expectation arose from Mr Bill Clinton's election last November it was that, as a Democrat, he could break the legislative "gridlock" by working with the majority in both houses of Congress. Yet his main achievement since taking office has been to scrap, after months of lobbying, the narrowest of congressional majorities for a distinctly unadventurous budget. Within a few months now the political horizon will be dominated by next year's congressional elections. If the president has not by then firmly established his authority and used it to impose his own agenda he will be in severe danger of becoming the third out of the last four presidents to leave office after only one term.

The US political season opens today with a press conference at which the vice-president, Mr Al Gore, will announce his proposals for "reinventing government". In European terms this is partly about subsidiarity - letting lower-level civil servants get on with their jobs and take decisions without referring to higher authority. In British terms it also contains a dash of "citizen's charter" - giving taxpayers guarantees of quicker and better service for their backs. In American terms there is something even more familiar about it: a promise to cut the deficit by eliminating waste.

Such savings have generally proved illusory in the past. Perhaps Mr Gore will do better, but in any case his performance will only be the hors d'oeuvre. The substantial items on Mr Clinton's menu are healthcare and the North American free trade agreement.

### Fragmented consensus

Health is the issue he has made peculiarly his own. He believes the uncontrolled escalation of healthcare costs is the single most urgent problem facing America, a view that is widely shared, not least in the business community. But, as the budget deficit issue shows, it is not enough to achieve consensus on the urgency or importance of a problem in general terms. Consensus quickly fragments when specific groups discover the problem is to be solved at their expense. The chances against Mr Clinton achieving a workable healthcare

that they seek in theory. Here, American experience offers a cautionary lesson against over-optimism. Though Ford, for example, has had a high degree of integration in its European operations for decades, it is still grappling with the task of creating a single seamless structure to take a car from the drawing board to the production line and on to the showroom. The big oil companies are able to operate as pan-European buyers and refiners of oil; but too often the vagaries of local demand and regulation hamper integration further downstream.

### Subtle barriers

In building their own seamless systems, the new European companies will benefit from the achievements of the single market programme. But just as important as the subtle barriers of regulation, market structure and customer taste are those created by the venture itself. In the early years of a merged company it is hard to avoid a production plan based, crudely, on sharing out the work. Only when bosses and workers no longer think in such terms is the company clearly on its way to success.

That leads to the managers' third task: creating an organisation that is colour-blind to nationality. Companies have a better chance of making a success of a cross-border merger if they already practice such an approach - as at ARB - or if they have a neutral ring-keeper to speak for the company as a whole. This was the solution: Carmaud MetalBox adopted to resolve damaging polarisation between the group's French and British managers.

As they build a truly European company, the managers involved must always be aware of the wider markets in which they operate. The creation of the single European market is merely a symptom of the remorseless pressures of globalisation which no manufacturer can escape.

It is, perhaps, not the best augury for Renault/Volvo's success that its creation coincides with another "voluntary" agreement to restrain Japanese car exports to Europe. Only when its industries are self-confident enough to eschew such damaging "protection" will the European company truly come of age.

package on the first try do not seem promising.

But at least he will try. There is no danger of that issue going by default. It would be agreeable to say the same, with the same confidence, about the issue of free trade, whether in the North American regional context or the broader one of Gatt.

### Deserves credit

Certainly Mr Clinton is on record as favouring both ratification of Nafta and an early conclusion of the Uruguay Round. He deserves much of the credit for the breakthrough achieved in Tokyo in July, and he can hardly be blamed if it is sabotaged by French threats to veto the Blair House agreement on agriculture which the EC negotiated with his predecessor. But while it is primarily for Europeans to deal with that European problem, there are many other items in the round still to be agreed, and they are unlikely to be so by the December deadline without intensive political involvement at the highest level.

Some US businessmen see Nafta as an alternative to the Uruguay Round, even a chance to punish Europe with a taste of its own regional protectionist medicine. That would be a good reason for opposing it, but there is little or nothing in the agreement to justify such an interpretation.

Those who oppose Nafta in the US, from Mr Ross Perot to Mr Ralph Nader and the environmental movement, the trade unions, and an awkwardly large number of Democratic congressmen, do so for other reasons. Mr Clinton has not surrendered to these lobbies, but his handling of them has dismayed the treaty's supporters.

That issue now cries out for real leadership, as do a number of foreign policy issues: not least the Bosnian imbroglio, where Mr Clinton's indecision cannot be excused by the feebleness of his European allies. At home and abroad, he is now being compared with his last Democratic predecessor, Mr Jimmy Carter. If - as may be safely assumed - Mr Clinton strongly disliked that comparison, he must realise he has only a short time left in which to prove it wrong.

**T**he intensity of the struggle for survival in the global auto industry is forcing Renault and Volvo to abandon the luxury of their protracted engagement. The marriage knot must now be tied - for better or worse.

By the time the merger is completed on January 1 1994 to form Europe's second-largest and the world's sixth-biggest auto maker (by production volume), the courtship will already have lasted for nearly four years.

The sensitivities of the two sets of parents, the French state and Volvo's Swedish shareholders, could no longer be allowed to block an outright merger, if the savings of union were not to be frittered away in the cumbersome bureaucracy of Franco-Swedish joint corporate committees, which have increasingly run the alliance in the past three years.

The economic environment in which Renault and Volvo are operating has become harsher since the groups signed a letter of intent in February 1990 to enter a far-reaching partnership cemented with minority cross-shareholdings.

Now there can be no more half measures. Volvo has spent two of the last three years in loss, and while Renault achieved an impressive financial recovery in 1991 and 1992, this year its profits have begun to melt away again in the wake of the precipitous decline in the west European markets.

Volvo has struggled back into the black in the first six months of 1993 but only after three years of painful restructuring that has included a cut of nearly a fifth in the workforce of its car operations, the planned closure of two car plants in Sweden and the closure of a truck plant in the US.

For its part, Renault has suffered an 87 per cent year-on-year drop in pre-tax profits in the first six months of this year after being in loss in the final quarter of 1992. In the first half of this year the Volkswagen group, Ford of Europe and Fiat Auto were all in loss, and PSA Peugeot-Citroën, Renault's arch rival, is also forecast to report a loss.

Renault's relative success in the past three years and Volvo's deep problems are reflected in shareholding arrangements agreed yesterday.

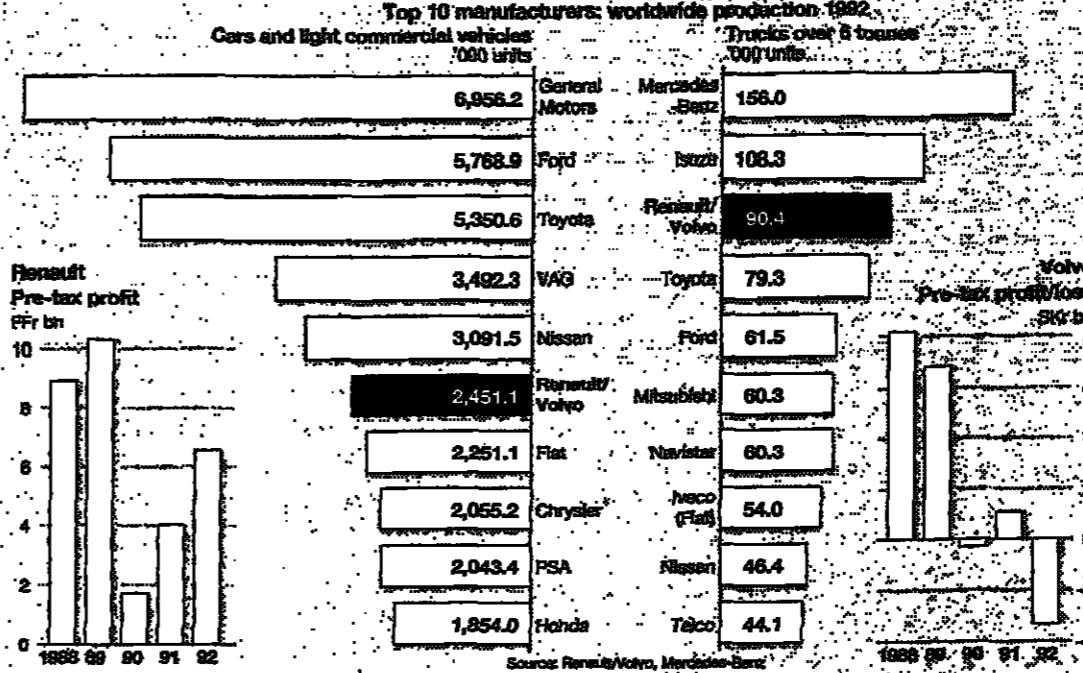
What began in 1990 as a 50-50 alliance between would-be equals, has emerged as a 65-35 per cent arrangement in Renault's favour.

"The shareholding arrangement of the new group corresponds to the relative worth of each partner as valued today," said Renault. (While all of Renault is included within the merged Renault/Volvo, it must be remembered, the group includes only Volvo's automotive operations. The Volvo parent company retains separately its marine and aero engine and food processing busi-

**K**evin Done says the merger of Renault/Volvo must be for better or worse, or neither may survive

## Hard slog to make the marriage work

**Renault/Volvo: a new force in the world motor industry**



nesses and its pharmaceutical interests.)

"If you want to win you must go faster," said Mr Louis Schweitzer, chairman and chief executive of Renault, who will now become chief executive of Renault/Volvo. "The advantage of a complete merger is simplicity and speed. Agreement between two companies does not go as fast as managing a single group. Speed is of the essence, we must go beyond the limits of the co-operation to date."

Renault and Volvo claimed yesterday that the merger could generate savings of about FFr30bn (£3.4bn) before the year 2000 as costs are shared over a larger volume of production. "The potential savings resulting from a merger are significantly greater than what could be achieved within the present alliance," the companies said.

Adding to the financial and industrial muscle of the new group is the way Renault and Volvo largely complement each other in the car market. Renault, the volume carmaker whose Clio model was Europe's best-selling small car last year, is strongest in southern Europe, but

with a growing presence in Germany and the UK. Renault is the leader in the European light commercial vehicle market, where Volvo is absent.

The Swedish group, primarily a maker of large, executive cars, is more focused on northern Europe, and has held on to a significant presence - by European standards - in the North American car market, where Renault has been absent since it sold its troubled stake in American Motors to Chrysler in 1987.

It is a different story in the heavy commercial vehicle industry, where Volvo and Renault compete directly both in Europe and in North America. Together they will represent the world's third-largest truckmaker (above 6 tonnes gross vehicle weight) behind Mercedes-Benz of Germany and Isuzu of Japan, the second-largest heavy truckmaker (above 15 tonnes) and the second-largest bus and coach maker behind Mercedes-Benz.

Whatever the muscle of the new group, however, the merger will only succeed if one plus one can equal more than two in market

share and less than two in costs. The obstacles in the way of successful rationalisation remain formidable, and the benefits will not be won easily. "Management literature is full of warnings against big mergers," admitted Mr Pehr Gyllenhammar, chairman of Volvo who will also chair the supervisory board of Renault/Volvo Automotive.

"There are mergers that have turned sour, but there are many examples of success too. Being aware of the dangers, we can avoid many of the pitfalls."

"A major strength is that we have worked together in the alliance. It is a learning experience that few other corporations have had."

The big economies of scale will only be gained when the merged Renault/Volvo has succeeded in rationalising and integrating the respective car and truck ranges of the two companies. The group will try to ensure that its public face to the customer is little changed. It will fight intensely to keep the Renault and Volvo marques distinct to protect the value of the names.

Showrooms and dealer networks will remain apart and the design

and engineering departments will aim to make the products look different.

Under the metal skin of the products and behind the showroom facade all must change radically, however, as Renault/Volvo products seek to use as many common components as possible, to use common suppliers, common product platforms, common logistics, transport and computer systems, common media-buying for advertising and common offices for marketing and distribution.

Changing product generations can take more than a decade to complete. Volvo is at the start of the launch of a heavy truck range, which has taken seven years and an investment of Skr6.5bn to develop. The existing heavy truck range was launched in 1977, and the new one will not be replaced until well into the next decade.

**I**t took the Peugeot group more than a decade to rationalise and integrate its Peugeot and Citroën ranges to the point where today they all have common platforms, engines and gearboxes, while maintaining a separate market identity.

Moreover, in the past three years of alliance, Renault and Volvo have already discovered that it has been more difficult to win synergy gains from the previously rival truck operations than from the more complementary car businesses. It is in trucks and buses that the biggest rationalisation gains could probably be found, but it is here that the turf wars are already most fierce.

The existing alliance was ill-suited and such in-fighting with its ungainly structure of endless committees from the joint policy general committee (JGPC) to the joint car technical co-ordination committee (JCTCC), the joint truck technical co-ordination committee (JTC) and the Economic Interest Groupings (EIGs) for purchasing and quality.

The unified management will have to move quickly - but with great delicacy - to break this structure and create a common culture.

At least when Peugeot and Citroën were merged there was a common language. Now the common language of the group will be foreign to both, namely English. Some 90 per cent of Renault language training is now being devoted to English "to help improve communications between the two companies". The cultural divide is so thorny that another Renault/Volvo co-ordination effort is already trying to cope with the problem of summer holidays. Volvo closes in July and Renault in August.

As Renault/Volvo Automotive fights to survive in the global auto industry of the next century, the devil will be in the detail as the partners try to make their marriage last.

## Big Three close ranks against the club

**Guy de Jonquieres argues for competition at the grocery store**

**W**henever businessmen protest about lack of a "level playing field", consumers should be on their guard. Such complaints turn out all too often to be thinly veiled petitions for special treatment or relief from competitive problems of producers' own making.

The latest aficionados of football metaphors are J Sainsbury, Tesco and Argyl, Britain's three largest supermarket chains, which have ganged up to challenge in the High Court plans by Costco, a leading US operator of cut-price warehouse clubs, to open its first UK outlet.

The supermarkets are crying foul because Costco has been granted local authority planning permission which does not classify it as a retailer. They, argue, gives the company an unfair advantage over established shopkeepers, which must pay much higher prices for sites earmarked specifically for retailing and are subject to more onerous bureaucratic procedures. All the Big Three say they are asking for is clear rules, fairly

increasingly meant they have been the only bidders for prime sites.

In effect, financial muscle has become as important as product range and marketing skills in determining the industry pecking order. Intentionally or not, high property prices have raised barriers to entry and hastened the exit of weaker players. Recent government efforts to discourage further out-of-town retail developments seem likely to discriminate in favour of those already operating by sheltering them from fresh competition.

Always provided, of course, that food supermarkets remain as big moneymakers as their owners hope. Their ability to do so depends heavily on continuing to achieve the exceptionally high sales volumes per square foot needed to recoup their capital costs. That in turn means enticing large numbers of affluent and mobile consumers to do more and more of their shopping - for items which have expanded to include toiletries, petrol and

magazines, as well as groceries - under one roof.

Increased UK competition from hard discounters, such as Aldi of Germany, which sell groceries at bargain-basement prices, poses a threat to this formula. On its own, the threat is probably containable while such stores mostly continue to sell a narrow range of goods from dingy high-street premises frequented by poorer consumers. But warehouse clubs, offering a huge array of products, from baked beans to video-recorders, at even lower prices from vast hangars, seem likely to compete for a far bigger share of supermarket customers' disposable income.

For the Big Three, that possibility raises the dread prospect that all the capital they have sunk in supermarkets will not produce a goldmine, but a bottomless pit. While they await the outcome of the High Court deliberations, the rest of us may care to ponder what kind of a regulatory regime encourages grocers to compete so strenuously to enrich land owners, and how much better off we might be if it did not.

## Southern suitor

**■** Competition between five US Southern states to get a new Mercedes-Benz plant with a price tag of \$300m is warming up,

but Governor Zell Miller of Georgia may have stolen a march on his rivals by going to Stuttgart today.

Miller would naturally love to have both the plant and the 1,500 jobs that are likely to come with it.

But his devotion to the cause has an extra dimension; he has just announced his intention to run for re-election next year. What better way of starting his campaign than by winning a foreign investment plump like Mercedes?

In the pest Miller has opposed offering financial incentives to investors in Georgia, unlike the other suitors for Mercedes' hand - North Carolina, South Carolina, Tennessee and Alabama. In 1992 South Carolina persuaded BMW to site a new factory there; incentives such as land, tax-breaks and worker training, worth some \$100m, are thought to have considerably helped its cause.

But Miller may be able to call upon powers other than the purely financial. He is after all very close to president Bill Clinton, and he made a key speech to the Democratic convention which nominated Clinton. Moreover, Mercedes-Benz may

never know when it needs a friend in the White House, particularly in these troubled times for the world's automobile business. Miller should learn later this month whether his powers of persuasion have been successful.

**Like father, like son**

**■** Will the Foundation for Manufacturing and Industry - a new body which kicks off today with the mission of bolstering the UK's non-service sector - be just another think tank, or will it genuinely help to galvanise the economy?



INSIDE

**Thorn EMI shares fall on warning**

Shares in Thorn EMI fell 21p to 983p yesterday after shareholders were warned that profits from security and electronics would be no greater this year than last and that the group's tax rate would increase. Page 22

**Mannesmann strength**

Even though half-year results at Mannesmann, one Germany's largest industrial companies, were dire its shares have displayed remarkable strength. Page 22

**Men behind the merger**

Mr Louis Schweizer, will be in charge of the merged industrial operations of Renault and Volvo but for Mr Pehr Gyllenhammar, who has led Volvo for 22 years, yesterday's merger was something of a paradox. Page 23

**US dollar boosts Bunzl**

The strong US dollar helped Bunzl, the paper and packaging group, to report a 20 per cent increase in pre-tax profits in the half-year to the end of June. Profits rose from 221.7m to 226m (£40m) on increased sales of £728.6m (£632.2m). Page 27

**Laird cashes in on currencies**

Exchange rate movements helped to lift first-half pre-tax profits at Laird Group, the maker of car components and industrial products which makes more than 80 per cent of its money overseas. Page 27

**British Vita trips on Spanish steps**

British Vita, the plastics and foam company, reported a 38 per cent fall in pre-tax profits in the half year to end-June. The result was affected by the cost of closing its loss-making Spanish operations. Page 28

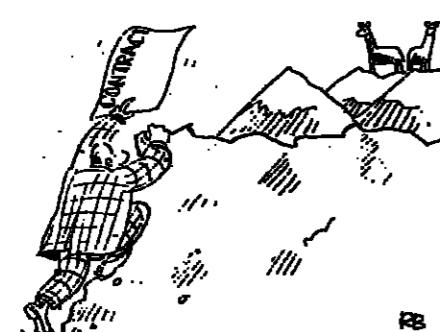
**Fairey rises 26%**

A strong performance in the main operating divisions of Fairey, the specialist electronics and engineering group, helped pre-tax profits rise 26 per cent for the half-year. Page 28

**ASW returns to the black**

ASW Holdings, the Welsh-based steel products group, returned to the black in the first half of 1993 and announced a £10m (£15.3m) scheme to cut costs at one of its Gavilon rolling mills. Page 30

**Vicuna under threat**



The herds of vicuna, South America's shy camelid, which roam the Peruvian Andes, are falling prey to gangs of international rustlers. Selective exploitation of the live-shorn vicuna is allowed, and several companies specialising in luxury fibres have been in Peru recently hoping for an agreement. Page 32

**Tel Aviv soars on peace talks**

Israel optimism about an imminent Middle East peace agreement coupled with favourable economic indicators have sent stocks soaring on the Tel Aviv stock exchange to record highs. Back Page

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**Chief price changes yesterday**

FRANKFURT (DM)			
Rises	10	El Agit Co	348.8 - 107
Zandus Felp	202 + 10	Interchimique	279 + 144
Deutsche Hdq	507 - 13	IFB Local	403.6 - 144
Deutsche Hdq	505 - 12	Rhees	280 + 250
Metzger's	540 - 14.1	Adams	2800 + 250
Volkswagen	372 - 7.7	Atagil Nylon	682 + 100
		Yanach Sec	652 + 28
		Falla	376 + 31
		Fujik	376 - 31
		Olympus Optic	1180 - 100
		Ryobi	642 - 30
New York closed.			

LONDON (Pence)			
Holiday Mr	335 + 25	Prudential	154 + 11
Chase Cards	183 + 8	Ramsons	56 + 8
Cooper (F)	89 + 6	Realty	279 + 17
Costa	130 + 13	Screen Eng	58 + 6
Enron	118 + 7	Southern Radio	52 + 5
East West	730 + 20	Teddy Tech	256 + 20
French Com	178 + 16	Wigens Garden	102 + 11
Hospitality	455 + 16	Ford	214 - 10
Imra	255 + 15	AW	415 - 20
Maynevar	62 + 5	Electrolux	243 - 17
Office & Bect	63 + 6	British Vita	243 - 21
Outsons Little	163 + 10	Thorn EMI	983 - 21

FINANCIAL TIMES

COMPANIES & MARKETS

Tuesday September 7 1993

**Sliding Alusuisse warns on payout**

By Ian Rodger in Zurich

ALUSUISSE yesterday reported an unexpected 42 per cent slide in first-half net income to SFr49m (£55m). It warned of a 20 to 30 per cent fall in earnings for the full year and a possible dividend cut.

Group sales in the first half fell 6 per cent to SFr3.15bn, including a 12 per cent slump in aluminium revenues to SFr1.37bn.

Operating profit was of 24 per cent at SFr152m, as profits from continuing aluminium business dived 47 per cent to SFr46m. Four aluminium subsidiaries in Germany, which are being run down or sold, recorded operating losses of SFr42m.

Alusuisse, which has been struggling for three years to

reduce its dependence on the volatile aluminium business, was again badly hurt by the sector's disarray.

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Alusuisse, which has been

struggling for three years to

concentrate on building its chemicals and packaging businesses.

Its chemicals division raised operating profits by 17 per cent to SFr98m, in spite of flat sales of SFr791m. The performance of fine chemicals for life science applications made up for sluggish sales and prices in primary materials for plastics.

The 12 per cent rise in packaging division sales, to SFr1.25m, was attributed to the transfer of activities from the aluminium division. Operating profit was

flat at SFr83m.

Mr Tschopp said there was no sign of recovery in most of the group's markets. As the second half tended to be seasonally weaker than the first, he forecast that consolidated net income for the year would slide to between SFr95m and SFr100m, compared with last year's SFr121m.

Mr Hans Jucker, chairman, said maintenance of the dividend would depend on "the progress of our restructuring measures and the general economic situation and the start of the new year".

**Carrefour rises on gain from stake sale**

By Alice Rawsthorn in Paris

CARREFOUR, the leading group in French food retailing, yesterday announced a steep increase in interim net profits from FF277m in the first half of 1992 to FF1.66m (£291m) this year after making a capital gain of FF1.36m on the sale of its stake in the Castorama furniture chain.

In spite of the sluggish state of the retail sector, Carrefour also managed to increase pre-tax profits before exceptional items from FF281m to FF365m.

Last autumn Carrefour reported a sharp fall in interim profits that triggered the resignation of Mr Michel Bon as chairman.

Mr Daniel Bernard, the new chairman, said Carrefour was on course for further profits growth in the second half.

He predicted that consumer spending in France would remain static but hoped to boost profits through improvements in productivity.

Mr Bernard forecast an increase in pre-tax profits before exceptional items of 20 per cent for 1993. He also anticipated sales growth of 5 per cent.

Carrefour, like other French retailers, has been affected by the economic recession and by increased competition from German discounter, notably Aldi, which are expanding aggressively in France.

However, the French group increased turnover from FF35.2m in the first six months to 1992 to FF37.64m in the interim period this year.

In March the group made a FF1.36m profit on the FF1.6m placing of its 25.8 per cent stake in Castorama, one of France's largest do-it-yourself chains. The proceeds have been used to reduce debt thereby decreasing financial costs.

The windfall from the Castorama deal was tempered by a provision for the closure of two hypermarkets in Philadelphia. Mr Bernard said Carrefour was still committed to maintaining a strong presence in the US as the largest shareholder in Costco Wholesale, now in the process of merging with Price Co to form a \$16bn group with 200 stores.

The write-down on the Philadelphia closures reduced Carrefour's first-half exceptional gains to FF1.1m, compared with an exceptional loss of FF4m last year.

Patrick Harverson finds fund managers divided on the future of the US bond rally

**Signs of vertigo grow as market reaches summit**

key factor in this year's rally. He sees bonds as ticking bombs, ready to go off in investors' faces.

But most US institutional fund managers seem unconcerned about a correction. There are few signs that they are ready to shift billions of dollars out of bonds and into stocks, cash or overseas fixed-income assets.

Mr Spike Thorne, who is in charge of fixed-income policy at the investment group Scudder, Stevens & Clark - responsible for about \$80bn of bond funds, is not worried about being caught off guard by a sharp correction. "When the bond market makes an important top, it doesn't do so in a spike formation, but in a more gradual top formation - in other words, you have a lot of time to see the market changing its direction."

While Mr Thorne admits that the bond market is not the good value it was last year, he does not see it peaking just yet. "The market is focusing on a lousy business picture for 1994, not just in the US, but in Europe and Japan as well. There is a world-wide breeze blowing for lower interest rates."

The steepest warning has been issued by Nikko Securities' chief economist in New York, Mr Robert Brusca. He says inflationary pressures are building up in the economy more quickly than anyone realises.

He also contends that market expectations are dangerously optimistic about the effectiveness of President Bill Clinton's first budget in reducing the deficit - a

## INTERNATIONAL COMPANIES AND FINANCE

## Profits warning hits share price at Thorn EMI

By Michael Skapinker, Leisure Industries Correspondent

SHARES in Thorn EMI fell 21p to 88p yesterday after a circular to shareholders warned that profits from security and electronics would be no greater this year than last. It also cautioned that the group's tax rate would increase.

Some analysts complained that the news came in what appeared to be a routine letter to shareholders about the sale of the group's lighting division. They said the announcement should have appeared on stock exchange screens.

In the circular, posted to shareholders on Friday, Sir Colin Southgate, chairman, said it seemed current-year profits from the security and electronics business would be at around last year's level of £1.5m (£2.36m). The music and rentals group announced last month it had failed to sell the defence side of its electronics business to the General Electric Company. Sir Colin said the effect of recent disposals,

including lighting, meant profits earned in the UK would be lower than last year. As a result, the group would incur additional unrelieved advance corporation tax and its overall tax rate would increase.

He said the music and rental divisions had started the year well, and their performance should be in line with expectations.

Mr Mark Finnie of NatWest Securities said he had still not received the circular by the close of stock exchange business yesterday. He noted that SG Warburg, the group's brokers, appeared to have received the notice in good time. He said: "It's very unlike Thorn EMI to have done this sort of thing."

Mrs Julia Pennington of Barclays de Zoete Wedd said she had reduced Thorn's expected full-year pre-tax profits after exceptional items to £345m from £370m.

Thorn said yesterday it had lodged the circular with the stock exchange on Friday.

## Hopes for rescue of Geevor mine rise

By Michael Smith and Robert Peston in London

GEEVOR, Britain's oldest UK mining company, is being brought back from the brink of death in a move which provides hope of re-employment for hundreds of miners made redundant by British Coal in its controversial pit closures programme.

Mr Malcolm Edwards, former British Coal commercial director, plans to become chairman of Geevor following a financial restructuring. This will involve a rights issue, the acquisition of a Welsh pit formerly mined by British Coal and the conversion of Geevor's existing debt into equity.

Geevor will also acquire one of Mr Edwards' private businesses, Coal Investments, which has made bids to take over five pits closed by British Coal. The pits are Betws in Wales, Trentham in Staffordshire, Markham Main and Rosington in Yorkshire, and Coventry.

Although there is no prospect of Geevor re-employing anything like the numbers made redundant at the mines last year and this, it may be able to provide work for several hundred of them.

Holders of Geevor's equity and debt have given broad support to the proposals, according to Mr Christopher Stainforth, an executive at merchant bank Guinness Mahon, which is advising Mr Edwards.

Shares in the company have been suspended for 18 months but should resume trading in mid-October. Details of the deal are likely to be announced next week.

Mr Edwards plans to drop the Geevor name and replace it with that of his own business, Coal Investments. The restructuring involves Geevor buying a small privately-owned coal pit in Cwmgwili, Wales. There will also be a rights issue to raise £1.75m, to help develop both Cwmgwili and any mines whose licence he acquires.

Following the rights issue Geevor will be capitalised at about £3.5m (£5.3m). There is to be a one-for-10 scrip issue and a three-for-10 rights offer at £10,000 a share. A total of 102m new shares will be issued in this way.

NET profits for the year ended June were £200.1bn (£126m), compared with £23.1bn a year earlier. Bad debt provision was £275.3bn, up from £153.1bn. The dividend is being increased by 10 per cent to £200 a share.

The bank is proposing a scrip and rights issue to increase nominal share capital to £476.0m from £340.0m.

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# A marriage to respect sensitivities

**T**HE merger agreement between Renault and Volvo bears the hallmarks of a carefully-arranged marriage.

The problem the two groups faced in achieving their merger was to overcome the sensitivities involved in uniting two powerful industrial groups while respecting their relative balance of power.

The solution is a complex division of financial and management structures which give the French government, Renault's principal shareholder, the stronger hand.

At the core of the agreement is the creation of two separate bodies, a holding company, called RVC, and Renault-Volvo Automotive, the linchpin of the organisation, which pools all the automotive interests and financial subsidiaries of both groups. Volvo's non-automotive businesses, such as its marine engines and food interests, will not be part of the company.

Renault-Volvo Automotive will conduct the business operations of the new group. It will be responsible for all strategic and management decisions. RVC will have no management role. Its task, say the companies, is to safeguard the interests of shareholders.

In both of the new bodies, the French will be the dominant partner. The French state will hold 51 per cent of RVC through Renault SA, which is owned 100 per cent by the French government. The French state will also hold directly 46.3 per cent of Renault-Volvo Automotive. AB Volvo will hold 49 per cent of

RVC and 17.85 per cent of Renault-Volvo Automotive.

Renault and Volvo described the agreement as balanced. "It is a fact that Renault is twice as big as Volvo and so naturally that is reflected in the equity structure," the companies said in a statement yesterday.

If French interests are dominant in the financial structure they are also stronger at the management level. Mr Louis Schweitzer, the current chairman of Renault, will become chairman of Renault-Volvo Automotive's management board and be in charge of the day-to-day running of the group.

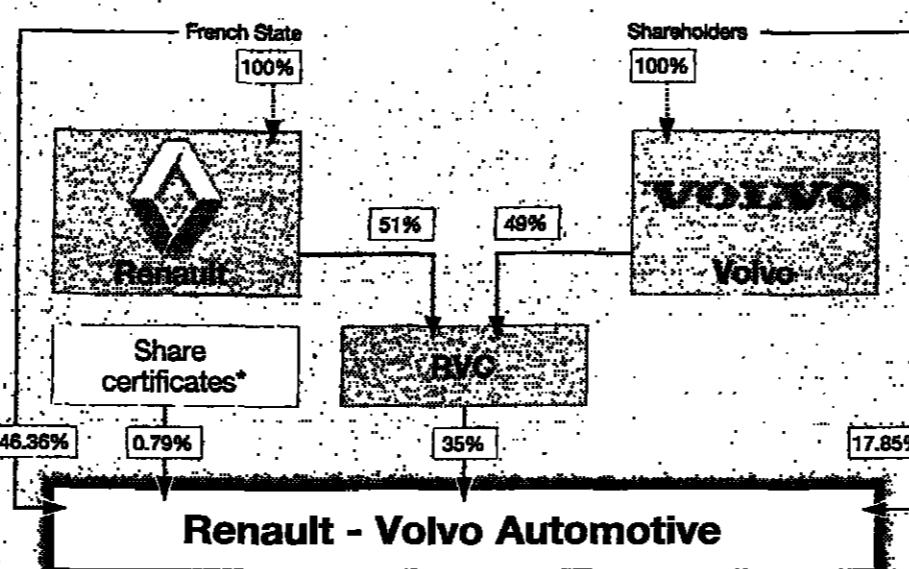
RVC will be governed by a six-member board - three appointed by Renault and three by Volvo. The chairman of the board, who holds the casting vote, will, however, be nominated by Renault SA. Both RVC and Renault-Volvo Automotive will be based in France.

But if Volvo is the junior partner, it remains a powerful one, due to a system of checks and balances within the merger agreement. The most important includes the establishment of a supervisory board.

Such a body, common in German industry, is highly unusual in France. It will appoint Renault-Volvo Automotive's management board and will decide on what the companies describe as "major financial issues".

The chairman of the supervisory board will be proposed by Volvo. Mr Pehr Gyllenhammar, the current Volvo chairman, is

## The merged groups' structure



expected to take this post. Beneath him will be an 18-member board, reduced to 14 after the sale of the French government's share in Renault-Volvo Automotive which is expected by 1996.

The 18 members will comprise six representatives from the French state, three representatives from AB Volvo, three members from the international business community chosen for their expertise, and six employee representatives from the Renault-Volvo Automotive group.

Volvo's hand is also strengthened by the terms of the shareholders' agreement which will be valid for 25 years

following the initiation of the merger on January 1 1994. Both Renault and Volvo will be able to terminate the shareholders' agreement at the end of the eighth year of the merger, subject to two years' prior notice.

According to a statement from the joint group, the shareholders' agreement will establish the balance of power between Renault and Volvo as terms are described as "vital matters".

On other subjects, submitted to shareholders, the statement says, a simple majority will be sufficient.

In practice, this appears to

give Volvo a veto power over important issues such as the raising of capital and investments in new products and facilities.

"It is an important means of limiting Renault's power," said one Paris-based automobile industry analyst. "It gives some reassurance to Volvo's shareholders."

Such reassurance, which runs through the terms of the agreement, will determine whether the merger runs smoothly.

Both Renault and Volvo will hope it prevents outbursts of marital strife.

John Riddings

## Sweden offers the deal a cautious welcome

**E**XPRESSSEN, one of Sweden's robust tabloid newspapers, was furious yesterday over what it described as the sell-out to France of the country's biggest manufacturer. "Gyllenhammar's treachery against Sweden," blared its headline in reference to the Volvo chairman.

But if the newspaper expressed a populist view, it was not one shared by the political and industrial establishment. Mr Carl Bildt, the prime minister, welcomed the merger of Volvo's automotive operations with Renault as securing a future for motor manufacturing in Sweden: so, too, did the opposition Social Democratic Party. Even a senior trade unionist in Volvo said its competitiveness would be strengthened by the deal.

"Regrettable but inevitable," a comment from a Stockholm investment banker, summed

up the reaction of most professional Swedes to the long-awaited completion of the merger. The low-key response underlined how much attitudes have changed since 1990 when Mr Gyllenhammar said any move under foreign ownership by Volvo would cause Sweden "to suffer an identity crisis".

A jolting, three-year recession is what has made the difference. In the late 1980s, when Volvo and other top Swedish companies were enjoying a boom, talk of industry becoming more international was framed mainly in the context of Swedish acquisitions abroad.

The merger in 1988 between Asea, the Swedish engineering group, and Brown Boveri of Switzerland, to create the giant, Swiss-based ABB gave some pause. But with Mr Percy Barnevik of Asea in charge, it was seen in Sweden as a deal between equals.

Today, with unemployment

at 13 per cent and rising, there is widespread recognition that Sweden had become dangerously uncompetitive - a trend only partly offset by the 25 per cent devaluation of the Swedish krona this year. The acceptance of Volvo becoming a junior partner to Renault was not hard to achieve.

"Ten years ago there would have been turmoil from the unions," said a senior government official. "But not these days."

Instead, analysts in Stockholm regarded the ownership split, which leaves the Swedish side with 35 per cent of the new Renault-Volvo Automotive company, as a good deal for Volvo.

Volvo could probably have soldiered on for some time, having returned to profit in the first half of this year. It may be due to big improvements in productivity.

But a significant part of the reason it is making money again is that it has new car and truck models in place and is not currently incurring the huge development costs new models require. Volvo knew it almost certainly could not have borne on its own the next round of product development.

It is not alone in Sweden in this. Within the stable of the Wallenberg family, the country's premier industrial owners, raising sufficient investment capital is a pre-eminent concern. Half of Saab, Volvo's great local rival carmaker, was sold to General Motors by the Wallenbergs to help spread the cost of new car development.

The residual question about Volvo yesterday was over the future shape of the parent group. The aircraft and marine motor divisions were not part of the merger with Renault. Nor were Volvo's other holdings, principally in Procordia,

a part state-owned pharmaceuticals and food group.

Under a deal with the Swedish government this year, Volvo will have by next year up to a 35 per cent stake in Pharmacia, Procordia's pharmaceutical unit, and 100 per cent of its Branded Consumer Products arm, which includes beer and food products.

Mr Gyllenhammar's evident intention is that the new Volvo umbrella group will become a holding company with stakes in the motor industry through Renault-Volvo Automotive, pharmaceuticals, food and other engineering interests - ironically not unlike Investor, the main Wallenberg vehicle.

It is a far cry from the 1920s when Volvo was founded to make cars by Gustaf Larson and Assar Gabrielsson, two executives from SKF, the Swedish bearing company.

Hugh Carnegy

## Last stop in plan for privatisation

**F**OR the French government, the merger between Renault and Volvo is the last stop on the road to privatising one of the most important symbols of state-owned industry.

In May, Renault was placed on the list of the 21 state-owned companies targeted for sale as part of the government's ambitious privatisation programme which gets underway this autumn with the sale of Banque Nationale de Paris.

Mr Gérard Louquet, the French industry minister, said yesterday that he hoped Renault's privatisation could take place from the second half of 1994, depending on market conditions and the performance of the merger.

The government's desire to see Renault in the private sector reflects both pragmatic and strategic considerations. The strength of the company and its familiarity with French and international investors make it a relatively attractive candidate for privatisation.

Industry analysts estimate that a sale of the government's entire stake could raise about FFr40bn (US\$7bn), a substantial asset in the government's plans to curb its budget deficit, targeted at FFr317bn this year and FFr300bn next year.

Plans to privatise Renault also reflect a conviction in Mr Balladur's government that the competitiveness of French industry requires reduced state intervention and a greater role for private markets.

Privatisation will, however, be a delicate task. In particular, the government is determined to maintain French control of the merged car group after the sale of its shares.

French control is important for political reasons. Renault's history means the merger and privatisation are a very sensitive political issue," says a government official. "It will require careful handling."

Such careful handling is evident throughout the terms of

## Gyllenhammar set to play the role of a champion

**F**OR Mr Pehr Gyllenhammar, who has led Volvo for 22 years, yesterday's merger with Renault was something of a paradox.

On one side, the deal is the consummation of an alliance that reflects Mr Gyllenhammar's long-cultivated role of industrial statesman and vociferous advocate of Sweden's need to move closer to the rest of Europe. Already decorated with the Legion d'Honneur and a fluent French speaker, he will relish in his position as the figurehead of an European automotive giant.

But there is also the less glorious side: for the merger amounts to an admission by a man committed to preserving Sweden's industrial strength that Volvo, the country's best known manufacturing company, can no longer compete on its own. Words he penned in 1986, when Volvo was in its heyday, now look painfully outdated.

"My hope is that Volvo will remain a strong enterprise - that it will never have to seek help from outside. It is the most important thing," he wrote in a book about the company.

PG, as he is universally known in Sweden, will doubtless shrug off such awkward echoes from the past. Since he

wrote it, he has moved from

the Swedish industrial scene of one of its most remarkable sons. "This will be his crowning glory - and then he will abdicate," predicted one businessman who knows him well.

H.C.

position of chief executive to the role of executive chairman, won plaudits for his pioneering of new "humane" production techniques that sought to replace the traditional assembly line with team-based assembly systems.

Recession in the 1990s, however, exposed how far Volvo had slipped in international competitiveness and the new plants were closed, with thousands of Swedish workers laid off as losses mounted.

Mr Gyllenhammar's advocacy of international partnerships as the way forward for Swedish companies was vindicated, but in Volvo's case with more of a defensive character than he surely originally intended.

Now, the automotive heart of Volvo will take its place as a junior partner in the new company, with "PG" no doubt playing a high-profile role as a champion of the Swedish contribution to the alliance.

But many in Sweden believe the deal will also presage the effective departure from the Swedish industrial scene of one of its most remarkable sons. "This will be his crowning glory - and then he will abdicate," predicted one businessman who knows him well.

**S**chweitzer faces a bumpy ride on difficult journey

**M**r Louis Schweitzer, who will be in charge of the merged industrial operations of Renault and Volvo, has enjoyed a smooth rise through the elite of the French public administration to the top of French industry.

But he now faces his most difficult task, as he overcomes the sensitive task of merging two independent and politically sensitive companies and steers a course towards privatisation.

The merger with Volvo was not Mr Schweitzer's idea. He inherited the alliance, which began in 1990, from Mr Raymond Levy, who stepped down in May 1992. But since taking the reins Mr Schweitzer has energetically pursued the consummation of relations between the two groups.

"Co-operation between Renault and Volvo has been perfect," he said, "but we have to be highly sensitive to competition, so speed is necessary for success."

The same might be said about his personal career. A student of the Ecole Nationale d'Administration, the training ground for the elite of the French government service, he worked his way quickly up the economic administration, cul-

minating in 1986 with his appointment as adviser to Mr Laurent Fabius, the former socialist prime minister.

From there, he joined Renault, where he was named head of the planning department in 1987. In 1990, at the age of 48, he was appointed managing director of the car group, making him heir to the Renault throne.

The final jump to the top appeared threatened for a while by resistance from Mrs Edith Cresson, then socialist prime minister, who opposed the link with Volvo because of its weak financial position. But support from Mr Pehr Gyllenhammar, the head of Volvo, helped secure Mr Schweitzer's appointment as chairman of the French car group.

The two chairmen say there is a close rapport between them. "He has an excellent analytical mind," said Mr Gyllenhammar of his counterpart yesterday. "I know we are going to work well together," Mr Schweitzer, for his part, praised the visionary capacity of his counterpart.

Such warm ties are going to be essential in the delicate task of combining their operations. Apart from avoiding strains with Renault's new partner, Mr Schweitzer's most difficult task

J.R.

### NOTICE OF REDEMPTION

### SRF MORTGAGE NOTES 1 PLC

### Class A Mortgage Backed Floating Rate Notes

Due March 2021

NOTICE IS HEREBY GIVEN to the holders of the Class A Mortgage Backed Floating Rate Notes Due March 2021 (the "Class A Notes") of SRF Mortgage Notes 1 PLC (the "Issuer") that, pursuant to the Trust Deed dated 20th March, 1989 (the "Trust Deed"), between the Issuer and the Law Inheritance Trust Corporation p.l.c., as Trustee, and the Agency Agreement dated 20th March, 1989 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that, in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A Notes, Available Funds as defined in the Terms and Conditions in the amount of £6,700,000 will be utilised on 22nd September, 1993 (the "Redemption Date") to redeem a like amount of Class A Notes. The Class A Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon as follows:

### OUTSTANDING CLASS A NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW

#### Bearer Notes

14	74	78	168	179	193	210	239	286	301	303	320
342	366	384	407	408	448	458	453	477	482	504	519
524	526	573	617	623	645	670	677	696	716	730	743
756	797	829	838	841	846	857	861	864	868	872	873
939	951	954	955	1256	1259	1261	1315	1334	1346	1352	1355
1357	1363	1372	1458	1462	1494	1500					

The Class A Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York	Morgan Guaranty Trust Company of New York	Banque Paribas (Luxembourg) S.A.

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## INTERNATIONAL COMPANIES AND FINANCE

## Forestry interests help North Broken Hill Peko to 57% gain

By Nikki Tait in Sydney

HIGHER profits from its forestry interests, lower interest charges, and asset sales helped North Broken Hill Peko, the Australian resources group, to a 57 per cent increase in profits after tax for the year to end-June.

The Melbourne-based company reported a surplus of A\$132.4m (US\$88.2m) after tax, against A\$84.2m in the previous year. Total sales slipped to A\$1.5bn, from A\$1.54bn. Earnings per share rose to 21 cents from 13.8 cents.

At the trading level, the com-

pany said profits rose to A\$265.1m from A\$265.1m. This reflected higher results from forestry and paper - up to A\$43.5m from A\$24.7m - and from the Warman International business, which contributed A\$30.5m against A\$20.8m.

But the mining and exploration side saw operating profits dip to A\$125.7m from A\$140.9m.

North Broken Hill said the tumble on the mining side reflected price and volume falls at the Robe River Iron Ore project in which it holds a 53 per cent interest. By contrast, the forestry business gained

from reduced costs and expansion into exports of softwood chips and pine logs.

Interest charges fell to A\$44.8m from A\$65.9m. North's figures included abnormal charges of A\$18m, reflecting restructuring in the forestry division, but these were more than offset by abnormal gains of A\$25m, largely due to asset sales.

• Mr Campbell Anderson, chief executive of Australia's Ramson Goldfields Consolidated, is to resign and join North Broken Hill Peko as chief executive and managing director, AP-DJ reports.

## HK paper waits for sale details

HONG KONG'S stock market regulators blocked resumption in trading of South China Morning Post shares until the company clarifies the state of negotiations for the sale of News Corporation's 50 per cent stake, writes Simon Davies in Hong Kong.

SCMP's company secretary, Daniel Doo, said: "In light of the rumours that have appeared since the suspension of trading, it is considered appropriate to continue the suspension until a definitive statement can be made."

It is expected that the sale of the stake to a consortium led by Robert Kuok will be announced this week.

## Australian Woolworths beats prospectus target

By Nikki Tait

TWO months after its A\$2.45bn flotation on the Australian stock market, Woolworths, the Australian retailer, has posted better-than-forecast profits of A\$17.2m (US\$11.4m) after tax for the year to June 27.

The net profits figure comfortably beats the A\$16.3m which the retailer predicted in its share sale prospectus.

Yesterday, Mr Paul Simons, chairman, also indicated that the group was "on target" to meet its 1994 sales and profits forecasts: in the same prospectus, Woolworths estimated that

it would see sales of about A\$11.3bn in the 1993-94 financial year, and after-tax profits of A\$28.5m.

Woolworths' profits were scored on sales up by 14.2 per cent to A\$10.5bn, with operating profit rising by a similar percentage to A\$28.2m. Net profits in the previous year had stood at A\$8.3m. Earnings per share were 17.10 cents compared with 8.8 cents previously.

The retailer plans to open around 14 new supermarkets in the current year, and plans a capital expenditure budget of approximately A\$200m.

## BHP mines a different seam with Fosters

Broken Hill found a new direction in a hostile bid, writes Kenneth Gooding

BROKEN HILL Proprietary, a unique blend of businesses that add up to Australia's biggest company, boasts it is doing better than most of the world's "pure" oil, mining or steel groups. But can it repeat the trick with beer?

There is no reason why not, says Mr John Prescott, chairman and chief executive. BHP has been tightening its grip on Fosters, the world's fourth-largest brewing group, after paying A\$1.6bn (US\$1.06bn) last year for 37 per cent stake and putting four people on the board.

BHP's connection with Fosters arose from the complex defence BHP mounted in 1988 when the late Mr Robert Holmes à Court, the Australian corporate raider, made a determined run at BHP. Eventually freed from Mr Holmes à Court's clutches, BHP was left with an indirect holding in Fosters. BHP then took a direct stake in the brewer to protect its investment.

Mr Prescott says this has stabilised Fosters' balance sheet and its board. Fosters has been encouraged to sell non-core assets.

"Clearly our aim is to build up the value of the Fosters investment to its book value."

"But why stop there? If we have been successful with building Fosters' fortunes from where they were last year to a stage where we have put the value of the investment above its book value, why should we quit?"

Mr Prescott says Fosters has been very good at marketing its products. But BHP can help it develop other management skills, divisionalise and devolve management responsibility like BHP, and achieve international ambitions.

How does BHP, one of the world's top five mining companies measured by profitability, one of the top ten oil companies and one of the very few profitable steel producers, rationalise this move towards becoming a conglomerate?

Mr Prescott explains: "We don't intend to become a conglomerate but we do intend to take a broad view of our skills base and where that skills base might lead us."

BHP has been upgrading the planning function in all its divisions and looking ahead to the year 2010. Mr Prescott says that by then the group will not simply be a larger version of BHP.

"We need to do more than grow our existing businesses; we need to get our profitability on to a higher plane."

This talk about profit and returns is quite unlike the BHP of old. Some analysts suggest it needed someone like Mr Holmes à Court to ginger up BHP, which owned some of the richest chunks of Australia and seemed able to turn a profit in its sleep.

But in the mid-1980s, before Mr Holmes à Court appeared on the scene, BHP had already begun to "go international". The process started with the 1984 acquisition of Utah Minerals International, bringing it North American coal and copper interests. Then BHP began mining copper and gold at Ok Tedi in Papua New Guinea, and at the beginning of the 1990s brought Escondida,



John Prescott: finding new platforms for growth

one of the world's best copper mines, into production in Chile.

All this brought a big change in outlook. BHP today is prepared to go to the best oil fields and mines in the world rather than wait for them to be found in Australia. Mr Prescott points out that, while two thirds of the group's business originates in Australia, only 20 per cent is paid for in Australian dollars.

"BHP is not a proxy for investment in Australia," he says.

Last year BHP's pre-tax profit totalled A\$1.89bn. The minerals (mining) division made a A\$73.2m profit (up from A\$65.3m); the petroleum division made A\$509.5m (A\$381m) and the steel division A\$323.2m (A\$189.5m).

Standing, boosted by the purchase of Fosters' shares, reached A\$4bn. BHP has A\$5bn of approved projects to take it into the next century and another A\$5bn in the advanced planning stage.

Everything BHP does has to be low-cost, "at the bottom of the cost curve".

Any asset that is non-performing, in terms of return on capital and cash generation and growth potential, will be considered a non-core asset.

"We have quit some things that people thought were fundamental to us because they failed to meet these criteria," he says.

BHP assumes that there will be very limited economic growth in the OECD countries, that economic cycles will continue and that the demand for minerals will grow more slowly than world economic growth. "When you have billions of tonnes of iron ore and coal in reserves and hundreds of millions of tonnes of copper, you ask yourself wouldn't it be more profitable creating a market for all that rather than exploring for more?"

He says BHP must find new platforms for growth. We must find new things to do. We might have to move outside the types of opportunities we have hitherto engaged in to reach the growth we look for."

In 1984 BHP doubled in size with the acquisition of Utah. Could it do the same again, particularly as many assets are going cheap at this phase of the recession? Mr Prescott says BHP could tackle an acquisition of any size. "The balance sheet is strong enough to tackle anything we might contemplate."

## Record diamond output lifts Normandy Poseidon

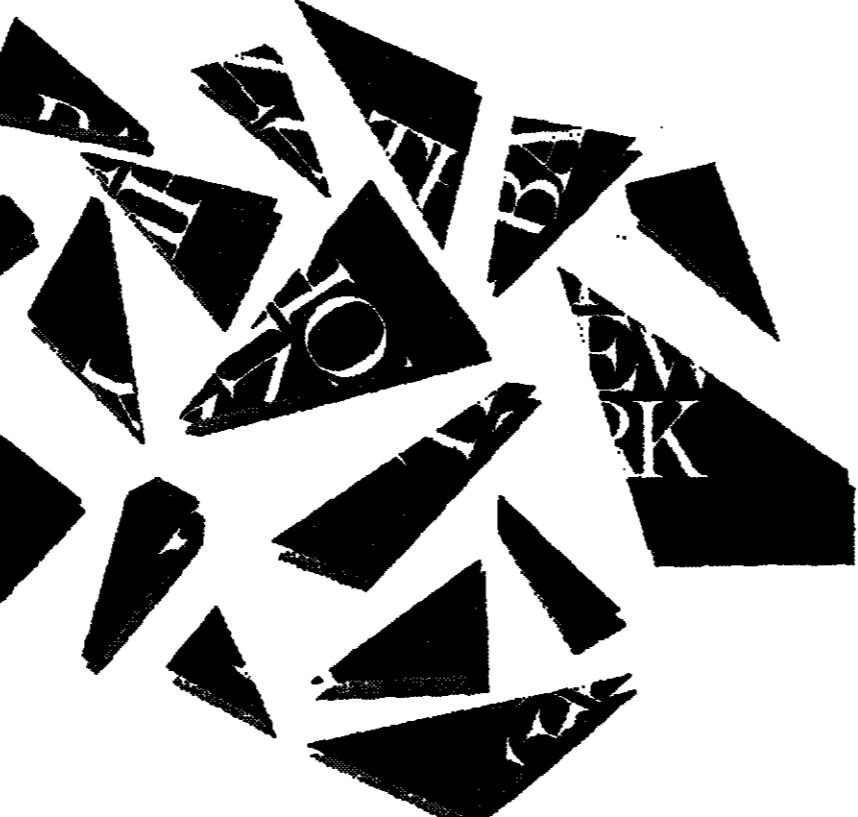
NORMANDY Poseidon, the Adelaide-based diversified mining house, yesterday reported an after-tax profit of A\$48.4m (US\$32.2m) for the year to end-June. This compared with A\$33.6m in the previous 12 months, writes Nikki Tait.

In addition, the company benefited from an abnormal gain of A\$9.8m, related to various asset sales. This brought total after-tax profits to A\$58.2m. Total operating revenue stood at A\$1.14bn (A\$876.5m). Earnings per

share, before abnormal items, stood at 10.4 cents, up 53 per cent on the year.

The company said turnover and profits in the industrial minerals division continued to improve, and diamond production reached record levels, at 1.16m carats.

The Poseidon Gold unit - in which Normandy Poseidon holds a majority interest - reported an after-tax profit of A\$71.4m, against A\$49.1m in 1991-2. The average gold price realised was \$585 per ounce.



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U.S. \$125,000,000

GREAT LAKES FEDERAL SAVINGS

Collateralized Floating Rate Notes

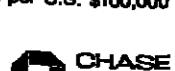
Series A due December 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three months Interest Period from September 8, 1993 to December 8, 1993 the Notes will carry an Interest Rate of 3.5625% per annum. The interest payable on the relevant payment date, December 8, 1993 will be U.S. \$900.52 per U.S. \$100,000 principal amount of Notes.

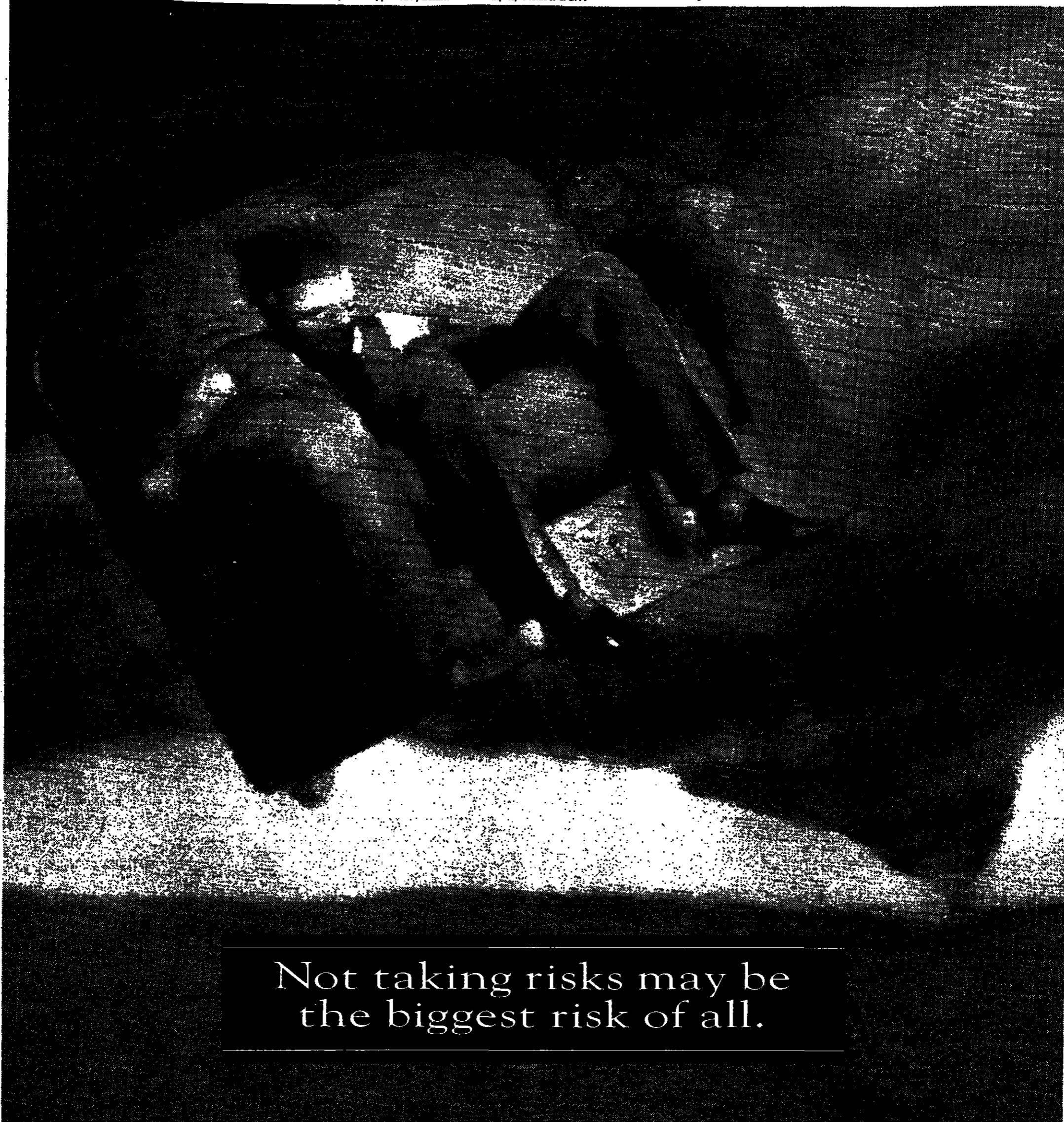
By: The Chase Manhattan Bank, N.A.

London, Agent Bank

September 7, 1993



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City pleased with interim results from two construction companies  
**Rugby edges ahead to £30.5m**

By Paul Taylor

**SHARPLY** reduced net interest income offset higher operating profits in the first half at **Rugby Group**, which supplies cement, joinery, steel and glass to the UK, European and US construction industries.

As a result the group reported only a marginal gain in pre-tax profits, from £30.2m to £30.5m, in the six months to June 30.

Earnings per share improved to 6.81p (6.86p) and the interim dividend is unchanged at 2.88p.

Despite the flat pre-tax profits **Rugby's** shares gained a further 17p to close at 279p yesterday.

Operating profits increased

by 10.5 per cent to £30m (£27.1m) on turnover which grew by 27 per cent to £260.6m (£223.7m).

However, net interest income fell to £493,000 from £3.06m, reflecting the impact of lower interest rates on sterling deposits. At the end of June the group had net cash of £13.5m (£12.4m).

**Rugby**, which is Britain's third largest cement manufacturer, said despite some slight signs of a recovery in the UK, the construction industry remained depressed and cement sales and profits were both lower.

Cement sales fell by 8 per cent to £98.3m (£93.6m) and operating profits dropped by 15 per cent to £8.79m

(£10.3m).

However **John Carr**, the group's UK-based joinery business, posted modest growth, particularly through recent acquisitions, and managed to lift its operating profits by nearly 4 per cent to £7.27m (£7m) on turnover ahead 16 per cent to £64.5m (£55.6m).

Overall UK operations accounted for £180.3m (£149m) of group turnover and £18m (£17.3m) of operating profits.

**Mr Geoffrey Higham**, chairman, said the Australian results were "much improved as the economy recovered" as was the case in the US.

However, conditions in continental Europe were less robust although the joinery act-

vities continued to advance.

• **COMMENT**

**Rugby** is a well-run company with a solid balance sheet that has proved it can manage costs and make profits in even the worst of times, and has thoroughly deserved its premium rating to date. But the management knows it needs to make a large acquisition soon in order to make better use of its cash balances. Pre-tax profits of £51m look possible this year producing earnings per share of 14.1p. Yesterday's share price jump puts the stock on a forward multiple of nearly 20. It is too late for recovery plays, so **Rugby** may have to take a few more risks to justify its rating in the future.

**Wilson Bowden improves to £17m**

**WILSON BOWDEN**, the housebuilder and property development group, is increasing its interim dividend by 6 per cent after reporting higher profits and turnover underlying by a 28 per cent increase in house sales in the first half, writes **Paul Taylor**.

The Leicester-based group reported pre-tax profits of £16.8m, including a £5.5m pension scheme refund, in the six months to June 30, compared to £10.3m.

Turnover increased by 30 per cent to £21m (£52.2m) including £6.1m (£48.7m) from housebuilding. Earnings jumped to 14.3p (8.9p) and the group is paying an increased interim dividend of 2.65p (2.5p).

Operating profits for housebuilding rose 12 per cent to £8.7m (3.7m) while property development contributed £4m at 449p.

(£3m). However, **Mr Wilson** cautioned that profits from property development were uneven and this level of performance would not be repeated in the second half.

The group continued to expand its land bank in anticipation of a significant upturn in housebuilding activity. At the end of June the group owned or had control over 10,300 plots, compared with 8,750 at the end of December.

At the end of June the group had net debt of £21.5m (£18.8m) compared with shareholders' funds of £17.0m.

The shares, which almost doubled in price over the past 12 months, closed up 9p at 449p.

• **COMMENT**

This is a quality stock in an industry ravaged by the recession which should be able to push higher volume through as the recovery gathers pace. The company is already outperforming the market and should continue to steal market share from smaller builders and the housebuilding subsidiaries of some of the large construction companies.

Nevertheless, the share price has already moved up sharply. Pre-tax profits could reach £22m this year producing earnings of 23.8p and a total dividend of perhaps 5.5p. The stock is trading on a lofty prospective p/e of 18.8 and should be held.

**Higher debt trims Perkins to £10m**

By Catherine Milton

A **SHARP** rise in interest costs resulting from a near doubling of debt was in part blamed by **Perkins Foods** for a fall in pre-tax profits from £10.9m to £10.1m in the six months to end-June.

However, the interim dividend is being raised from 1.7p to 1.75p from earnings per share of 4.3p (4.8p).

Lower earnings reflected the increased cost of borrowings,

declining margins, rationalisation costs, the issue of 4m shares to pay deferred considerations and the relocation of the company's catering meat services.

Net debt increased to £23.8m (£13m), including convertible loan notes worth £5.5m (£5m), with **Perkins** showing a net cash outflow of £12.9m (£7.1m).

Interest payments rose to £1.33m (£445,000).

Gearing at the end of the half year was 62 per cent (39

per cent) up from 34 per cent at the year end. **Perkins** said gearing usually peaks in the second quarter following payment of final dividend and deferred consideration.

**Mr Ian Blackburn**, finance director, said gearing should fall to about 50 per cent by the end of the current year.

Turnover rose to £198.7m (£176.3m), reflecting marketing efforts and a currency translation gain which contributed 15 per cent of the rise. Margin

pressure in the company's continental European operations, however, meant operating profits virtually flat at £11.4m.

All four of the company's divisions traded profitably

although chilled foods made lower operating profits of £2.34m (£2.85m). The mushrooms division also returned lower operating profits of £284,000 (£588,000).

Frozen foods made profits of £5.6m (£5.5m) and fresh produce made £4.1m (£3.14m).

First time in current appearance in a matter of record only

**OSAKAGAS**

Barclays de Zoete Wedd acted as sole book runner for **Osaka Gas Co. Ltd.** in the issue of £150,000,000 7.125 per cent bonds due 2003.

This announcement appears in a matter of record only

**KANSAI**  
ELECTRIC POWER CO. INC.  
OSAKA, JAPAN

Barclays de Zoete Wedd acted as joint book runner for **The Kansai Electric Power Co. Inc.** in the issue of £100,000,000 7.125 per cent bonds due 1998.

**COMPANY NEWS: UK**

**Intrum expands to £7.5m**

By Catherine Milton

**INTRUM JUSTITIA**, the debt collector, yesterday reported pre-tax profits up from £6.81m to £7.47m in the six months to June 30, fuelled by the previous period's heavier interest payments and other charges.

Turnover rose to £41.7m (£41.6m) with the release of a provision a year ago disgorging an increase on continuing operations and acquisitions from £20.3m to £21.7m. Operating profits fell to £7.62m (£8.07m).

The company said that allowing for exceptional items and a change in the treatment of goodwill, pre-tax profit rose 16.7 per cent, operating profit was up 10 per cent and turnover grew 3.5 per cent.

**Mr Bo Goranson**, chief executive of the Netherlands-based but London-listed company, said: "We have produced a nice profit but we are in our own recession. When normal companies go into recession they decrease their business and the outcome at the end is that we get fewer debt collectors."

He added: "But we see a light in the tunnel. We have already signs in the UK that there is a recovery particularly for us, the increase in consumer borrowing, the car industry picking up."

The board declared an increased gross interim dividend of 1.1p (1p) out of earnings per share of 5.2p (4.6p restated).

**DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
ASW	int 3	Nov 5	3	-	6
Brammer	int 4.5	Nov 1	4.5	-	13
British Vita	int 3.85	Nov 8	3.5	-	7.15
Bunzl	int 1.57	Dec 2	1.5	-	4
Camerton Garments	int 3.5	Jan 4	3.3	-	7.25
EMI Income Tax	int 1	Nov 12	1.2	-	4.875
Falvey	int 3.8	Nov 15	3.3	-	10.2
Haggis (John)	int 2	Nov 26	2	3	3
Haynes Publish	int 4.5	Nov 12	3.5	8	6
Intrum Justitia	int 1.15	Nov 5	1	-	3
Laird	int 4.2	Dec 3	4.2	-	10.5
Liberty	int 1.85	Nov 11	1.85	-	7.2
Lionheart	int 0.1	Nov 3	0.2	-	0.2
Perkins Foods	int 1.75	Oct 22	1.7	-	4.4
Rugby Group	int 2.85	Nov 19	2.85	-	6.65
Sundt	int 3.4	Nov 22	3.2	-	6.5
TLS 5	int 1.8	Nov 5	1.8	-	0.25
WMS Group	int 0.3	Nov 5	0.1	0.41	0.1
Wilson Bowden	int 2.65	Nov 8	2.5	-	8.7

Dividends shown pence per share net except where otherwise stated. To increased capital. Sums stock. Gross.

**Strong dollar behind 20% growth to £26m at Bunzl**

By Roland Rudd

**THE STRONG** US dollar helped **Bunzl**, the paper and packaging group, to report a 20 per cent increase in pre-tax profits in the half year to the end of June.

Profits rose from £21.7m to £26m on increased sales of £728.8m (£632.2m). The shares firmed 1p to 14p.

After the completion of last year's rationalisation, the group is continuing to look at strategic acquisitions which may require a rights issue.

**Mr Anthony Habgood**, chief executive, said: "We have told our shareholders that if we do a big acquisition we will talk to them first." He added that he was confident that the group would continue to grow organically.

Net debt rose to £113m representing gearing of 51 per cent. **Mr Habgood** said borrowings tended to peak at the half year and were inflated by the strong dollar. The group's debt is mostly dollar denominated. Net interest payable, however, was up 10 per cent and turnover grew 3.5 per cent.

**Mr Bo Goranson**, chief executive of the Netherlands-based but London-listed company, said: "We have produced a nice profit but we are in our own recession. When normal companies go into recession they decrease their business and the outcome at the end is that we get fewer debt collectors."

He added: "But we see a light in the tunnel. We have already signs in the UK that there is a recovery particularly for us, the increase in consumer borrowing, the car industry picking up."

The board declared an increased gross interim dividend of 1.1p (1p) out of earnings per share of 5.2p (4.6p restated).

Pre-tax profits rose from £2.4m to £2.6m. Turnover grew to £224m (£225m). The company said profits had been lifted by £2.7m and sales by £40m through the devaluation of sterling.

**Laird** also included an exceptional credit of £1.1m, being £1.5m from the settlement of a patent dispute, less a £2m provision for redundancies expected later this year in the German automotive seals sector.

Operating profits in the seals division fell from £13.7m to £13.2m, mainly because of the recession in the German automotive industry.

Profits in the industrial products division rose to £9.3m from £7.3m while the service industries side - which includes US printing and plastics distribution - turned in £4.7m (£3.6m).

Earnings per share were 12.3p (11.7p), and the interim dividend was held at 4.2p.

Separately **Laird** announced yesterday the purchase of the car body seal business of **Hap-pich**, the German components maker, for DM24m (£19.6m) cash. The business, whose main customers are Mercedes,

of overseas cigarette markets helped the cigarette filters side increase profits to £5.5m (£4.1m).

Plastics products, benefiting from a buoyant US automotive sector, turned in £5m (£3.4m).

**Mr Pat Dyer**, deputy chairman and chairman of the BOC Group is to replace **Mr David Kendall** as chairman in October.

Earnings per share rose to 3.9p (3.2p). The interim dividend is maintained at 1.8p.

• **COMMENT**

**Bunzl** continues to benefit from its rationalisation programme when it disposed of unwanted companies accumulated in the eighties and cut costs. By holding margins in the face of price deflation in the US it is also showing its metal with existing businesses. While the figures would be less sparkling without the benefit of the strong dollar, much of the profit improvement reflects a clearer strategy. Forecast pre-tax profits of £26m put the shares on a prospective multiple of 17.5. With the prospect of a stronger recovery in the US, where 60 per cent of its revenues are generated, its premium to the market still looks justified.

**Sterling devaluation helps Laird advance to £23.6m**

By David Blackwell

**EXCHANGE** rate movements helped lift first-half pre-tax profits at **Laird Group**, the manufacturer of car components and industrial products which makes more than 80 per cent of its money overseas.

Pre-tax profits rose from £2.4m to £2.6m. Turnover

grew to £224m (£225m). The company said profits had been lifted by £2.7m and sales by £40m through the devaluation of sterling.



growth  
£10.2m

## COMPANY NEWS: UK

## Exceptional behind Suter's surge to £30m

By Andrew Bolger

INTERIM pre-tax profits of Suter jumped from £9.4m to £28.6m, thanks mainly to an exceptional £19.1m gain on the disposal of the industrial conglomerate's valves business.

However, the underlying businesses also improved, with trading profit from continuing operations increasing from £9m to £10.9m in the six months to July 3.

Turnover of the continuing businesses was 6 per cent higher at £22.2m, about half the gain arising from currency translation. Overall sales were slightly down at £29.1m (£29.6m), but the current year included a four-month contribution from valves.

Suter said significant improvements were seen in the environmental division in the UK and speciality chemicals, while businesses close to the high street - haircare products, spectacle cases and giftware boxes - also experienced a notable improvement in demand.

The group said those areas offset less favourable condi-

tions in other areas - refrigeration wholesaling, fine chemicals and automotive components, although individual automotive businesses less exposed to continental European markets had performed satisfactorily.

Mr David Abell, chairman, said: "These interim results are pleasing but do not fully reflect the progress we have made in improving efficiency through capital investment and reduction of the costs base. The profit potential for the upturn is bright."

Mr Abell said he was con-

cerned, meantime, to monitor developments at James Wilkes,

the troubled engineering group

in which Suter has built up a

19.3 per cent stake. Suter

would not sell its stake at cur-

rent price levels, but could not

move until the intention of other large shareholders

became clearer.

Basic earnings per share

jumped from 5.0p to 17.5p.

Excluding exceptional, the

fully diluted figure rose from

5.4p to 6.3p. The interim divi-

idend was increased by 6 per

cent to 3.4p (3.2p).

## Lionheart in black with £0.5m and pays interim

By Ian Hamilton Fazey,  
Northern Correspondent

LIONHEART, the Cheshire-based paint brush manufacturer, home improvements and retail display systems group, has returned to profit and the dividend list.

In the six months to June 30 the pre-tax profit was halved to £518,000 (£1.1m) - a recovery from the second half of last year when the group incurred a loss of £1.97m and passed its final dividend.

It had only resumed paying dividends in 1991 after reconstruction under Mr Paul Lever, the former chief executive of Crown Paints.

Mr Lever said yesterday that cuts in overheads and improve-

ments in margins had been underpinned by a small improvement in demand with sales at £22.4m (£21.5m).

All parts of the group were profitable in the first half and he expected recovery to continue.

Earnings per share were 0.13p (0.48p). The interim dividend is 0.1p, against 0.2p.

Mr Lever said new shower fittings designed by the Croydex subsidiary had been successfully launched, while Sloane, which makes bespoke merchandising units, had won strong business in the UK and US among compact disc, video and entertainment retailers.

Lionheart is 20 per cent owned by Newell, the US paint brush company.

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Sime Darby Group

**PRELIMINARY ANNOUNCEMENT**  
HIGHLIGHTS OF UNAUDITED CONSOLIDATED RESULTS  
FOR THE YEAR ENDED 30TH JUNE 1993

	1993 RM Million	1992 RM Million
<b>TURNOVER</b>	<b>7,041.4</b>	<b>6,197.5</b>
<b>PROFIT BEFORE TAXATION</b>	<b>840.8</b>	<b>755.4</b>
<b>EARNINGS</b>	<b>403.2</b>	<b>353.5</b>
<b>EXTRAORDINARY PROFITS</b>	<b>60.5</b>	<b>4.7</b>
	<b>Sen</b>	<b>Sen</b>
<b>EARNINGS PER SHARE</b>	<b>25.7</b>	<b>22.6</b>
<b>DIVIDENDS PER SHARE - GROSS</b>	<b>20.0</b>	<b>18.0</b>

The profit before tax figure for the year of RM 840.8 million is 11% higher than last year and is the sixth successive year of record profits.

Earnings and earnings per share are 14% higher than last year and have more than quadrupled since 1987.

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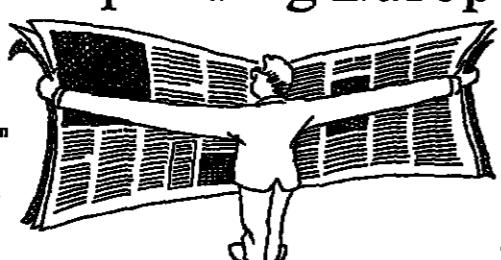
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FT PROFILE  
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APRIL

**COMPANY NEWS: UK**

**ASW back in the black midway with £1.5m**

By Andrew Baxter

ASW HOLDINGS, the steel products group based in Wales, bounced back into the black in the first half of 1993 and announced a £10m scheme to reduce costs substantially at one of its Cardiff rolling mills.

Pre-tax profits were £1.5m, compared with a loss of £2.1m for the corresponding period and a deficit of £8.7m - including £4.6m of restructuring costs - for the second half of 1992.

Turnover in the opening half was £230.5m (£190.5m). Earnings per share were 0.0p (loss 4.2p) and the interim dividend is maintained at 3p.

Mr Alan Cox, chief executive, said the company felt "more confident than in a long

time" about its main steel businesses.

These activities made a first-half operating profit of £5.7m (£90.0m), almost all of which came in the second quarter as the benefits of price increases and higher margins came through.

Mr Cox said the steel business' operating profit was running at an annual rate of £23m in the second quarter. This compares with a peak of £41.5m achieved in 1990 before the collapse in UK and European steel prices.

He was cautious about the outlook for margins in the steel business. Currently they were not as high as in the second quarter, and predictions for 1994 would depend on the trend in the last three months.

In some parts of Europe, he

said, margins were still lower than in 1992.

The £10m investment at Cardiff will change the cost structure for production of merchant bars - angles and other sections used in engineering.

ASW's much smaller construction systems business incurred a loss of £1.5m (£1.9m) deficit a year earlier. But Mr Cox said a much reduced deficit was expected in the second half and expressed optimism about the division's new products.

The group has not produced a balance sheet at the half year stage, but said the increased volumes and higher prices in its steel business led to higher levels of working capital. Borrowing facilities were enough to accommodate this increase and projected capital spending.



Alan Cox: company felt more confident than in a long time

**Haynes' shares rise 37p on record £4m**

By Nigel Clark

UNDERPINNED by improving performances in the US, Haynes Publishing Group, the car and motor cycle maintenance manual company, reported record pre-tax profits for the year to May 31. The shares rose 37p to 455p.

Mr John Haynes, chairman, said the rise was the result of improved management of the business rather than an increase in sales.

On turnover up 7 per cent ahead at £22.8m, against £21.2m, pre-tax profits advanced 67 per cent from £2.37m to £3.95m. Earnings per share rose from 14.5p to 26.5p. Directors are proposing a final dividend of 4.5p for a total of 8p (6p).

An enhanced scrip dividend of 6.5p is being offered. Mr Max Pearce, chief executive, said the move was to conserve cash and also to pre-empt possible future ACT problems from the use of the level of profits.

In the US pre-tax profits were a record £2.5m (£1.8m) on sales of £10.5m (£8.74m). The company said that the Haynes manual in the US had established a leading market position.

During the year sufficient cash was generated in the group to repay net borrowings of £1.3m and end the period with £1.6m on deposit after investing £1.5m in capital assets. The net interest charge fell to £69,000 (£38,000).

Market development in France was proceeding to plan but was unlikely to contribute significantly for the next two or three years. Mr Pearce said that there were plans for expanding in other parts of continental Europe.

In the UK pre-tax profits rose to £1.3m, up £1m, most of which was the result of lower exceptional and interest charges. Losses in general publishing were halved.

Mr Pearce said that the UK was the only area for caution. Despite its dominant market position more work was needed before profits returned to an acceptable level.

**Costs of acquiring Roulement Service leave Brammer unchanged at £4.2m**

By Andrew Bolger

BRAMMER, the industrial services group, reported flat pre-tax profits of £4.2m in spite of increasing sales by 27 per cent to £71.2m, against £56.5m for the six months to June 30.

A strong performance by BSL, the distributor of ball-bearings and power transmission products, helped increase group operating profit by 27 per cent to £5m, compared with £3.9m.

Roulement had made good progress, increasing market share, but was unable to buck the recession in France. The company managed to make a small operating profit,

although sales were 4.3 per cent lower and gross margins were under constant pressure.

Mr Robert Foulkes-Jones said Roulement had been recently appointed the first nationwide distributor in France for the products of SKF, the Swedish roller-bearing manufacturer which dominated the French market. Brammer planned to make more acquisitions in Europe.

The rentals group, which specialises in electronic testing equipment, increased sales by 19 per cent. Livingston Hire of the UK increased profits substantially in generally better market conditions, but smaller

companies in France, Germany and the Netherlands all had a difficult six months.

Mr Hugh Lang, chairman, said: "Trading in the UK is currently at the improved levels experienced during the first half of the year but recovery remains fragile. In the rest of Europe the recession continues and we need to see an improvement in business confidence, which now represents more than 30 per cent of group turnover."

Earnings per share fell to 6.6p, against 6.9p previously, but the interim dividend is being held at 4.5p.

**Acquisitions help Wills advance to £1.56m**

By John Murrell

WILLS GROUP, the expanding distributor of high specification fluid handling equipment, achieved a profits rise from £519,000 to £1.56m pre-tax for the year ended July 3.

The figures included a two

months' contribution from Platton International, the former USM-quoted instrumentation company acquired for £2m.

Along with the purchase, which followed the acquisition of Lightfoot Refrigeration in December, a 1-for-3 rights issue was launched to raise £5.2m.

The money raised will help restructure Platton's finances and develop new products.

Group turnover for the year expanded from £15m to £19.2m, including £1.3m from acquisitions. Interest charges were cut to £45,000 (£13,000).

Earnings per share improved

from 0.72p to 1.6p basic, or from 0.6p to 1.38p diluted. A final dividend of 0.3p makes a 0.4p (0.1p) total.

The directors hoped the first six months would see further progress in profitability as sales and profits are weighted towards the second half.

**FT GUIDE TO WORLD CURRENCIES**

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, September 6, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are related.

COUNTRY	E STG	US \$	D-MARK	YEN (100)	COUNTRY	E STG	US \$	D-MARK	YEN (100)	COUNTRY	E STG	US \$	D-MARK	YEN (100)
Argentina	215.75	185.65	65.168	132.08	Canada	14.2205	9.2212	5.7801	95.818	Pakistan	45.6240	33.9761	18.5225	28.6943
Australia	1.075	1.2045	11.2449	10.3204	Chile	0.4945	1.0251	1.1520	652.075	Peru	1.0279	1.0279	1.0279</td	

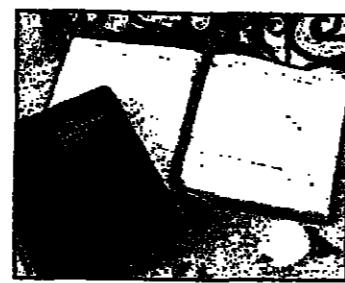
Haynes' shares rise 37p on record £4m

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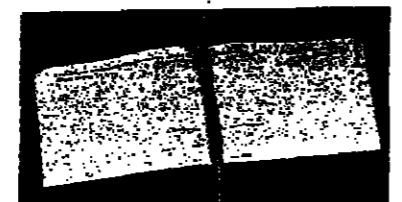
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Desk Diary, Black Leathercloth	DC	£ 28.02	£ 32.68	£ 32.08		
FT Pink Desk Diary	DP	£ 32.91	£ 38.97	£ 34.63		
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Pocket Diary, Black Leathercloth	PC	£ 12.57	£ 12.69	£ 11.29		
FT Pink Pocket Diary	PP	£ 14.57	£ 15.16	£ 13.37		
Slimline Pocket Diary	SP	£ 12.63	£ 12.95	£ 11.34		
Euro Diary, Black Leather	EDL	£ 46.00	£ 49.68	£ 45.50		
Euro Diary, Blue Leather	EDBL	£ 46.00	£ 49.68	£ 45.50		
North American, Desk Diary	USDL	£ 40.00	£ 45.57	£ 43.61		
North American, Pocket Diary	USDP	£ 14.62	£ 14.88	£ 12.97		
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## COMMODITIES AND AGRICULTURE

## Light seen at end of tunnel for aluminium producers

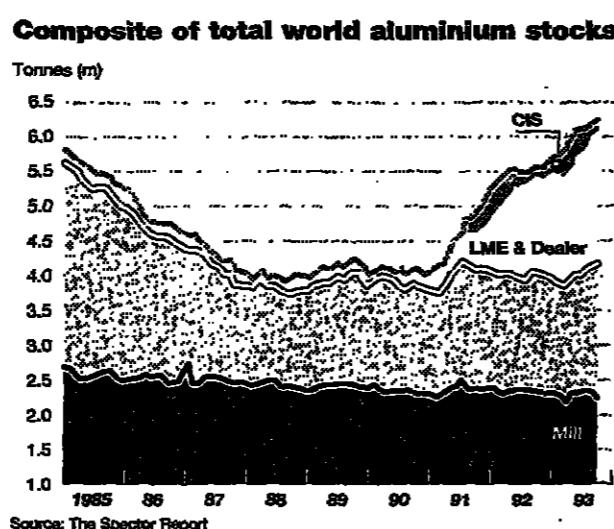
By Kenneth Gooding,  
Mining Correspondent

THE ALUMINIUM market would move back into balance next year and prices rise above the industry's break-even level again if there were further relatively modest cuts in capacity and producers resisted the temptation to re-start mothballed smelters, analysts suggest.

"Knock out another 300,000 tonnes (of annual capacity) and the aluminium market next year could be quite good," says Mr Stewart Spector of the New York-based Spector Report consultancy organisation.

Mr Angus MacMillan, research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, suggests that, even if western imports of Commonwealth of Independent States aluminium remain at about 1m tonnes a year, "the upturn in demand would still leave the west in considerable supply deficit by 1995. Much will depend on western producers exercising restraint. If they rush to restart the 1.4m tonnes of capacity temporarily mothballed over the past two years, they will simply condemn themselves to low prices".

He points out in the latest Metals Report that the prolonged period of depressed prices has caused a large number of new smelter projects to be cancelled or postponed so there is little new capacity in the pipeline. "A marked resurgence in demand over the next three years could leave the



Source: The Spector Report

west in considerable supply deficit."

The recent fresh cuts announced by the Aluminum Company of America (Alcoa) and Reynolds Metals, the biggest and second-biggest US producers, which will take another 356,000 tonnes of annual capacity out of production, are the first in two years that will not be offset by new capacity coming on stream, Mr MacMillan points out.

He urges producers not to restore any capacity until the aluminium price reaches 65 cents a lb and suggests this will not occur until the second half of 1994. "While prices next year will be significantly higher than in 1993, it will be 1995/96 before the delivery

enjoys the full benefit of rising demand." Billiton is forecasting an average London Metal Exchange aluminium price of 53 cents a lb this year, rising to 62 cents next year and to 75 cents in 1995.

Both Billiton and Spector expect western aluminium output to fall next year. Mr Spector suggests it could slip by 1.8 per cent from the 1993 forecast level of 14.92m tonnes to 14.64m. He says it would then take only a 4 per cent rise in demand for stocks to start falling and for prices to improve.

Mr Spector says that recent increases in LME, trader and producer stocks were offset by a fall in unreported CIS metal of a grade too low to be delivered to LME warehouses.

## Shephard to seek co-operation on 'fragile' S Atlantic fisheries

By Alison Maitland

MRS GILLIAN Shephard, the UK agriculture minister, yesterday stressed the need for co-operation in protecting "fragile" South Atlantic fish stocks as she prepared to become only the third British cabinet minister to visit Argentina since the Falklands conflict 11 years ago.

Relations between the two countries were soured again last May when Britain decided to extend territorial waters to 200 miles around South Georgia and the South Sandwich Islands, neighbours of the Falklands, and to introduce a fishing licence system there to halt overfishing by third countries.

Argentina claims sovereignty over the two islands, as well as the Falklands, where Britain has operated similar restrictions since 1987. Last

year Argentina introduced a cut-price licensing system for vessels operating in its waters which has poached many of the Falklands' best customers.

Mrs Shephard said yesterday, on the eve of a week-long trade promotion trip to three south American countries, that there had been discussions on the issue of fishing limits at European Community level, with Spain particularly interested in fishing for squid and hake in the South Atlantic.

"We need agreement between the respective authorities to conserve fish for the mutual benefit of all parties," she said. "Fish stocks there are fragile and limited."

She will also urge Argentina to lift its ban on imports of British cattle for breeding purposes. Argentina is one of the 17 countries that still ban cattle imports because of the "mad cow disease" outbreak in

the 1980s.

Mrs Shephard said the Paris-based Office International des Epizooties, the international animal health organisation, had agreed there was no longer any problem with British cattle exports.

Her visit to Argentina, accompanied by a team of British businessmen and agricultural experts, follows separate trips by Mr Douglas Hurd, foreign secretary, and Mr Michael Heseltine, president of the Board of Trade, earlier this year.

Her first stop today will be Paraguay, where she expects to meet Mr Juan Carlos Wasmosy, the first freely-elected civilian president. She will then visit Uruguay and lastly Argentina.

The objectives of the trip are to promote British food and drink, as well as agricultural expertise and machinery.

Technical pressure in the London Metal Exchange COPPER market was maintained yesterday, with the backwardation (nearby premium) widening significantly. While the three-month position showed signs of reflecting the market's bearish fundamentals, falling \$5.75 to \$1,949 a tonne, the cash price continued to be bolstered by concern over a potential supply squeeze and its premium widened to \$58 at the close. At the London bullion market the GOLD price closed just 10 cents up from the depressed level at which it ended last week.

Compiled from Reuters

### London Markets

#### SPOT MARKETS

Copper (per tonne) LME (Oct)

Crude oil (per barrel) FOR (Oct)

Dates \$14.40-4.45u -0.03

Brent Blend (Mated)

\$18.22-2.23 -0.05

WTI (per m3)

N/A

Oil products

INME prompt delivery per tonne CIF

+ or -

Premium Gasoline

\$190-192

Gas Oil

\$182-184 +1

Heavy Fuel Oil

\$83-84

Asphalt

\$164-166 -2.5

Other

+ or -

Gold (per troy oz)

\$384.35 +0.1

Silver (per troy oz)

454.00c -3.2

Petroleum Gas (per troy oz)

\$373.00 +0.5

Palladium (per troy oz)

\$122.50 +0.5

Copper (US Produced)

91.50c

Lead (US Produced)

33.90c

Tin (Kuala Lumpur market)

11.76m +0.05

Tin (New York)

21.40c

Zinc (US Prime Western)

Unq

Cattle live weight

128.20c -1.84

Sheep (live weight)

82.05c -0.07

Pigs (live weight)

71.70c -0.78

London daily sugar (mmt)

\$0.425.5 -0.5

London daily sugar (white)

\$0.297.7 -2.3

Tale and Lyle export price

\$268.0 -2.5

Bailey (English feed)

Unq

Matto (US 3 yellow)

\$172.0

Wheat (US Dark Northern)

\$183.0u

Rubber (Oct)

\$2.00p

Rubber (Nov)

\$2.50p

Rubber (US Super)

\$2.50p -2

Coconut (Philippines)

\$440.0v -4.25

Palm Oil (Malaysia)

\$367.50 +2.5

Coco (Philippines)

\$360.0

Soybeans (US)

\$165.0

Cotton (US Super)

\$4.90c -0.1

Wool (US Super)

\$2.50p

E 3 tonnes unless otherwise stated. p=per cent. v=per cent. + or - = change from a week ago. provisional prices.

Turnover 3513 (M89) lots of 5 tonnes

ICCO indicator prices (SDRs per tonne). Daily price for Sep 2 \$63.73 (\$32.30) 10 day average for Sep 3 \$62.89 (\$27.97)

Coffee (LME - Oct)

Close Previous High/Low

Sep 12/9 1300 1318 1297

Oct 12/23 1228 1245 1225

Jan 11/23 1180 1190 1180

Mar 11/25 1181 1200 1182

May 11/29 1172 1192 1190

Turnover 32 (12) lots of 20 tonnes

POTATOES - LME (Oct)

Close Previous High/Low

Apr 7/17 70.7 81.0 69.0

May 9/10 93.0 92.0 91.5

Turnover 32 (12) lots of 20 tonnes

SOYABEAN - LME (Oct)

Close Previous High/Low

Oct - - -

Turnover 0 (3) lots of 20 tonnes

FREIGHT - LME (Oct)

Close Previous High/Low

Sep 14/25 1405 1435 1412

Oct 14/25 1405 1435 1400

Nov 14/25 1473 1485 1450

Jan 14/25 1493 1484 1482

Feb 14/25 1405 1409 1408

Turnover 38 (172) lots of 20 tonnes

GRAINS - LME (Oct)

Close Previous High/Low

Sep 14/25 103.15 102.00 102.50

Oct 105.15 105.25 104.00 104.85

Nov 107.15 107.25 107.40 106.90

Dec 109.40 109.40 103.40 108.90





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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar/D-Mark remains soft

THE DOLLAR continued to come under pressure against the D-Mark yesterday, falling by more than a pfennig, as dealers took the view that the Bundesbank would not reduce its short-term interest rates later this week, writes James Buzo.

The dollar is in the midst of a downturn, which has been triggered by the Bundesbank's intransigence in keeping monetary policy tight and by new signs of weakness in the US economy.

The fall has been striking. On Wednesday August 26, the dollar was trading at DM1.6630 against the D-Mark, shortly before the Bundesbank decided to keep its discount rate unchanged at its last council meeting.

Yesterday it closed in London at DM1.6120, after dropping from a previous close of DM1.6225. The fall came despite the absence of the US on the Labour Day holiday.

The D-Mark was partly boosted by good figures for industrial output in western Germany for July, which showed a rise of 3.1 per cent, compared to a fall of 1.4 per cent in June.

The figure also underlined that the Bundesbank need not

be too concerned about depressing the German economy if it keeps policy unchanged on Thursday.

Mr Brian Martin, an economist at Citibank in London, believes that the data coming out in the US this week are likely to underline the weakness that was seen in the non-farm payroll figures last Friday. He believes that the Tai Book and the producer prices figures for August will show that the economy is not recovering quickly.

Those who have always been pessimistic about the dollar/D-Mark rate are getting more so. Mr Marc Hendriks, head of interest rate research at Swiss Banking Corporation in London, believes that the dollar could find itself in a DM1.55-DM1.58 trading range within the next four weeks - and perhaps even by next Monday. But he thinks little will now happen to the dollar until the Bundesbank meeting on Thurs-

day. The dollar was weaker against the yen, closing at Y104.20 from a previous Y105.00. But the mood among investors was more optimistic than the exchange rate move would suggest.

There were signs yesterday that the US and Japan were planning a plenary meeting in Washington on Thursday at which the framework for a new partnership could be worked out. The yen has made considerable ground in the past, as dealers have taken the view that the US sought a strong Japanese currency to reduce Tokyo's trade surplus.

In Europe, the French franc appreciated marginally to a close of FFr3.523 from a previous FFr3.525. The Belgian franc recovered to close at BFr21.62 from a previous BFr21.77. Sterling came under sharp pressure, closing at DM2.4625 from a previous DM2.4775.

## LONDON (LIFFE)

## 60% NOTIONAL BRITISH GILT

£100,000 32nds of 100% of 1990

Close High Low Prev.

Sep 11.23 114.06 113.11 113.28

Oct 11.20 114.25 113.11 113.28

Estimated volume 1,4181 (121110)

Previous day's open int. 162520 (170303)

Close High Low Prev.

Sep 10.59 98.98 98.85 98.87

Oct 10.57 98.98 98.85 98.87

Estimated volume 1,4181 (121110)

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## EUROPE

## Mixture of responses to absence of Wall St

EUROPEAN bourses traded moderately in the absence of Wall Street yesterday, writes *Our Markets Staff*.

STOCKHOLM saw Volvo B fall to SKr450 after the announcement of its merger with Renault, the French car group. The shares had been suspended for most of the day ahead of the long-awaited announcement and were only traded in the last 45 minutes of the session and initially gained ground to SKr500, a year's high.

The Affärsvärlden general index closed up 4.00 to 1,207.0 in turnover of SKr1.0bn.

FRANCAFERT lost a lot of ground in the weaker dollar, with the DAX index shedding 14.88 to 1,910.28 in turnover down to DM5.3bn from Friday's DM8.6bn.

Among those sectors suffering were cars, chemicals, and steel. Volkswagen, lost DM1.70 or 2 per cent to DM372.00 in

The markets in the US and Canada were closed yesterday for Labor Day.

reaction to weekend news of losses at Seat, its Spanish subsidiary.

Banks remained resilient to deeper weakness: Deutsche of DM4.50 at DM783.00, Commerzbank down DM2.50 at DM316.50 and Dresden off 50 pfgt at DM419.

Daiwa's research team has recently rated the European banking sector a hold given good double digit profit growth in 1992 and further improvement expected in 1994.

PARIS closed slightly higher in subdued trading. The

## FT-SE Actuaries Share Indices

THE EUROPEAN SERIES										
September 6	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	High	Low
FT-SE Eurotrack 100	126.07	126.70	128.50	128.20	128.30	128.30	128.40	128.40	128.40	128.20
FT-SE Eurotrack 200	137.51	137.35	137.48	137.48	137.43	137.53	137.55	137.60	137.60	137.55
		Sep 2	120.75	120.63	121.96	121.96	121.96	121.96	121.96	121.96
		Aug 31	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 27	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 26	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 25	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 24	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 23	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 22	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 21	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 20	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 19	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 18	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 17	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 16	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 15	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 14	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 13	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 12	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 11	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 10	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 9	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 8	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 7	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 6	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 5	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 4	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 3	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 2	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		Aug 1	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 31	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 30	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 29	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 28	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 27	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 26	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
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		July 20	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 19	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 18	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 17	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 16	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 15	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 14	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 13	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 12	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 11	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 10	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 9	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 8	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 7	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 6	120.15	120.15	120.15	120.15	120.15	120.15	120.15	120.15
		July 5	120.15	120.15	120.15	120.15	120			